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NAME	Mr. A. H. T. ...	
NAME NOM	Minister of Finance	1 No.
NAME		1 No. 2004
NAME NOM	ANDREW	1 No.
NAME NOM		1 No.
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NAME NOM	<b>PURPOSE DRIVEN</b>	1 No.



# FIVE YEAR FINANCIAL SUMMARY

(\$ thousands, except per share amounts)

	2007	2006	2005	2004	2003
<b>Results of Operations</b>					
Net interest income (teb) <sup>(1)</sup> .....	\$ 210,659	\$ 168,684	\$ 140,320	\$ 117,236	\$ 107,655
Less teb adjustment .....	5,410	4,078	3,975	3,898	2,992
Net interest income per financial statements .....	205,249	164,606	136,345	113,338	104,663
Other income.....	62,821	53,086	45,561	35,052	25,326
Total revenues (teb).....	273,480	221,770	185,881	152,288	132,981
Total revenues .....	268,070	217,692	181,906	148,390	129,989
Net income .....	96,282	72,007	54,391	44,161	38,193
Return on common shareholders' equity <sup>(2)</sup> .....	17.4%	14.8%	12.7%	12.9%	12.9%
Return on average total assets <sup>(3)</sup> .....	1.18	1.12	1.03	0.97	0.95
<b>Per Common Share<sup>(4)</sup></b>					
Average common shares outstanding (thousands) ....	62,354	61,514	60,394	53,564	51,232
Earnings per share					
Basic.....	\$ 1.54	\$ 1.17	\$ 0.90	\$ 0.83	\$ 0.75
Diluted .....	1.50	1.13	0.87	0.75	0.67
Dividends <sup>(5)</sup> .....	0.3400	0.2500	0.1900	0.1875	0.1150
Book value.....	9.48	8.39	7.48	6.73	6.08
Market price.....					
High.....	30.86	22.78	20.35	12.07	10.00
Low .....	20.78	16.64	11.04	9.57	5.82
Close.....	30.77	21.15	17.60	11.92	9.99
<b>Balance Sheet and Off-Balance Sheet Summary</b>					
Assets .....	\$ 9,525,040	\$ 7,268,360	\$ 5,705,028	\$ 4,918,895	\$ 4,343,972
Cash resources, securities and repurchase agreements.....	1,961,241	1,332,987	976,000	848,179	766,699
Loans.....	7,405,580	5,781,837	4,590,263	3,930,114	3,529,003
Deposits.....	8,256,918	6,297,007	4,913,307	4,267,788	3,819,750
Subordinated debentures.....	390,000	198,126	128,126	110,600	121,951
Shareholders' equity.....	595,493	519,530	457,990	367,589	316,231
Assets under administration.....	4,283,900	3,344,414	2,649,065	1,759,473	1,474,964
<b>Capital Adequacy</b>					
Tangible common equity to risk-weighted assets <sup>(6)</sup> .....	7.7%	8.6%	9.7%	9.0%	8.9%
Tier 1 ratio <sup>(7)</sup> .....	9.1	10.1	9.7	9.0	8.9
Total ratio <sup>(7)</sup> .....	13.7	13.7	12.4	11.8	13.1
<b>Other Information</b>					
Efficiency ratio (teb) <sup>(8)</sup> .....	44.6%	46.0%	48.6%	49.5%	46.3%
Efficiency ratio.....	45.5	46.9	49.7	50.8	47.4
Net interest margin (teb) <sup>(9)</sup> .....	2.58	2.62	2.66	2.57	2.68
Net interest margin.....	2.51	2.56	2.59	2.48	2.60
Provision for credit losses					
as a percentage of average loans.....	0.16	0.20	0.24	0.25	0.25
Net impaired loans as a percentage of total loans.....	(0.57)	(0.75)	(0.68)	(0.36)	(0.37)
Number of full-time equivalent staff <sup>(10)</sup> .....	1,185	1,097	999	936	632
Number of bank branches .....	35	33	31	29	27

(1) Most banks analyze revenue on a taxable equivalent basis (teb) to permit uniform measurement and comparison of net interest income. Net interest income (as presented in the consolidated statements of income) includes tax-exempt income on certain securities. Since this income is not taxable, the rate of interest or dividend received is significantly lower than would apply to a loan or security of the same amount. The adjustment to taxable equivalent basis increases interest income and the provision for income taxes to what they would have been had the tax-exempt securities been taxed at the statutory rate. The taxable equivalent basis does not have a standardized meaning prescribed by generally accepted accounting principles (GAAP) and, therefore, may not be comparable to similar measures presented by other banks.

(2) Return on shareholders' equity is calculated as net income divided by average shareholders' equity.

(3) Return on assets is calculated as net income divided by average total assets.

(4) Stock dividends effecting a two-for-one split of the Bank's common shares were paid in 2005 and 2007. All prior period common share and per common share information has been restated to reflect these effective splits.

(5) The dividend policy was amended to be quarterly instead of semi-annually during the first quarter of fiscal 2004. The dividend rate for fiscal 2004 appears unusually high as it includes the last semi-annual dividend of \$0.0750 per share paid in the first quarter and quarterly dividends of \$0.0375 paid in subsequent quarters.

(6) Tangible common equity to risk-weighted assets is calculated as shareholders' equity less trust subsidiary goodwill divided by risk-weighted assets, calculated in accordance with guidelines issued by the Office of the Superintendent of Financial Institutions Canada (OSFI).

(7) Tier 1 and total capital adequacy ratios are calculated in accordance with guidelines issued by OSFI.

(8) Efficiency ratio is calculated as non-interest expenses divided by total revenues.

(9) Net interest margin is calculated as net interest income divided by average total assets.

(10) The increase in staff in 2004 reflects the acquisitions of Canadian Direct Insurance Incorporated and Valiant Trust Company.

# PERFORMANCE TARGETS

Canadian Western Bank (CWB or the Bank) surpassed all fiscal 2007 performance targets by considerable margins. Record earnings benefited from excellent loan growth of 28% and reflect the ongoing success of every business within the CWB Group. Performance targets for fiscal 2008 reflect expectations for continued strong results supported by the Bank's expanding market presence and ongoing economic strength in CWB's chosen markets. Management will maintain its disciplined approach to growth and plans to deliver continued strong financial performance for shareholders by taking care of what matters most: customers and employees.

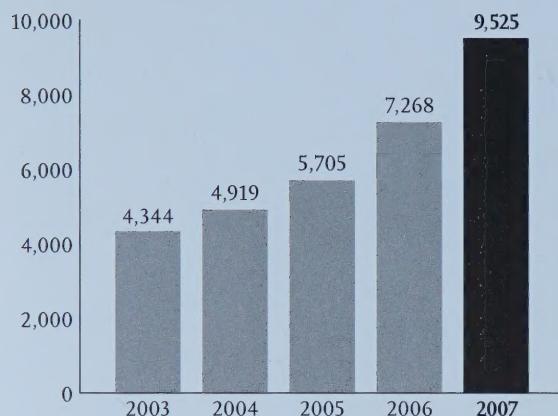
	2007 Target	2007 Performance	2008 Target
Net income growth	20%	<b>34%</b>	15%
Total revenue (teb) growth	15%	<b>23%</b>	17%
Loan growth	14%	<b>28%</b>	15%
Provision for credit losses as a percentage of average loans	0.20% or less	<b>0.16%</b>	0.15%
Efficiency ratio (teb)	46%	<b>44.6%</b>	45%
Return on equity	15%	<b>17.4%</b>	17%
Return on assets	1.10%	<b>1.18%</b>	1.10%

## Highlights of 2007

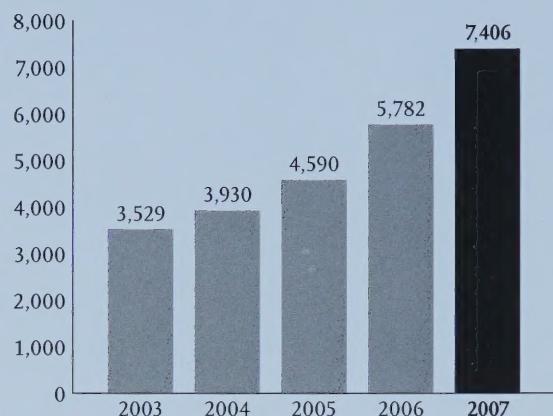
- Achieved organic loan growth of 28%, marking the Bank's 18th consecutive year of double-digit loan growth.
- Increased net income 34% to a record \$96 million and a corresponding improvement in return on equity (ROE) of 260 basis points to 17.4%.
- Opened new branches in Abbotsford, British Columbia and Medicine Hat, Alberta.
- Established a new benchmark efficiency ratio, which measures non-interest expenses against total revenues, of 44.6%.
- Surpassed \$9.5 billion in total assets and \$4.0 billion in trust assets under administration.
- Named one of the "50 Best Employers in Canada", as recognized by the Globe & Mail Report on Business magazine.
- Celebrated the 20th anniversary of Canadian Western Trust.
- Expanded Internet service capabilities for Canadian Direct Insurance.

# OUR HISTORY OF FINANCIAL PERFORMANCE

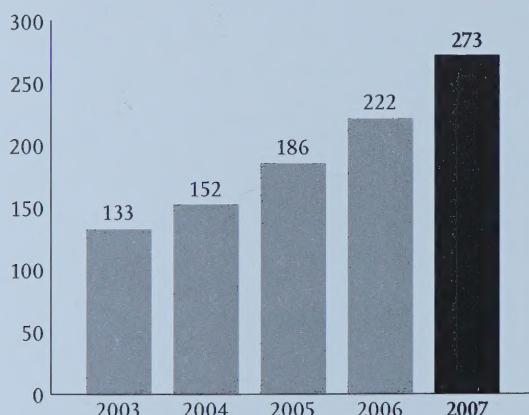
Total Assets (\$ millions)



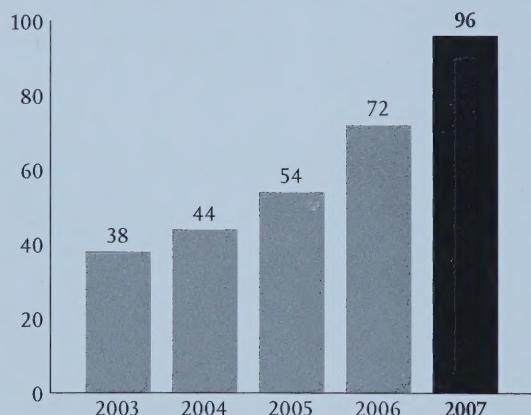
Total Loans (\$ millions)



Total Revenues (teb) (\$ millions)



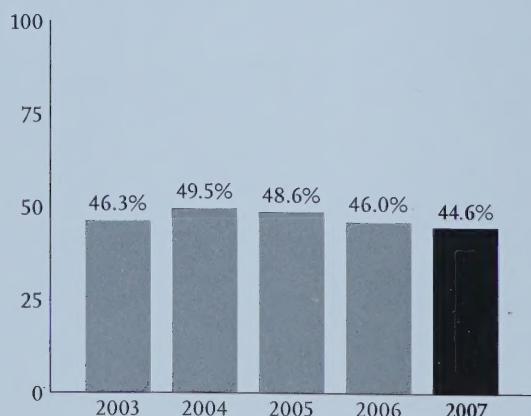
Net Income (\$ millions)



Provision for Credit Losses  
(as a percentage of average loans)



Efficiency Ratio (teb)  
(expenses to revenues)



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# About our organization

Since 1984, we've grown from a small bank to a significant financial force in Western Canada. Our common sense strategies and unwavering commitment to deliver exceptional service continue to set us apart. Customers choose us to experience our *Think Western®* way of doing business. The Canadian Western Bank Group (CWB Group) now has more than \$9.5 billion in total assets.

**Canadian Western Bank (CWB).** Our flagship company offers a full range of business and personal banking services and is the largest Schedule I bank headquartered in Western Canada. With 35 branches in strategically selected markets in the four western provinces, we serve people who want friendly, relationship-based banking.

**Canadian Western Trust Company (CWT).** We provide clients with solutions in retirement, trustee and custodial financial services. With over twenty years of service and more than \$4.0 billion in assets under administration, we offer innovative product solutions supported by our commitment to provide superior customer experiences.

**Valiant Trust Company (Valiant).** Specializing in corporate trust, stock transfer and employee plan services to public and private corporations and trusts, we offer the highest quality of service and flexibility to meet our clients' needs.

**Canadian Direct Insurance Incorporated (CDI).** We offer auto and home insurance to individuals in Alberta and British Columbia (BC). Our focus is delivering friendly and informed service at competitive rates to customers via the Internet or telephone, as well as through select auto insurance brokers in BC.

# Message to Shareholders

Canadian Western Bank (CWB or the Bank) has a history of meeting or exceeding expectations and our growth this year was excellent. We are very pleased to report that your Bank achieved record annual earnings and revenues led by unprecedented 28% loan growth. We surpassed all 2007 performance targets by considerable margins. New targets for 2008 reflect our expectations for continued strong performance, driven by more sustainable double-digit growth levels. CWB shares closed at \$30.77 at year-end, which, including reinvested dividends and adjusted for a two-for-one stock dividend paid in January 2007, represented a twelve-month total return to shareholders of 47%.

While we have benefited from robust economic conditions in our chosen markets, our success would not have been possible without the continued dedication and hard work of everyone within the CWB Group. Our talented team of employees has continually risen to the demands of building a successful, high-growth organization and we would like to personally thank everyone for their ongoing efforts. Among our financial highlights, total assets surpassed \$9.5 billion thanks to excellent contributions from all business lines. Western Canada's economic strength, coupled with the Bank's growing market presence, led to record earnings growth of 34%. Very strong operating performance supported by our more efficient capital structure also contributed to a 260 basis point year-over-year improvement in return on equity (ROE), to a record 17.4%.

Although it was a great year, we will not rest on our past success. We must continually challenge ourselves to find new and better ways to do things as we expand within our markets. The theme of the 2007 Annual Report is "Purpose Driven", a phrase that sums up our culture

as well as our ongoing commitment to maximize value for both our shareholders and our customers. Through this theme, we highlight four essential foundations for CWB's ongoing success and the focus of our strategic direction: People, Infrastructure, Process and Business Enhancement.

## BANKING SERVICES

Loan growth was double our 14% annual target and continued to be the primary driver of the Bank's earnings. We maintained our focus on high quality assets within Western Canada's robust economies and non-performing loans continued to be very low in comparison to the total portfolio. As always, we are monitoring the portfolio closely for signs of a material shift in economic fundamentals. The Bank's strong balance sheet, combined with our consistent provisions for loan losses, have us well positioned to manage turns in the credit cycle. Building on CWB's relationship-based banking strategy remains key for ongoing success and we will continually enhance this focus as we further expand in our markets.

In line with our infrastructure strategy, we opened new branches in Abbotsford, British Columbia and Medicine Hat, Alberta in 2007. Our confirmed infrastructure objectives for the near future include three new full-service branches in Alberta located in Sherwood Park, Leduc and Airdrie. Other plans currently in progress also include two additional branches in British Columbia.

Our strategies to increase internal funding sources showed excellent results, with 27% growth in branch-raised deposits keeping pace with loan growth. The demand and notice component of branch-raised deposits increased 34%, partially due to the success of our recently launched high-interest savings account branded *Summit Savings®*. Generating continued growth in branch-raised deposits is a key focus of our retail strategy, as success in this area provides important diversification of funding sources.

Another highlight in 2007 was the ongoing success of our alternative mortgage business, Optimum Mortgage. This business has produced very strong returns and we remain comfortable with its overall risk profile. Optimum's portfolio increased 64% this year to comprise approximately 5% of total loans and we are optimistic about opportunities for continued strong growth in this business.

## TRUST SERVICES

Canadian Western Trust Company (CWT) marked its 20th anniversary this year with several notable accomplishments. CWT's trust assets under administration grew 28% to surpass a new milestone of more than \$4.0 billion. These assets have more than doubled in the past three years, reflecting the success of our growing customer base as well as customers' appreciation of our innovative, customized services.

Several exciting new product features were introduced as CWT continued to build on its commitment to provide superior customer experiences.

Valiant Trust Company (Valiant) exceeded our expectations despite challenges related to ongoing uncertainty for income trusts and fewer initial public offerings. Valiant made excellent strides in enhancing its systems capability and overall business efficiencies. Products were also expanded through a strategic partnership with another service provider. Valiant is currently seeking incorporation as a federal trust company and growth plans for 2008 include opening an office in Toronto.

## INSURANCE

Canadian Direct Insurance Incorporated (CDI) exceeded \$104 million in gross written premiums as we continued to increase our brand awareness throughout Alberta and British Columbia. In Alberta, we achieved double-digit growth in policies outstanding in both the home and auto product lines. Our most recent customer surveys also reflect enviable customer satisfaction rates for claims servicing. Sales over the Internet have been a great success and more and more of our customers are choosing to purchase their policies this way. We continue to enhance our web-based delivery channel and now have the ability to deliver auto policy documents to our customers electronically.

We are pleased with the progress of this business despite ongoing regulatory and competitive challenges. Insurance operations provide a solid contribution and support our strategies to diversify revenues and increase ROE. Future initiatives include continued enhancements to our Internet-based technology platform, which will help facilitate new growth opportunities, including the ability to sell our home product online.

## THINK WESTERN®

CWB's selection as one of the "50 Best Employers in Canada" was a highlight in the year. Results were based on employee surveys and we used the feedback to further enhance our position as an employer of choice within our markets. The introduction of our *cwbalance*® program further confirmed our commitment to provide employees with a more rewarding work/life balance. We recognize that the Bank's future success rests on a continued ability to retain and recruit top-quality talent and this will remain a key management priority. Offering friendly, *Think Western* service is a major element that sets us apart from our competition and employees are directly charged with the most important role in our company – taking care of customers.

## GOVERNANCE

Our Board of Directors and senior management remain committed to developing the best business strategies for the Bank within an effective governance framework. We continually evaluate changing standards and best practices with the goal of implementing ideas that promote the collective best interests of CWB's stakeholders.

## OUTLOOK

Our proven strategies for responsible growth and conservative risk management will remain top-of-mind as we build on 2007's excellent results. Strong earnings will contribute to our growing capital base and we will also remain flexible regarding the addition of further non-dilutive sources of capital. We will maintain higher liquidity raised in response to increased uncertainties in the financial markets. Although this strategy has a negative effect on net interest margin, it is consistent with our conservative risk tolerance and augments our position to manage future unexpected events. We will also remain well positioned to capitalize on strategic opportunities, including accretive acquisitions that may become available. Higher

credit spreads and a corresponding increase in loan yields are ultimately expected to help offset margin compression once financial markets normalize.

Achieving high quality growth has always been a focal point of the Bank's success, but operating within Western Canada's robust economies also presents some unique challenges. Supporting career development for our existing staff and the recruitment of more first-rate performers remains a top priority. We will also capitalize on economies of scale and ongoing process improvements to help mitigate cost pressures in our markets. Economic activity in Western Canada has moderated from the very high levels observed over the recent past and softness is apparent within certain industries, particularly forestry and natural gas. Our portfolio continues to be well secured with a very low level of impaired assets. Strong loan growth is expected to continue, but at more sustainable double-digit levels than have been achieved over the past two fiscal years.

Our commitment to add value for shareholders will be accomplished through taking care of what matters most – our customers and employees. Our expectations for growth in loans, revenues and income reflect confidence in our strategic direction and ongoing opportunities in our chosen markets. We look forward to celebrating continued success in 2008 as we take the Bank to the next level of its development.



Jack C. Donald  
CHAIRMAN



Larry M. Pollock  
PRESIDENT AND CEO

# Everything has a purpose...

At Canadian Western Bank Group, we offer banking, trust and insurance services in a way that is thoughtful, responsive and forward-looking. Throughout almost a quarter of a century, we've grown and prospered by staying connected to our core purpose.

Our fundamental purpose is to provide shareholders with a sound and profitable return; clients with value, service and stability; and employees with a positive and rewarding work environment – while contributing to the communities in which we operate.

We work hard to be known and respected as Canada's western bank, providing western Canadians and other select markets with a preferred source of individual and commercial financial services.

Maintaining clarity of focus is the key to making the best business decisions and providing value to our customers, shareholders and employees.

By defining ourselves through the customers and markets we serve, we've built our organization on relationships and exceptional service delivery. This priority permeates every aspect of our decision-making and is the bar we measure all decisions against.

Strategy is a road map to achieve our goals. We concentrate our strategic efforts in four main areas – people, infrastructure, process and business enhancement. A fifth facet, community investment, is how we deepen our relationship with the places and people that have welcomed us.

In each of these areas, we know exactly where we're going and why we're headed in that direction. People come first – always. Our services are offered to meet our customers' needs and help them achieve their financial goals. We step into the future with confidence knowing our relationships are strong enough to give us insight into their needs.

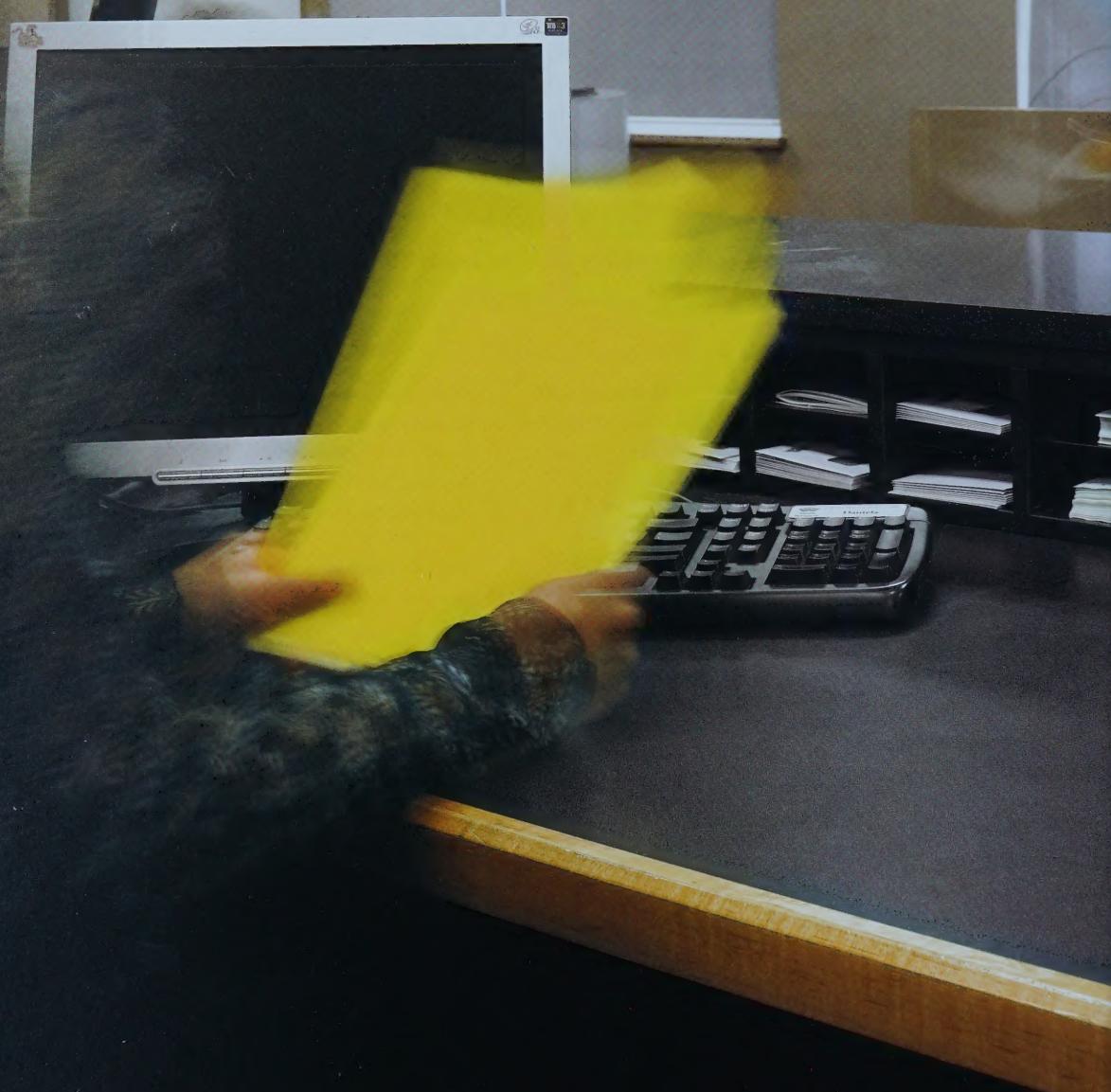
When you act with purpose, you become a powerful force.

NAME  
NOM

PURPOSE DRIVEN

No.

*Reception*





## PEOPLE

# Let's be clear about why we exist...

People trust us with something very important: financial growth, stability and protection. We deliver common sense advice and impeccable service as we work to meet the needs of customers as circumstances change and their goals evolve.

There's no substitute for getting to know a person face-to-face. We are set apart by our commitment to serving organizations and individuals by nurturing strong relationships.

We engage with customers to uncover the purpose behind their needs – goals like expanding their business, creating more financial flexibility, buying a house, safeguarding their assets or sending kids to college. By gaining this understanding, we forge deeper connections with customers and ensure we're delivering the best options for them.

As a service organization, employees are the foundation of our company. Key factors in attracting and keeping good people include maintaining a strong workplace culture, competitive benefits and compensation packages, and flexible career tracks.

Our *Think Western®* culture – accessible, optimistic, knowledgeable, respectful and sensible – embodies our attitude. It's reflected in all our relationships, including interactions with customers, suppliers, shareholders and each other.

Benefits and compensation packages are comprehensive and strengthened by employee feedback. We have been recognized as one of the "50 Best Employers in Canada", confirming our people strategy and further identifying us as an employer of choice.

As a thriving company, we have plenty of room for career advancement and exploration. There are visible opportunities for career progression and for people to initiate projects and contribute ideas. Diversification allows growth through many avenues and career development is supported throughout our organization, from entry level to senior management.

When you take care of people, they look out for you. The purpose of creating a dynamic workplace is to attract and retain people who'll enhance customer experience and fuel our continued success.



## INFRASTRUCTURE

# The right tools to get things done...

Clarity of purpose is key to determining need. This certainty drives our infrastructure – our physical premises, technological systems, capital and brand are all focused on delivering *Think Western* service. The strength of these four factors is critical to our growth.

Branches are opened only in markets we are confident will support them and are generally profitable in the first year. Programs for upgrades and expansions to existing facilities are ongoing, keeping our physical premises welcoming and current. Open building plans give us flexibility to reconfigure space to remain responsive to the communities we serve.

Technology is used to improve processes and add value to customer experiences. We choose proven and efficient technology, and implement something new when we fully understand the impact and benefits of our choices and can integrate it seamlessly into our services. Banking and insurance technology initiatives – like adding more ABMs or the ability to deliver auto insurance policies electronically – are offered with greater customer convenience in mind.

Strong capital supports growth and gives us flexibility to act on strategic opportunities while appropriately managing risks. In addition to growing retained earnings with strong profitability, we add value for shareholders by utilizing efficient sources of non-dilutive capital, including Innovative Tier 1 and subordinated debentures.

Brand may seem the least tangible of our infrastructure elements, but it serves a function vital to our success – it reflects the *Think Western* values and culture on which we base our relationships.

Together, these four facets of infrastructure create an operating environment that supports our processes and helps us better serve customers.







## PROCESS

# We do what makes sense...

Process is about taking the best course of action to achieve our purpose. Successful processes depend on policies, regulations, risk management, operations and procedures.

Customers trust us to help them achieve their financial goals. To get them on the best road, we act with "intelligent flexibility". Processes without clear motives are frustrating and mire an organization in bureaucracy.

One reason we strive to hire the right people is that we need them to be the human element in our policies. Employees understand the purpose behind policies and are empowered to make appropriate, common sense decisions. Our feedback programs gather ideas from all levels on what we can do better.

Intelligent flexibility also keeps us agile while managing risk. We choose to maintain a conservative risk profile as part of our overall growth strategy, based on our market knowledge and business expertise. Our strong credit culture responds

to market changes with confident action, closely monitoring circumstances and taking advantage of positive developments. We continually evaluate and improve processes to ensure we are maximizing efficiencies and adding value for our stakeholders.

We engage in continual reassessment to ensure our policies and procedures keep pace with customer needs and the world around us. We look for opportunities to share technology and processes to become more effective and efficient. And we always ask ourselves the most important question: does it serve our purpose?





## BUSINESS ENHANCEMENT

# Driving our growth...

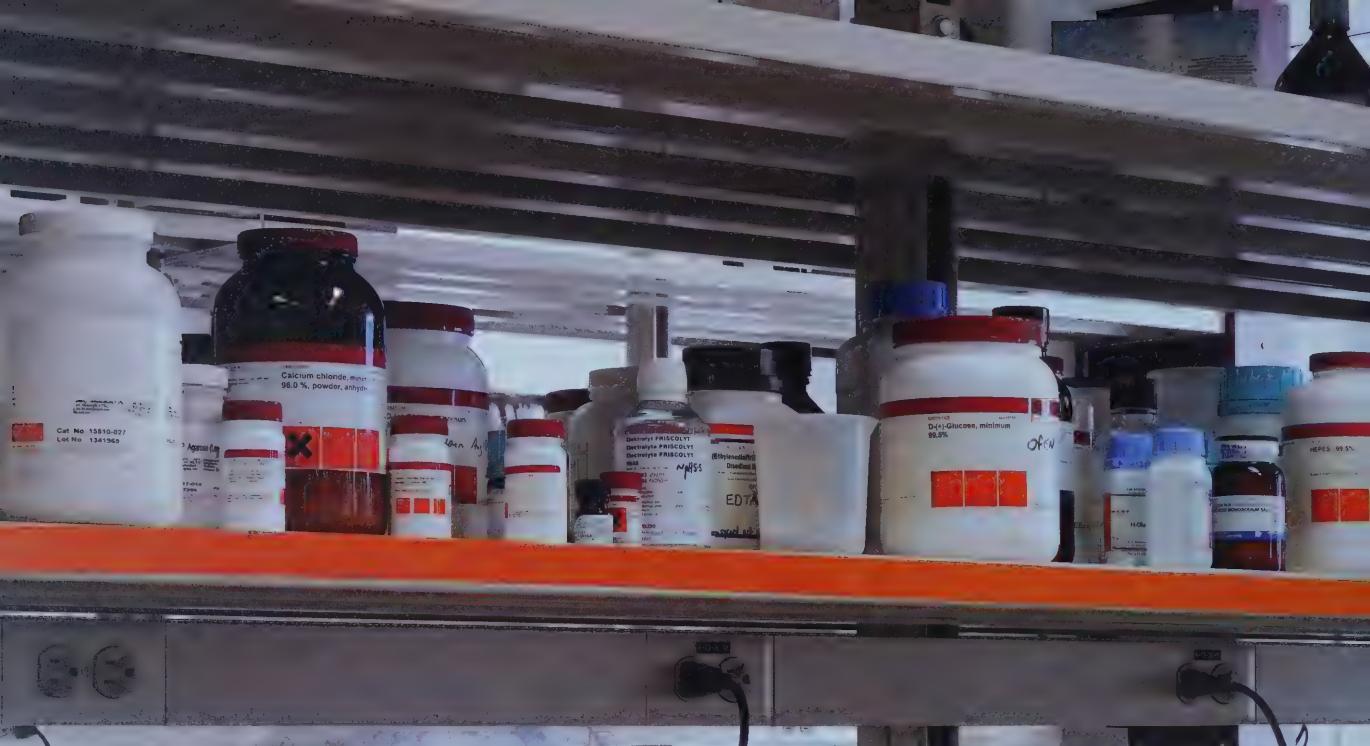
We're always on the lookout for opportunities that fit our purpose and better serve our customers, shareholders and employees. Our future is about building on these founding principles. Following this rule of thumb, we'll explore new avenues of growth that continue our tradition of offering commercial and personal financial services with a difference, in Western Canada and beyond.

We started out as a small bank in an underserved niche and we maintain our "small bank" values as we grow. We still believe in the things that made us a better choice for western Canadian customers in the first place and we still serve the same purpose. Our focus and determination continues to build on our history of excellence.

Our strategy will take us into the next era of Canadian Western Bank Group and sustain our growth without compromising quality or security. We'll maintain our commercial lending and retail banking focus and build on our strengths to add value for customers, shareholders and employees.

Our strategy includes enhancing product distribution, identifying new stable and cost-effective funding sources, sharing resources and looking for opportunities for cross-promotion to increase awareness. We also remain ready to capitalize on strategic acquisitions.

Over almost 25 years serving western Canadians, we've learned that forward thinking, balanced by prudence and informed by experience, works as well for our customers as it does for us. We'll continue to explore new avenues of development because a strong core purpose opens up endless opportunities.



## COMMUNITY INVESTMENT

# A shared purpose and future...

Communities welcome us and provide us the opportunity to grow and succeed. We strengthen our relationships by supporting causes that build a better future in neighbourhoods we call home.

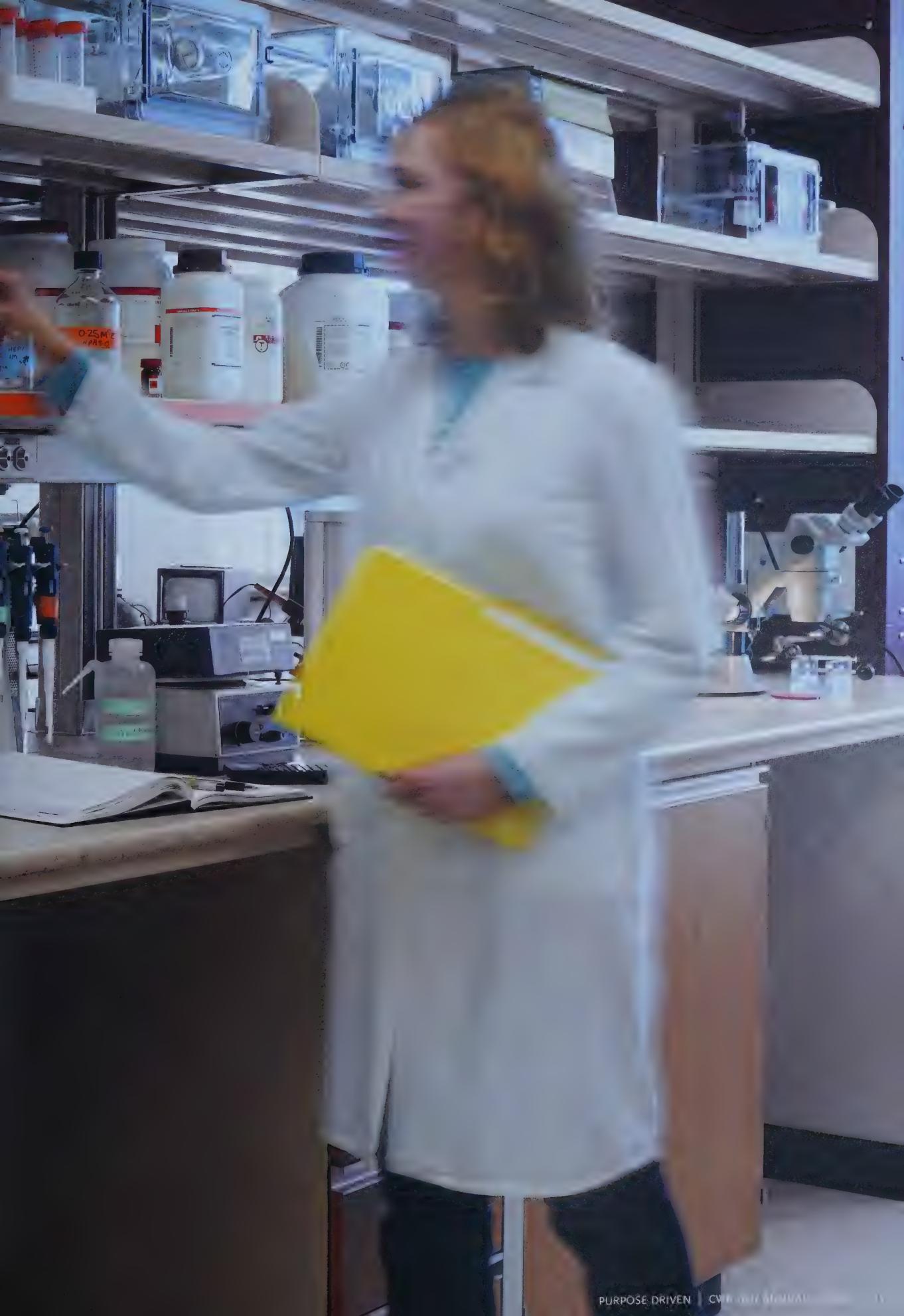
CWB's values are reflected in our activities and our involvement doesn't stop at financial contributions. Our people are active community members who donate time, energy and expertise to their chosen causes.

We've enhanced our community investment program to maximize benefits and allow branches to respond to priorities in their regions. We review all requests to ensure projects we support are aligned with our *Think Western* values. Areas of focus include community programs, education, health and caregiving.

Like everything else we do, our community investment makes sense. We direct our help to complement the need and purpose of causes. We can have a larger impact with a flexible approach that supports novel ways of meeting community investment needs.

One example is the Alberta Diabetes Foundation (ADF). We have worked alongside the ADF as it has grown from a small organization into a recognized charitable foundation with resources to support its strong purpose. Edmonton is acknowledged worldwide as a centre of innovative discovery and care for this serious illness and the ADF plays a vital role in fundraising efforts for research to prevent and treat this disease. Our relationship has been built over many years, and we've established that we can work creatively to help meet its goals. We've supported the ADF with funds, people, expertise and other initiatives. Most recently, we donated office furniture to the ADF that will be used in the Alberta Diabetes Institute at the University of Alberta.

As we continue to prosper, our community involvement will also grow.



# 2007 Highlights

## THE YEAR IN REVIEW

### AWARDS OF EXCELLENCE RECIPIENTS FOR 2007

Awards of Excellence recognize employees who display qualities for which CWB is known and that are inherent under the brand *Think Western*. When staff *Think Western*, they exceed expectations in the areas of client service (both internal and external), peer relationships, innovation and initiative. They are enthusiastic about their work and their employer, reliable, respectful and responsive to both customers and co-workers.

**Alma Bonneau**, CWB Corporate

**Ann Brandson**, CWB Calgary Foothills

**Barbara Walker**, CWB Grande Prairie

**Brad Swanson**, CWT Vancouver

**Candace Speck**, Valiant Calgary

**Carol Hunt**, CWB Calgary Northeast

**Hue Nguyen**, CWB Park Place

**Kelly Jones**, CWB Coquitlam

**Lana Moritz**, CWB Grande Prairie

**Lisa Poitras**, CDI BC

**Lynne Kunz**, CDI BC

**Tanis Poshtar**, CWB Edmonton Main

**Terri Todd**, CWB Corporate

### CANADIAN WESTERN BANK

**Recognized as one of the “50 Best Employers in Canada” through input provided by our employees.**

*Purpose:* Confirm strategy and provide valuable feedback to further improve and differentiate CWB as an employer of choice.

*Area:* People

**Opened new branches in Abbotsford, BC and Medicine Hat, AB. Confirmed plans to open three additional branches in Alberta and started plans for at least two additional branches in BC.**

*Purpose:* Continued expansion into markets with identified demand for the Bank’s services.

*Area:* Infrastructure

**Launched *cwbalance* initiative in support of the Bank’s commitment to offer employees a strong work/life balance.**

*Purpose:* Help promote a healthy work environment and improve employee morale.

*Area:* People

**Significantly enhanced employee benefit program.**

*Purpose:* Take care of existing employees and provide additional incentives for recruiting more high quality people with strong *Think Western* attitudes.

*Area:* People

**Completed systems and process improvements across several business units. Created a business improvement team to critically and independently assess ways to improve our businesses.**

*Purpose:* Improve efficiencies and increase operating capacity.

*Area:* Process

**Increased brand awareness and diversified funding sources with the successful launch of a high-interest *Summit Savings* account.**

*Purpose:* Meet customer needs while increasing funding sources and brand awareness.

*Area:* Business Enhancement

**Expanded scope of in-house training programs and built a dedicated training centre at Corporate Office.**

*Purpose:* Cultivate the next generation of leaders in commercial and retail banking.

*Area:* People/Infrastructure

**Initiated an expansion of the Bank's ABM network.**

*Purpose:* Provide added convenience for customers.

*Area:* Business Enhancement/Infrastructure

**Goals for 2008 include**

- Ongoing expansion of the branch network.
- Continuous improvements to the retail banking platform with a goal of improving customer relationship management capabilities.
- Launch of online account opening capability to further diversify and enhance deposit sources.
- Increase brand awareness through expanded cross-marketing initiatives.
- Further development of the *cwbalance* program.

**VALIANT TRUST COMPANY**

**Completed major systems upgrade.**

*Purpose:* Add greater stability and control, particularly in a high-growth environment.

*Area:* Infrastructure/Process

**Entered a strategic partnership with another specialized service provider.**

*Purpose:* Enhance product offerings and expand client base.

*Area:* Business Enhancement

**Accepted as an approved transfer agent for the New York Stock Exchange.**

*Purpose:* Expand client base and improve service options for existing customers.

*Area:* Business Enhancement

**Goals for 2008 include**

- Finalize incorporation as a federal trust company and open an office in Toronto.
- Expand and diversify operations with a targeted business development focus in BC and Ontario.
- Integrate further systems upgrades to improve product offerings and risk management capabilities.
- Ongoing review of all major business processes and controls to identify areas for further process and efficiency improvements.

## CANADIAN WESTERN TRUST COMPANY

### Worked with other service providers to develop a unique mutual fund service and pricing model.

*Purpose:* Enhanced product offering that allows selected financial advisor customers to improve their corporate branding and increase profitability.

*Area:* Business Enhancement

### Improved Group RRSP recordkeeping system and developed preferred institutional pricing with select investment managers.

*Purpose:* Expand reach into new markets.

*Area:* Business Enhancement

### Implemented new business practices and documentation for the valuation of mortgages held in self-directed registered plans.

*Purpose:* Integrate changing regulations into processes.

*Area:* Process

#### Goals for 2008 include

- Convert paper record keeping to document imaging – improve security and efficiencies.
- Leverage technology to increase lead generations and optimize upselling opportunities.
- Offer low-cost, personalized Group RRSP to small-to-medium sized companies.
- Launch the next phase of our client and advisor online query (Cweb2) tool to provide customers enhanced online capabilities.
- Expand inside sales and telesales to optimize performance.

## CANADIAN DIRECT INSURANCE INCORPORATED

### Introduced quarterly "Town Hall" meetings for employees.

*Purpose:* Keep staff informed on current issues and provide increased interaction with senior management.

*Area:* People

### Improved internal training programs.

*Purpose:* Update training for better performance and job satisfaction.

*Area:* People/Business Enhancement

### Launched new online auto quote and sales system for BC and AB customers.

*Purpose:* Provide further product differentiation, efficiencies and added customer convenience.

*Area:* Infrastructure/Business Enhancement

### Added Human Resource home page and access to CWB intranet.

*Purpose:* Provide staff convenient access to company information, including policies, forms, benefits, etc.

*Area:* People

### Commenced project to replace imaging system in Claims Department.

*Purpose:* Enhance process management and improve productivity and customer visibility.

*Area:* Process/Infrastructure

### Initiated pilot program to distribute white-labelled BC auto optional product through a broker network.

*Purpose:* Alternate distribution model to leverage existing technology.

*Area:* Business Enhancement

#### Goals for 2008 include

- Formalize employee orientation program and *Think Western* customer service training.
- Enhance CDI.com career page.
- Migrate all major systems to new databases to improve security.
- Install a new call recording system at the Alberta call centre.
- Complete next phase of Internet-based technology platform.

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# CORPORATE GOVERNANCE

## INTRODUCTION

Sound and effective corporate governance has always been a priority for Canadian Western Bank (the Bank). The Board of Directors (the Board) and management of the Bank are committed to govern and maintain the Bank's operations effectively and efficiently within its regulatory environment. Corporate governance policies are reviewed regularly for improvement and are designed to strengthen the ability of the Board to effectively supervise management and enhance long-term shareholder value.

The Board's Corporate Governance & Human Resources Committee provides direction, monitors compliance and makes recommendations to the Board to enhance corporate performance and promote ongoing improvement in Board effectiveness.

## THE BOARD OF DIRECTORS

The Board has reviewed the status of each of its directors to determine whether such director is independent as defined in National Instrument 58-101 *Disclosure of Corporate Governance Practices* (NIS8-101) and affiliated as defined by the affiliation regulations set forth in the Bank Act. The review included the completion of self-assessment questionnaires by each of the directors and a detailed review of such questionnaires by the Conduct Review Committee. As a result of this review and after consideration of all business, charitable and family relationships among the directors and the Bank, the Board has determined that all of the directors, except Mr. Pollock, (or 92% of the Board) are both independent and not affiliated with the Bank. Mr. Pollock is not independent and is affiliated with the Bank as a result of his position as President and Chief Executive Officer (CEO) of the Bank. It is a requirement under the Bank Act that the CEO be a director of the Bank.

The Board holds four regular meetings each year, as well as additional meetings as required. At the end of every regularly scheduled Board meeting, a session is held without any management, including the CEO, present. In the year ended October 31, 2007, the Board had four sessions at which the CEO and other members of management were not in attendance.

Mr. Jack Donald is the Chairman of the Board. Mr. Donald is an independent director as defined in NIS8-101. As Chairman of the Board, his responsibilities include ensuring that the Board functions effectively and independently of management and that it meets its obligations and responsibilities as set out in its mandate.

## BOARD MANDATE

The Board's mandate sets out the Board's purpose, organization, duties and responsibilities. Its written mandate is summarized as follows.

The Board has responsibility for stewardship of the Bank, including

- to the extent feasible, satisfying itself as to the integrity of the CEO and other executive officers (as defined in National Instrument 51-102 *Continuous Disclosure Obligations*) and that the CEO and other executive officers create a culture of integrity throughout the organization;
- adopting a strategic planning process and approving, on at least an annual basis, a strategic plan which takes into account, among other things, the opportunities and risks of the business;
- the identification of the principal risks of the Bank's business and ensuring the implementation of appropriate systems to manage these risks;
- overseeing succession planning (including appointing, training and monitoring senior management);
- adopting a communication and disclosure policy for the Bank;
- overseeing the Bank's internal control and management information systems;
- developing the Bank's approach to corporate governance, including developing a set of corporate governance principles and guidelines that are specifically applicable to the Bank; and
- reviewing and disclosing, no less than annually, measures for receiving feedback from stakeholders.

In addition to the above, the Board shall

- with the assistance of the Corporate Governance & Human Resources Committee, review and ratify the employment, appointment, grade levels and compensation of the top five executive employees of the Bank and approve all senior officer appointments (Vice President and higher);
- with the assistance of the Corporate Governance & Human Resources Committee, develop a position description for the CEO, which, together with other board-approved policies and practices, should provide for a definition of the limits to management's responsibilities, approve the objectives of the Bank to be met by the CEO, and ensure the performance of the CEO is evaluated at least annually;
- with the assistance of the Corporate Governance & Human Resources Committee, develop a process to evaluate the effectiveness of each director and the Board as a whole on no less than a biennial basis;
- review and approve the strategic plan, the annual business plan and accompanying capital plan and financial operation budget, including capital expenditures;
- approve material divestitures, acquisitions and financial commitments;
- with the assistance of the Audit Committee, approve the annual audited and quarterly unaudited financial statements, the annual and quarterly Management's Discussion and Analysis (MD&A), the Annual Information Form, the Management Information Circular and other annual public documents of the Bank;

- determine the content and frequency of management reports;
- review any recommendations from regulators or the external auditors respecting their assessment of the effectiveness of the internal controls that come to their attention in the conduct of their work;
- ensure an independent audit/inspection function is in place to monitor the effectiveness of organizational and procedural controls; and
- with the assistance of the Audit Committee and Loans Committee, approve loan write-offs.

The Board has developed written position descriptions for the Chairman of the Board as well as the Chair of each board committee. The Board has also developed a written position description for the CEO.

## **ORIENTATION AND CONTINUING EDUCATION**

The Bank has not adopted a formalized process of orientation for new Board members although all directors are provided with a Directors' Manual, which includes a copy of all Board and committee mandates and policies, the Bank's bylaws and other reference material. New directors are also provided the opportunity to meet with senior management and other directors.

Directors are kept informed as to matters impacting, or which may impact, the Bank's operations through reports and presentations at the quarterly Board meetings. Special presentations on specific business operations are also provided to the Board. In 2007, presentations were made to the Board on the liquidity issues associated with the asset-backed commercial paper market, the Bank's business strategy and the Bank's information technology strategy. In addition, a presentation was made to the Audit Committee on International Financial Reporting Standards.

## **ETHICAL BUSINESS CONDUCT**

The Bank has a written code of conduct for its directors and a written code of conduct for its officers and employees. A copy of both of these codes may be found on the Bank's website at [www.cwbankgroup.com](http://www.cwbankgroup.com). The Board monitors compliance with the codes by requiring each director, officer and employee to annually sign a certificate confirming his/her compliance with the applicable code. To the knowledge of the Board, there have been no departures from the code during fiscal 2007 that would have required the filing of a material change report.

In the event a director or executive officer has a material interest in any transaction or agreement considered by the Board, or any committee of the Board, such interest must be declared and recorded in the minutes of the meeting, and the director or executive officer must vacate the meeting while the transaction or agreement is being discussed. The responsibilities of the Conduct Review Committee include establishing procedures to ensure disclosure and review of related party transactions in accordance with the requirements under the Bank Act. These procedures include obtaining an annual certificate from each director and officer of the Bank, which discloses all related parties of the director or officer and any related party transactions with the Bank.

The Board believes that a culture of strong corporate governance and ethical business conduct must be endorsed by the Board and the executive officers. The codes of conduct address many areas of business conduct. A whistleblower procedure for the Bank has been established through which complaints or concerns regarding questionable audit or accounting matters can be made.

The Bank has adopted a corporate disclosure policy which is reviewed annually. Quarterly and annual financial packages are reviewed by an internal Disclosure Committee prior to being recommended for Board approval and CEO/CFO certification of annual and interim filings. Inquiries and requests for information from shareholders and potential investors receive prompt attention from an appropriate officer. The Bank's quarterly earnings conference calls with analysts and institutional investors are broadcast live, via the Internet, and archived on the Bank's website for 60 days. The calls are also accessible on a live and recorded basis via telephone to interested retail investors, the media and members of the public. The Bank also includes all significant disclosure documents on its website at [www.cwbankgroup.com](http://www.cwbankgroup.com).

The Bank has engaged an independent Ombudsman to receive complaints from banking clients who are unable to obtain satisfaction from the internal complaint handling process.

## **NOMINATION OF DIRECTORS**

The Corporate Governance & Human Resources Committee has responsibility for identifying new candidates for board nomination. This committee is comprised of six directors, all of whom are independent. The mandate of this committee in respect of nomination and board assessment matters specifically sets out the following duties and responsibilities

- identify and recommend to the Board qualified candidates to be considered for Board membership;
- review, monitor and make recommendations regarding new director orientation and the ongoing development and education of existing Board members;
- evaluate biennially Board effectiveness, membership, selection criteria, composition and size and make recommendations to the Board and, on alternate years, evaluate the involvement and contribution of individual members; and
- make recommendations to the Board regarding revisions to the Board of Directors' Manual.

The Corporate Governance & Human Resources Committee annually reviews both the size and composition of the Board in accordance with the Bank's policy "Board and Member Review and Assessment". The Board is comprised of 12 directors, which is large enough to permit a diversity of views and staff the committees, without being so large as to detract from its efficiency and effectiveness. In considering new nominees for the Board, the Committee assesses the skills, expertise and experience of the incumbent directors in order to determine the skills, expertise and experience it should seek in new board members to add value to the Board. As each director is expected to participate on one or more of the Board's four committees, expertise and experience related to a particular committee may be considered by the Committee. The Committee also considers such matters as a candidate's integrity, independence and residency. The Committee then assesses each potential nominee against the criteria developed by the Committee.

## **COMPENSATION**

The Corporate Governance & Human Resources Committee has responsibility for determining the compensation of the Bank's directors and officers. This committee is comprised of six directors, all of whom are independent. The mandate of this committee in respect of compensation matters specifically sets out the following duties and responsibilities

- review and recommend to the Board the fees and other benefits to be paid to directors;
- review and recommend to the Board the employment and appointment of the executive officers;
- review the position descriptions for the executive officers, ensuring such descriptions remain current and appropriate;
- establish an executive compensation structure for the CEO and, in conjunction with the CEO, establish an executive compensation structure for all other executive officers of the Bank and its affiliates;
- ensure an annual performance appraisal is completed for the CEO and that it is reviewed with him by the Chairman of the Board;
- review and recommend to the Board any written employment-related contract entered into between the Bank or one of its affiliates and an officer;
- establish, amend, monitor and, where appropriate, terminate all compensation plans and arrangements for officers and employees of the Bank and its affiliates; and
- review the human resource succession plan as prepared by senior management for all officers of the Bank and its affiliates.

The remuneration paid to the Bank's directors and officers is reviewed each year by the Corporate Governance & Human Resources Committee. The level of remuneration is designed to provide a competitive level of remuneration relative to comparable positions in the marketplace. A comparator group is developed by identifying companies, primarily within the Bank's market, of similar size considering value of assets, number of employees and revenue. The aggregate annual remuneration payable to all directors is set out in the Bank's bylaws. Any increase to this total amount requires shareholder approval.

The Corporate Governance & Human Resources Committee has the power to retain consultants, including compensation consultants or advisors, as the Committee may determine necessary or advisable to carry out its responsibilities. No outside advisors were retained by the Committee during the year ended October 31, 2007.

## **BOARD COMMITTEES**

The Board has four standing committees: the Audit Committee, the Conduct Review Committee, the Corporate Governance & Human Resources Committee and the Loans Committee. The Audit Committee and Conduct Review Committee are required committees under the Bank Act. All directors currently participate in at least one standing committee.

### **Audit Committee**

Members:	Robert Manning (Chair)	Robert Phillips
	Wendy Leaney	Alan Rowe
	Gerald McGavin	

This committee is comprised of five financially literate and independent directors. Its written mandate is summarized as follows:

- review the earnings press releases, the annual audited and quarterly unaudited financial statements, the annual and quarterly MD&A, the Annual Information Form and other annual public documents of the Bank containing financial information and report thereon to the directors before approval is given;
- discuss major issues regarding accounting principles and financial statement presentations, analyses prepared by management or the external auditors setting forth significant financial reporting issues and judgments made in connection with the preparation of the financial statements;
- meet with the external auditors to discuss the annual and quarterly financial results and the returns referred to within this mandate and receive the auditors' reports thereon;
- recommend to the Board the appointment of the external auditors and review the terms of the external auditors' engagement, the audit plan, any proposed changes in accounting policies, their presentation and input concerning significant risks and key estimates and judgments of management;
- resolve disagreements between management and the external auditors regarding financial reporting;
- review and approve the policy for non-audit services to be completed by the external auditors. The Committee may delegate to one or more Committee members the authority to grant approval of such services, provided the decisions of such members are reported to the full Committee at its next meeting;
- review and approve the Bank's hiring policies regarding employees and former employees of the present and former external auditors of the Bank;
- review, evaluate and approve the internal control procedures implemented by management;
- meet with the Chief Internal Auditor of the Bank and with management of the Bank to discuss reports on internal audit activities and findings and the effectiveness of the internal control procedures established for the Bank. Review the mandate and annual plan of the internal audit department;
- review correspondence received from regulators and external auditors together with management's responses concerning the effectiveness of internal controls and other matters that fall within the responsibility of the Committee;

- review such returns of the Bank as the Superintendent of Financial Institutions may specify;
- review such investments and transactions of the Bank that could adversely affect the well-being of the Bank as the external auditors or any officer of the Bank may bring to the attention of the Committee;
- receive quarterly reports from the Loans Committee, the Bank's Disclosure Committee and the Canadian Direct Insurance Incorporated Audit and Conduct Review Committee;
- review the appointment of the Chief Financial Officer and the Chief Internal Auditor;
- review periodically the Code of Conduct for senior financial officers; and
- establish a whistleblower procedure for the Bank through which complaints or concerns regarding questionable audit or accounting matters can be made.

### Conduct Review Committee

Members: Albrecht Bellstedt (Chair) Allan Jackson  
Charles Allard Arnold Shell

This committee is comprised of four independent directors. Its written mandate is summarized as follows:

- establish procedures to ensure disclosure of transactions with specified related parties of the Bank and review any such transactions to ensure compliance with the Bank Act, either approving or declining the transactions, as required;
- review and approve internal policies for credit arrangements and financial services available to employees of the Bank under the regulations concerning officers and associated parties;
- monitor aggregate transactions of the Bank with its directors and officers and their interests to ensure continued compliance with the Bank Act and that excesses over the permitted limits are brought to the Board for consideration;
- review the conduct policy and any other specialized standards on an annual basis to ensure relevance and completeness in regard to legislative requirements;
- monitor procedures for conflicts of interest, confidential information, disclosure of information and handling of customer complaints, and be satisfied that the procedures are being adhered to; and
- ensure every employee, officer and director agrees to comply, by way of an annual written acknowledgement, with the Bank's conduct policies.

Corporate Governance & Human Resources Committee

Members: Jack Donald (Chair) Robert Manning  
Albrecht Bellstedt Howard Pechet  
Allan Jackson Robert Phillips

This committee is comprised of six independent directors. This committee is responsible for the identification of new directors (as described under "Nomination of Directors" above) and the determination of the compensation of the Bank's directors and officers (as described under "Compensation" above). In addition, this committee's written mandate includes the following:

- review corporate governance trends and best practices and make recommendations to the Board on changes to the Bank's governance policies and practices; and
- review and monitor compliance with corporate governance guidelines and report instances of non-compliance to the Board.

## **Loans Committee**

Members: Allan Jackson (Chair) Gerald McGavin  
Charles Allard Howard Pechet  
Albrecht Bellstedt Robert Phillips  
Jack Donald Larry Pollock  
Wendy Leaney Alan Rowe

This committee is comprised of ten directors, nine of whom are independent. Mr. Phillips serves as an alternate member and, in such capacity, attends meetings only when required to ensure a quorum. The CEO, who is not independent, is a member of this committee. This committee's written mandate is summarized as follows:

- establish and approve lending limits for the Bank and the CEO within the limits established by the Board and review such limits at least annually;
- review, approve and/or decline all credit applications which are in excess of the lending limit for the CEO but within the Committee's lending limit, or which relate to loans to, or guaranteed by, a foreign country;
- make recommendations to the Board for loan proposals in excess of the Committee's limit;
- review the policy of Director Related Loans and make recommendations to the Board;
- approve all amendments to the Bank's lending policies and guidelines;
- review management's recommendations for the allowance for impairment and loan write-offs and make recommendations to the Audit Committee; and
- review no less than quarterly the Bank's management of loan and portfolio credit risk issues and make recommendations to the Board.

## ASSESSMENTS

In response to the Board's commitment to effective corporate governance, a two-pronged evaluation process has been initiated. On "even" years, the Board members assess their effectiveness as a Board. In "odd" years, a peer evaluation of each member is scheduled.

During the board assessment, members are asked to rate items such as structure and size of the Board, the knowledge and diversity of the membership, as well as the timeliness and completeness of information received for discussion and the overall effectiveness of the decision-making process. The peer evaluation involves questions such as effectiveness in discussions and decision-making, attendance and whether the director's non-Bank activities enhance or detract from shareholder value.

Both evaluation processes are conducted in-house and require all members to complete questionnaires that are forwarded to the Chairman of the Corporate Governance & Human Resources Committee. The Chairman then compiles the results and prepares a single document that includes any comments that may have been forwarded. Anonymity of the particular submitter is maintained with the aggregate results presented to the Corporate Governance & Human Resources Committee for discussion and action, if required. The results are then communicated on an aggregate basis to the full Board for discussion and recommendations, as required.

# MANAGEMENT'S DISCUSSION AND ANALYSIS

## BUSINESS PROFILE AND STRATEGY

Canadian Western Bank (CWB or the Bank) is the largest publicly traded Schedule I chartered bank headquartered in and regionally focused on Western Canada. Supported by its unwavering commitment to customer service, CWB today serves thousands of small-to-medium sized businesses and individuals across the four western provinces. The Bank, along with its wholly owned subsidiaries, Canadian Western Trust Company (CWT), Valiant Trust Company (Valiant), Canadian Western Financial Ltd. (CWF) and Canadian Direct Insurance Incorporated (Canadian Direct or CDI), operate in three pillars of the financial services industry. The Bank remains primarily focused on its core mid-market commercial and retail banking business in Western Canada. Third party mutual funds are offered to clients through CWF, the Bank's mutual fund dealer subsidiary. CWT provides trust services, including self-directed RRSPs and RRIFs, as well as corporate and group trust services to independent financial advisors, corporations and individuals. Valiant's operations include stock transfer and trustee services to public companies and income trusts. CDI provides personal auto and home insurance to customers in British Columbia (BC) and Alberta.

In 2007, CWB continued its long history of excellent financial performance and growth. This year marked many milestones, including record earnings and return on equity (ROE), as well as the Bank's 18th consecutive year of double-digit loan growth.

CWB's mission is to be known and respected as Canada's western bank, providing western Canadians and other select markets with a preferred source of individual and commercial financial services. The fundamental objectives are to provide shareholders with a sound and profitable return, clients with value, service and stability, and employees with a positive and rewarding work environment, while contributing to the communities in which CWB operates. CWB plans to achieve its mission through the following strategic priorities:

- build brand recognition by ensuring CWB employees continue to manage customer relationships in a responsive and friendly manner. CWB believes that experienced, knowledgeable and dedicated employees with a *Think Western*® attitude are critical to expanding the Bank's businesses and further building customer loyalty;
- develop and recruit high quality employees who embrace the Bank's culture by offering a rewarding work environment that includes comprehensive employee benefits, career growth opportunities, strong work/life balance and competitive compensation packages;
- expand value-added product offerings across all business areas with a focus on meeting or exceeding customer needs and earning a profitable return for shareholders;
- maintain a conservative risk profile while ensuring growth is focused, strategic and accretive for shareholders;
- reinforce leadership in cost efficiency, return on assets and credit losses by enhancing service delivery capabilities and maintaining strong discipline in managing the Bank's lending portfolio;
- leverage core profitability and lessen risks related to external funding sources with ongoing generation of increased internal deposits raised through the branch network and CWT;
- improve CWB's revenue diversification by further developing non-interest revenue sources in banking, trust and insurance operations through internal growth as well as strategic acquisitions;
- grow the earnings and revenue contribution from the insurance segment through strong client acquisition and retention and new distribution channels, while continuing to focus on customer satisfaction, disciplined policy underwriting and cost control;
- maximize potential opportunities through co-branding, cross selling and controlled expansion into new markets;
- increase ROE by maintaining strong operating performance, an efficient capital structure, and continued diversification into businesses with lower capital requirements, including residential mortgages, insurance and trust services. Organic growth and resulting benefits to ROE may be accelerated by acquisitions that are both accretive and a good strategic fit with current operations; and
- maintain and reinforce CWB's reputation and public confidence through continued stakeholder communication, diligence in corporate governance practices and high standards in corporate reporting and accountability.

CWB's consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles (GAAP) and are presented in Canadian dollars.

The following pages contain management's discussion of the financial performance of CWB, as well as a discussion of the performance of each operating segment and a summary of quarterly and fourth quarter results. Additional information relating to the Bank, including the Annual Information Form, are available on SEDAR at [www.sedar.com](http://www.sedar.com) and on the Bank's website at [www.cwbankgroup.com](http://www.cwbankgroup.com).

### **Forward-Looking Statements**

From time to time, Canadian Western Bank (the Bank) makes written and verbal forward-looking statements. Statements of this type are included in the Annual Report and reports to shareholders and may be included in filings with Canadian securities regulators or in other communications such as press releases and corporate presentations. Forward-looking statements include, but are not limited to, statements about the Bank's objectives and strategies, targeted and expected financial results and the outlook for the Bank's businesses or for the Canadian economy. Forward-looking statements are typically identified by the words "believe", "expect", "anticipate", "intend", "estimate", "may increase", "may impact" and other similar expressions, or future or conditional verbs such as "will", "should", "would" and "could".

By their very nature, forward-looking statements involve numerous assumptions. A variety of factors, many of which are beyond the Bank's control, may cause actual results to differ materially from the expectations expressed in the forward-looking statements. These factors include, but are not limited to, fluctuations in interest rates and currency values, changes in monetary policy, changes in economic and political conditions, legislative and regulatory developments, legal developments, the level of competition in the Bank's markets, the occurrence of weather-related and other natural catastrophes, the accuracy of and completeness of information the Bank receives about customers and counterparties, the ability to attract and retain key personnel, the ability to complete and integrate acquisitions, reliance on third parties to provide components of the Bank's business infrastructure, changes in tax laws, technological developments, unexpected changes in consumer spending and saving habits, timely development and introduction of new products, and management's ability to anticipate and manage the risks associated with these factors. The preceding list is not exhaustive of possible factors. These and other factors should be considered carefully and readers are cautioned not to place undue reliance on these forward-looking statements. The Bank does not undertake, unless required by securities law, to update any forward-looking statement, whether written or verbal, that may be made from time to time by it or on its behalf.

### **Taxable Equivalent Basis (teb)**

Most banks analyze revenue on a taxable equivalent basis to permit uniform measurement and comparison of net interest income. Net interest income (as presented in the consolidated statements of income) includes tax-exempt income on certain securities. Since this income is not taxable, the rate of interest or dividend received is significantly lower than would apply to a loan or security of the same amount. The adjustment to taxable equivalent basis of \$5.4 million (2006 – \$4.1 million) increases interest income and the provision for income taxes to what they would have been had the tax-exempt securities been taxed at the statutory rate. The taxable equivalent basis does not have a standardized meaning prescribed by GAAP and, therefore, may not be comparable to similar measures presented by other banks. Total revenues, net interest income and income taxes are discussed on a taxable equivalent basis throughout this Management's Discussion and Analysis (MD&A).

### **Non-GAAP Measures**

Taxable equivalent basis, return on shareholders' equity, return on assets, efficiency ratio, net interest margin, tangible common equity to risk-weighted assets, Tier 1 and total capital adequacy ratios, average balances, claims loss ratio, expense ratio and combined ratio do not have standardized meanings prescribed by GAAP and, therefore, may not be comparable to similar measures presented by other financial institutions. The non-GAAP measures used in this MD&A are calculated as follows:

- taxable equivalent basis – described above;
- return on shareholders' equity – net income divided by average shareholders' equity;
- return on assets – net income divided by average total assets;
- efficiency ratio – non-interest expenses divided by total revenues (net interest income plus other income);
- net interest margin – net interest income divided by average total assets;
- tangible common equity to risk-weighted assets – shareholders' equity less trust subsidiary goodwill divided by risk-weighted assets, calculated in accordance with guidelines issued by the Office of the Superintendent of Financial Institutions Canada (OSFI);
- Tier 1 and total capital adequacy ratios – in accordance with guidelines issued by OSFI;
- average balances – average daily balances;
- claims loss ratio – net insurance claims and adjustment expenses as a percentage of net earned premiums;
- expense ratio – policy acquisition costs and non-interest expenses net of commissions and processing fees as a percentage of net earned premiums; and
- combined ratio – sum of the claims loss and expense ratios.

## GROUP FINANCIAL PERFORMANCE

### Overview

#### Highlights of 2007

- All performance targets surpassed by considerable margins.
- Record net income of \$96.3 million, an increase of 34%. Diluted earnings per share of \$1.50, up 33%.
- Record total revenues (teb) of \$273.5 million, up 23%.
- Excellent loan growth of 28%, driving total assets to more than \$9.5 billion.
- Return on equity of 17.4%, a 260 basis point improvement due to strong operating performance and a more efficient capital structure.
- A new benchmark efficiency ratio (teb) of 44.6%, a 140 basis point improvement.
- Strong and consistent credit quality.
- Cash dividends paid to shareholders increased 36%.
- Stock dividend paid effecting a two-for-one split of the Bank's common shares.

**Table 1 – Select Annual Financial Information<sup>(1)</sup>**

(\$ thousands, except per share amounts)

Key Performance Indicators	2007	2006	2005	Change from 2006	
				\$	%
Net income .....	\$ 96,282	\$ 72,007	\$ 54,391	\$ 24,275	34%
Earnings per share <sup>(2)</sup> .....					
Basic .....	1.54	1.17	0.90	0.37	32
Diluted .....	1.50	1.13	0.87	0.37	33
Provision for credit losses as a percentage of average loans.....	0.16%	0.20%	0.24%		(4)bp <sup>(3)</sup>
Efficiency ratio <sup>(4)</sup> (expenses to revenues) (teb) .....	44.6	46.0	48.6		(140)
Efficiency ratio .....	45.5	46.9	49.7		(140)
Return on common shareholders' equity .....	17.4	14.8	12.7		260
Return on average total assets.....	1.18	1.12	1.03		6
<b>Other Financial Information</b>					
Total revenues (teb).....	\$ 273,480	\$ 221,770	\$ 185,881	\$ 51,710	23%
Total revenues .....	268,070	217,692	181,906	50,378	23
Total assets.....	9,525,040	7,268,360	5,705,028	2,256,680	31
Subordinated debentures.....	390,000	198,126	128,126	191,874	97
Dividends .....	0.34	0.25	0.19	0.09	36

<sup>(1)</sup> See page 26 for a discussion of teb and non-GAAP measures.

<sup>(2)</sup> Stock dividends effecting a two-for-one split of the Bank's common shares were paid during 2005 and 2007. All prior period common share and per common share information has been restated to reflect these effective splits.

<sup>(3)</sup> bp – basis points.

<sup>(4)</sup> A decrease in the ratio reflects improved efficiency.

Net income for fiscal 2007 was a record \$96.3 million, representing an increase of 34% (\$24.3 million) over the previous year. Results reflect CWB's increased market presence from improved brand awareness and expanded infrastructure, combined with Western Canada's robust economic conditions. Annual total revenues (teb) grew 23% to reach \$273.5 million due to excellent 28% loan growth and very strong other income. Credit quality remained strong and the provision for credit losses as a percentage of average loans was 16 basis points, compared to 20 basis points in 2006 and an average of 22 basis points over the past five years. CWB's efficiency ratio (teb), which measures non-interest expense as a percentage of total revenues (teb), set a new benchmark of 44.6%, reflecting strong revenue growth and disciplined cost control. Diluted earnings per share of \$1.50 increased 33% from \$1.13 a year earlier. Return on shareholders' equity of 17.4% improved 260 basis points due to strong operating performance and a more efficient capital structure. Return on assets improved to 1.18%, compared to 1.12% in the previous year. Total cash dividends paid to shareholders were up 36%, reflecting two increases in the quarterly dividend rate. In January 2007, a stock dividend was paid that effectively achieved a two-for-one split of the Bank's common shares.

Total assets increased 31% to reach \$9,525 million, primarily driven by excellent loan growth of 28% (\$1,624 million). Loan growth reflects very strong double-digit performance in all lending sectors, with the vast majority of growth being sourced in Alberta and BC. Loans in the Bank's alternative residential mortgage business, Optimum Mortgage, increased 64% in the year to comprise approximately 5% of total loans.

Ongoing strategies to increase internal funding sources were very successful with growth of 27% in total branch-generated deposits, which kept pace with loan growth. The lower cost demand and notice component was up 34% for the year to comprise 27% of total deposits, up from 26% in 2006. A portion of growth in demand and notice deposits reflects the success of a newly launched high-interest savings account branded *Summit Savings*<sup>®</sup>. In response to financial market events that commenced in the late summer, additional deposits were raised through the deposit broker network to augment the Bank's liquidity position. This higher liquidity is reflected in the decrease in branch-generated deposits as a percentage of total deposits, which was 64%, down from 66% in 2006.

During 2007, CWB completed a \$200 million issue of subordinated debentures to support continued loan growth. The success of this private placement underscores the market's ongoing confidence in CWB and was consistent with the Bank's objective to maintain a strong and efficient capital base.

The performance targets established for the 2007 fiscal year are presented below, together with actual performance and targets for fiscal 2008.

	2007 Target	2007 Performance	2008 Target
Net income growth.....	20%	34%	15%
Total revenue (teb) growth.....	15%	23%	17%
Loan growth.....	14%	28%	15%
Provision for credit losses as a percentage of average loans .....	0.20% or less	<b>0.16%</b>	0.15%
Efficiency ratio (teb) .....	46%	<b>44.6%</b>	45%
Return on equity .....	15%	<b>17.4%</b>	17%
Return on assets .....	1.10%	<b>1.18%</b>	1.10%

#### *Outlook for Overall Financial Performance*

The outlook for CWB reflects expectations for continued strong financial performance. Economic conditions in Western Canada are expected to remain strong due to a high demand for resources, solid consumer spending, generally favourable tax regimes and a low interest rate environment. There is ongoing strength in real estate and construction markets, although activity has moderated somewhat from highs previously observed. There has been a softening in lending areas related to forestry and natural gas markets due to a combination of lower market prices, the impact of the rising Canadian currency and an economic slowdown in the U.S. CWB will maintain its long history of disciplined credit underwriting and continue to monitor the credit environment very closely for signs of any material shifts in economic fundamentals. With its strong balance sheet and high quality loan portfolio, the Bank remains well positioned to manage turns in the credit cycle.

Higher liquidity levels will be maintained until spreads in financial markets return to more normal levels. Although this strategy has a negative effect on net interest margin, it is consistent with the Bank's conservative risk tolerance and will ensure CWB remains well positioned to manage future unexpected events. The Bank remains ready to capitalize on accretive growth opportunities that may become available, including strategic acquisitions.

A continued emphasis on core banking and trust operations supported by higher income contributions from Canadian Direct are expected to further strengthen the Bank's ability to grow and increase market recognition. Strategies to develop and attract high quality employees who embrace CWB's *Think Western*<sup>®</sup> approach to business are key for the Bank's ongoing success and this will remain a top management priority. Performance targets established for fiscal 2008 include net income growth of 15%, total revenue (teb) growth of 17% and loan growth of 15%.

#### **Net Interest Income**

##### *Highlights of 2007*

- Net interest income (teb) was a record \$210.7 million, up 25%.
- Net interest margin (teb) was 2.58%, down from 2.62%.

Net interest income is the difference between interest and dividends earned on assets and interest expensed on deposits and other liabilities, including debentures. Net interest margin is net interest income as a percentage of average total assets.

**Table 2 – Net Interest Income (teb)<sup>(1)</sup>**

(\$ thousands)

	2007				2006			
	Average Balance	Mix	Interest	Interest Rate	Average Balance	Mix	Interest	Interest Rate
<b>Assets</b>								
Cash, securities and deposits with regulated financial institutions.....	<b>\$ 1,404,004</b>	17%	\$ 62,404	4.44%	\$ 1,126,605	18%	\$ 45,006	3.99%
Securities purchased under resale agreements .....	<b>51,657</b>	1	2,274	4.40	25,368	—	987	3.89
Loans .....								
Residential mortgages.....	<b>1,561,866</b>	19	<b>97,014</b>	<b>6.21</b>	1,125,617	18	65,109	5.78
Other loans .....	<b>5,008,165</b>	61	<b>342,653</b>	<b>6.84</b>	4,015,958	62	262,479	6.54
	<b>6,570,031</b>	80	<b>439,667</b>	<b>6.69</b>	<b>5,141,575</b>	80	<b>327,588</b>	<b>6.37</b>
Total interest bearing assets..	<b>8,025,692</b>	98	<b>504,345</b>	<b>6.28</b>	6,293,548	98	373,581	5.94
Other assets .....	<b>151,853</b>	2	—	0.00	140,182	2	—	0.00
<b>Total Assets</b> .....	<b>\$ 8,177,545</b>	<b>100%</b>	<b>\$ 504,345</b>	<b>6.17%</b>	<b>\$ 6,433,730</b>	<b>100%</b>	<b>\$ 373,581</b>	<b>5.81%</b>
<b>Liabilities</b>								
Deposits								
Demand.....	<b>\$ 361,526</b>	5%	\$ —	0.00%	\$ 314,579	5%	\$ —	0.00%
Notice.....	<b>1,494,823</b>	18	<b>45,611</b>	<b>3.05</b>	1,099,376	17	27,791	2.53
Fixed term.....	<b>5,088,457</b>	62	<b>223,481</b>	<b>4.39</b>	4,105,566	64	164,710	4.01
Deposit from								
CWB Capital Trust.....	<b>105,000</b>	1	<b>6,748</b>	<b>6.43</b>	17,782	—	1,145	6.44
	<b>7,049,806</b>	86	<b>275,840</b>	<b>3.91</b>	<b>5,537,303</b>	86	<b>193,646</b>	<b>3.50</b>
Other liabilities .....	<b>259,741</b>	3	—	0.00	215,703	3	—	0.00
Subordinated debentures .....	<b>315,776</b>	4	<b>17,846</b>	<b>5.65</b>	194,237	3	11,251	5.79
Shareholders' equity.....	<b>552,222</b>	7	—	0.00	486,487	8	—	0.00
<b>Total Liabilities and Equity...</b>	<b>\$ 8,177,545</b>	<b>100%</b>	<b>\$ 293,686</b>	<b>3.59%</b>	<b>\$ 6,433,730</b>	<b>100%</b>	<b>\$ 204,897</b>	<b>3.19%</b>
<b>Total Assets/</b>								
<b>Net Interest Income</b> .....	<b>\$ 8,177,545</b>		<b>\$ 210,659</b>	<b>2.58%</b>	<b>\$ 6,433,730</b>		<b>\$ 168,684</b>	<b>2.62%</b>

<sup>(1)</sup> See page 26 for a discussion of teb and other non-GAAP measures.

Net interest income (teb) increased 25% (\$42 million) in the year driven by 28% growth in average interest bearing assets, partially offset by a four basis point decline in net interest margin (teb) to 2.58%. Lower net interest margin primarily reflects higher debenture interest costs related to subordinated debentures issued in March 2007 and changes in the deposit mix (including a full year of interest related to the August 2006 issue of Innovative Tier 1 capital), which more than offset the positive impact of strong growth in branch-generated deposits. A flat yield curve, which occurs when short- and long-term interest rates are almost the same, was apparent through most of 2007 and restricts net interest margin expansion as changing the underlying terms of specific assets or liabilities has little impact and, hence, reduces the effectiveness of portfolio management within policy limitations. The average balance of lower cost demand and notice deposits increased 31% to comprise 23% of average funding sources (liabilities and equity), compared to 22% in 2006.

The prime rate averaged 6.08%, compared to 5.57% last year.

#### *Outlook for Net Interest Income*

Fiscal 2008 net interest income is expected to increase in response to targeted loan growth of 15%. Net interest margin was compressed in the last quarter of fiscal 2007, stemming from uncertainties in financial markets that increased funding costs and prompted the Bank to raise liquidity levels. Higher liquidity strengthens the Bank's position, but it has a negative effect on net interest margin as only a nominal spread is earned upon reinvestment. Increased yields on new loans should help offset higher deposit costs, but pressures on net interest margin are expected to continue until spreads in financial markets return to more normal levels.

#### **Other Income**

##### *Highlights of 2007*

- Other income increased 18% (\$9.7 million) due to very strong growth in trust services, credit related and retail services fee income, as well as higher gains related to foreign exchange and the sale of securities.
- Other income represented 23% of total revenues (teb), compared to 24% in 2006, reflecting increased net interest income from excellent loan growth.

**Table 3 – Other Income**

(\$ thousands)

	2007	2006	Change from 2006	
			\$	%
<b>Insurance</b>				
Net earned premiums .....	\$ 94,914	\$ 81,674	\$ 13,240	16%
Commissions and processing fees .....	2,751	4,826	(2,075)	(43)
Net claims and adjustment expenses.....	(62,391)	(52,962)	(9,429)	18
Policy acquisition costs .....	(20,011)	(18,334)	(1,677)	9
Net insurance revenues.....	15,263	15,204	59	0
Credit related.....	22,426	18,846	3,580	19
Trust services.....	14,943	10,809	4,134	38
Retail services .....	7,290	6,337	953	15
Foreign exchange .....	2,159	1,520	639	42
Gains on sales of securities, net.....	438	142	296	208
Other <sup>(1)</sup> .....	302	228	74	32
<b>Total Other Income</b> .....	<b>\$ 62,821</b>	<b>\$ 53,086</b>	<b>\$ 9,735</b>	<b>18%</b>

<sup>(1)</sup>Includes gains/losses on land, buildings and equipment disposals and other miscellaneous non-interest revenues. Beginning in 2007, also includes changes in fair value related to derivative financial instruments not accounted for as hedges (see discussion in Changes in Accounting Policies on page 50 of this MD&A).

Other income of \$62.8 million represented an 18% increase over 2006. Trust services fees showed the highest growth due to strong performance from both CWT and Valiant. Growth in trust services fee income was further enhanced by revenues related to unusually large trust transactions that occurred late in the year. Credit related fees showed very strong growth primarily driven by excellent lending activity. Retail service fees primarily reflect volume-driven increased commercial account transaction fees and growth in mutual fund fees and commissions, as well as the success of increased brand awareness relating to CWB's expanded suite of financial products and services. Net insurance revenues were consistent with last year, as unusually high frequency and severity of claims related to severe storms in BC in the first quarter offset growth in net earned premiums and positive experience from the Alberta Risk Sharing Pools (the Pools). All sources of other income benefited from increased market share and customer acceptance in CWB's chosen markets. Foreign exchange income was \$0.6 million higher than 2006, while gains on securities were up \$0.3 million.

Other income as a percentage of total revenues (net interest income and other income) decreased slightly to 23%, compared to 24% in the prior year. Lower revenue diversification was attributed to higher growth in net interest income driven by excellent new loan volume.

#### *Outlook for Other Income*

Strong growth in other income is expected to continue in fiscal 2008. The Bank will maintain its focus on enhancing transactional services with an objective to increase fee income through expanded product offerings and ongoing generation of new business. This strategy is supported by confirmed plans for at least three new full-service branches as well as continued development of existing premises. Continued strong growth is expected in trust services resulting from increased market share and the opening of a Valiant office in Toronto. Insurance top line revenue growth will benefit from strong customer retention and policy growth, supported by Canadian Direct's enhanced distribution capabilities, which will include ongoing development of its Internet-based technology platform. Continued strong performance in Alberta, and the BC home product line, will help lessen the impact of ongoing regulatory and competitive challenges related to the BC auto product line.

#### **Non-interest Expenses and Efficiency**

##### *Highlights of 2007*

- A new benchmark efficiency ratio (teb) of 44.6%, an improvement of 140 basis points.
- Non-interest expenses were up 19% (\$19.9 million) over 2006, largely driven by increased costs related to business growth.

**Table 4 – Non-interest Expenses and Efficiency Ratio**  
(\$ thousands)

	2007	2006	Change from 2006	
			\$	%
<b>Salaries and Employee Benefits</b>				
Salaries .....	\$ 64,130	\$ 55,431	\$ 8,699	16%
Employee benefits .....	12,376	9,328	3,048	33
	<b>76,506</b>	<b>64,759</b>	<b>11,747</b>	<b>18</b>
<b>Premises</b>				
Rent .....	<b>9,802</b>	8,060	1,742	22
Depreciation .....	<b>2,064</b>	1,784	280	16
Other .....	<b>1,695</b>	<b>1,516</b>	179	12
	<b>13,561</b>	<b>11,360</b>	<b>2,201</b>	<b>19</b>
<b>Equipment and Furniture</b>				
Depreciation .....	<b>3,410</b>	2,922	488	17
Other .....	<b>3,268</b>	<b>2,966</b>	302	10
	<b>6,678</b>	<b>5,888</b>	<b>790</b>	<b>13</b>
<b>General</b>				
Professional fees and services .....	<b>5,319</b>	3,886	1,433	37
Marketing and business development .....	<b>3,228</b>	2,508	720	29
Postage and stationery .....	<b>2,706</b>	2,235	471	21
Capital and business taxes .....	<b>2,725</b>	2,139	586	27
Banking charges .....	<b>1,771</b>	1,194	577	48
Travel .....	<b>1,363</b>	1,346	17	1
General insurance .....	<b>1,054</b>	915	139	15
Regulatory costs .....	<b>979</b>	825	154	19
Communications .....	<b>938</b>	806	132	16
Other .....	<b>5,106</b>	<b>4,188</b>	<b>918</b>	<b>22</b>
	<b>25,189</b>	<b>20,042</b>	<b>5,147</b>	<b>26</b>
<b>Total Non-interest Expenses .....</b>	<b>\$ 121,934</b>	<b>\$ 102,049</b>	<b>\$ 19,885</b>	<b>19%</b>
<b>Efficiency Ratio (teb)<sup>(1)</sup> .....</b>	<b>44.6%</b>	<b>46.0%</b>		<b>(140)bp<sup>(2)</sup></b>

<sup>(1)</sup> Non-interest expenses as a percentage of total revenues (net interest income (teb) plus other income). See page 26 for a discussion of non-GAAP measures.

<sup>(2)</sup> bp – basis points.

Non-interest expenses of \$121.9 million increased 19% (\$19.9 million) over 2006. Higher non-interest expenses mainly reflect an increased staff complement, with full-time equivalent employees increasing 8% from October 31, 2006. Other factors include annual salary increments, additional premises costs related to a 9% increase in square footage, a \$1.5 million interest adjustment related to staff loans and deposits that increase both benefit costs and net interest income, \$1.3 million of additional non-cash stock-based compensation expense (total expense of \$4.5 million, compared to \$3.3 million in 2006) and a \$0.9 million professional fee related to an income tax recovery described in Income and Capital Taxes on page 32 of this MD&A. Additional increases reflect costs to manage business growth as well as other inflationary pressures related to Western Canada's robust economic conditions.

Growth in total revenues (teb) continued to surpass growth in non-interest expenses, leading to a new benchmark efficiency ratio (teb) of 44.6%, a 140 basis point improvement over the prior year. Non-interest expenses as a percentage of average assets decreased to 1.5% from 1.6% in 2006.

*Outlook for Non-interest Expenses and Efficiency*

CWB's branch development initiatives will continue with confirmed plans for three new full-service branch locations in Alberta located in Sherwood Park, Leduc and Airdrie. Other plans in progress include two additional full-service branches in BC. There will also be ongoing expansion and upgrades of existing premises. Western Canada's economic strength will continue to make the recruitment and retention of staff a heightened priority and annual salary increments of approximately 5% are anticipated. A 14% increase in full-time staff along with anticipated salary increases and further enhancements to CWB's benefit plan are expected to be the primary drivers of non-interest expense growth. Revenue growth should offset the impact of higher costs and CWB expects to maintain its efficiency ratio (teb) at 45% or less. The announced 1% decrease in the GST, to 5%, that will take effect January 1, 2008 is expected to be slightly positive to the Bank's operating costs.

### Income and Capital Taxes

The provision for income taxes (teb) was 31.9%, a decrease from 34.3% in the prior year. The current year's provision includes a tax benefit recognized upon the affirmation from taxation authorities of certain prior period transactions that reduced income taxes by \$3.5 million and the effective tax rate by 260 basis points. The 2006 provision included a similar tax benefit of \$2.0 million that reduced the effective tax rate by 190 basis points, but was largely offset by the revaluation of future tax assets from the reduction of future federal and provincial income tax rates. Lower statutory income tax rates resulted in a 60 basis point reduction in the provision for income taxes compared to 2006. The provision before the теб adjustment in fiscal 2007 was 29.2%, compared to 31.7% in the previous year.

Future tax assets and liabilities represent the cumulative amount of tax applicable to temporary differences between the carrying amount of the assets and liabilities and their values for tax purposes. The future income tax asset relates primarily to the general allowance for credit losses. Future tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Changes in future income taxes related to a change in tax rates are recognized in income in the period of the tax rate change.

Capital losses of \$11.1 million (2006 – \$11.1 million) are available to apply against future capital gains and have no expiry date. The tax benefit of these capital losses has not been recognized.

**Table 5 – Capital Taxes**

(\$ thousands)

	Capital Tax Rate	Capital Allocation	2007		2006	Change from 2006	
			\$	%		\$	%
British Columbia.....	1.00%	27%	\$ 1,747		\$ 1,348	\$ 399	30%
Alberta .....	n/a	68%	–		–	–	–
Saskatchewan.....	0.70%	4%	267		200	67	34
Manitoba.....	3.00%	1%	395		331	64	19
<b>Total Capital Taxes.....</b>			<b>\$ 2,409</b>		<b>\$ 1,879</b>	<b>\$ 530</b>	<b>28%</b>

Capital taxes for 2007 totalled \$2.4 million, an increase of 28% over 2006. Higher capital taxes are mainly attributed to increased capital associated with the retention of earnings and additional subordinated debentures.

#### *Outlook*

The effective tax rate (teb) is anticipated to be approximately 33% in 2008. Provincially levied capital taxes are expected to increase due to the retention of earnings, but management is optimistic that steps taken by the federal government to eliminate capital taxes, including an incentive program aimed at the provinces, will cause provincial tax policy-makers to further reduce or eliminate capital taxes.

### Comprehensive Income

With the implementation of new accounting standards relating to financial instruments (see discussion of Changes in Accounting Policies, on page 50 of this MD&A), a new statement of comprehensive income has been added to the consolidated financial statements. Comprehensive income is composed of net income and other comprehensive income (OCI). CWB's OCI includes unrealized gains and losses on available-for-sale cash and securities and changes in the fair value of derivative instruments designated as cash flow hedges, all net of tax.

**Table 6 – Comprehensive Income**

(\$ thousands)

		For the year ended October 31, 2007
Net Income .....		\$ 96,282
Other Comprehensive Income (Loss)		
Available-for-sale securities		
Loss from change in fair value, net of tax of \$2,720 .....		(\$5,544)
Reclassification to other income, net of tax of \$144 .....		(295)
Balance at end of year .....		(\$5,839)
Derivatives designated as cash flow hedges		
Losses from change in fair value, net of tax of \$197 .....		(403)
Reclassification to net interest income, net of tax of \$882 .....		1,805
Balance at end of year .....		1,402
<b>Total Comprehensive Income .....</b>		<b>(4,437)</b>
		\$ 91,845

#### Cash and Securities

The level of cash and securities was increased in late fiscal 2007 and is expected to be maintained until uncertainties in financial markets return to more normal levels. Cash resources, securities and securities purchased under resale agreements totalled \$1,961 million at October 31, 2007, compared to \$1,333 million last year. Although this strategy has a negative effect on net interest margin, it is consistent with the Bank's conservative risk tolerance and augments its strong position to manage future unexpected events. The Bank has no direct exposure to any troubled non-bank sponsored asset-backed commercial paper, collateralized debit obligations or U.S. subprime lending.

As a result of new accounting standards for financial instruments (see discussion of Changes in Accounting Policies on page 50 of this MD&A) commencing November 1, 2006, all of CWB's cash and securities have been designated as available-for-sale and are recorded on the balance sheet at fair value with changes in value recognized in other comprehensive income. The unrealized loss recorded on the balance sheet at October 31, 2007 was \$9.3 million, compared to unrealized and unrecorded losses as at October 31, 2006 of \$0.6 million. The cash and securities portfolio is primarily comprised of high quality debt instruments and preferred shares that are not held for trading purposes. Where applicable, all securities are typically held until maturity. Fluctuations in fair value are generally attributed to changes in interest rates and shifts in the interest rate curve. See Table 26 – Valuation of Financial Instruments on page 50 of this MD&A for additional information.

Cash and securities are managed in conjunction with CWB's overall liquidity and additional information is included in the Liquidity Management discussion beginning on page 39 of this MD&A.

## Loans

### Highlights of 2007

- Excellent loan growth of 28%, marking 18 consecutive years of double-digit loan growth.
- Growth in personal loans and residential mortgages, including Optimum Mortgage, of 36%.
- Growth in equipment financing and commercial loans of 19% and 21%, respectively.
- Growth in construction and real estate loans of 31%.

**Table 7 – Outstanding Loans by Type and by Provincial Location of Security**

(\$ millions)

October 31, 2007	British Columbia						Other	Composition	
	Alberta	Saskatchewan	Manitoba	Total <sup>(1)</sup>		Percentage			
<b>Loans to Individuals</b>									
Residential mortgages <sup>(2)</sup>	\$ 889	\$ 720	\$ 80	\$ 48	\$ 45	\$ 1,782		24%	
Other loans	79	157	18	4	1	259		3	
	<b>968</b>	<b>877</b>	<b>98</b>	<b>52</b>	<b>46</b>	<b>2,041</b>		<b>27</b>	
<b>Loans to Businesses<sup>(3)</sup></b>									
Commercial	596	970	76	68	138	1,848		25	
Construction and real estate <sup>(4)</sup>	688	1,069	65	57	31	1,910		25	
Equipment financing	365	891	39	16	16	1,327		18	
Energy	22	322	–	–	–	344		5	
	<b>1,671</b>	<b>3,252</b>	<b>180</b>	<b>141</b>	<b>185</b>	<b>5,429</b>		<b>73</b>	
<b>Total Loans</b>	<b>\$ 2,639</b>	<b>\$ 4,129</b>	<b>\$ 278</b>	<b>\$ 193</b>	<b>\$ 231</b>	<b>\$ 7,470</b>		<b>100%</b>	
<b>Composition Percentage</b>	<b>35%</b>	<b>55%</b>	<b>4%</b>	<b>3%</b>	<b>3%</b>	<b>100%</b>			

October 31, 2006	British Columbia						Other	Composition	
Loans to Individuals	Alberta	Saskatchewan	Manitoba	Total <sup>(1)</sup>		Percentage			
<b>Residential mortgages<sup>(2)</sup></b>									
Residential mortgages <sup>(2)</sup>	\$ 644	\$ 538	\$ 69	\$ 39	\$ 24	\$ 1,314		23%	
Other loans	58	111	17	4	–	190		3	
	<b>702</b>	<b>649</b>	<b>86</b>	<b>43</b>	<b>24</b>	<b>1,504</b>		<b>26</b>	
<b>Loans to Businesses<sup>(3)</sup></b>									
Commercial	482	775	50	59	189	1,555		27	
Construction and real estate <sup>(4)</sup>	538	808	54	62	1	1,463		25	
Equipment financing	352	708	30	14	11	1,115		19	
Energy	–	198	–	–	–	198		3	
	<b>1,372</b>	<b>2,489</b>	<b>134</b>	<b>135</b>	<b>201</b>	<b>4,331</b>		<b>74</b>	
<b>Total Loans</b>	<b>\$ 2,074</b>	<b>\$ 3,138</b>	<b>\$ 220</b>	<b>\$ 178</b>	<b>\$ 225</b>	<b>\$ 5,835</b>		<b>100%</b>	
<b>Composition Percentage</b>	<b>35%</b>	<b>54%</b>	<b>4%</b>	<b>3%</b>	<b>4%</b>	<b>100%</b>			

<sup>(1)</sup> This table does not include an allocation or the allowance for credit losses or deferred revenue and premiums.

<sup>(2)</sup> Includes single- and multi-unit residential mortgages and project (interim) mortgages on residential property.

<sup>(3)</sup> Corporate loans (described on page 34) are included in Loans to Businesses based on the security of the specific loan and the nature of the borrower's business.

<sup>(4)</sup> Includes commercial term mortgages and project (interim) mortgages for non-residential property.

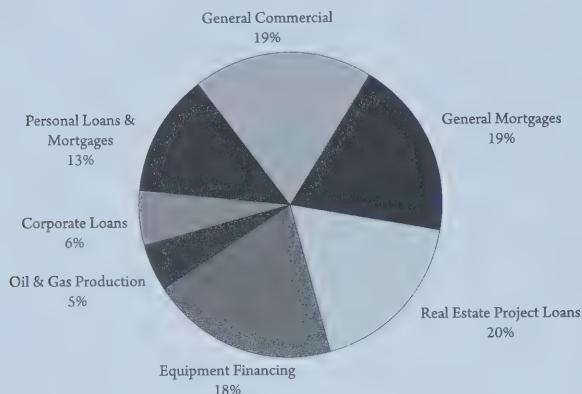
Loans, excluding the allowance for credit losses, increased \$1,633 million (28%) to total \$7,469 million at year-end. All lending sectors achieved very strong double-digit growth, reflecting CWB's increased market presence, customer appreciation of the Bank's *Think Western®* service commitment and robust economic conditions.

The mix of loan type shifted slightly during the year (see Figure 1 on page 34) with the level of growth in real estate project loans, residential mortgages, corporate loans, and oil and gas production exceeding that in commercial mortgages, general commercial loans and equipment financing. The geographical distribution of loans (see Figure 3 on page 37) also changed slightly year-over-year, reflecting very robust economic conditions in Alberta. Based on the location of security, Alberta and BC, respectively, represented 55% and 35% of total loans at year-end.

The Bank's alternative residential mortgage business, Optimum Mortgage, showed excellent results and ended the year with total loans of \$375 million, up 64%, to comprise approximately 5% of the total portfolio. This business has produced very strong returns and the overall risk profile remains sound. Although residential real estate activity has moderated somewhat in certain markets, there are still excellent opportunities for continued strong growth in this business.

Corporate loans are centrally sourced and administered through CWB's head office and include participation in select syndications structured and led primarily by the major Canadian banks. At October 31, 2007, this portfolio totalled \$477 million (2006 – \$280 million). This total excludes participation in various other syndicated facilities that are sourced through relationships developed at CWB branches – these loans are primarily real estate project loans and oil and gas production loans and are included under appropriate classifications in Figure 1:

**Figure 1 – Loans by Portfolio**



#### *Outlook for Loans*

CWB's fiscal 2008 loan growth target of 15% reflects expectations for continued strong performance at more sustainable double-digit levels than have been achieved in the past two fiscal years. This target includes consideration of current industry and market conditions. Overall, economic conditions in Western Canada are expected to remain strong and loan growth will be further supported by CWB's increased market presence and ongoing branch development.

#### **Credit Quality**

##### *Highlights of 2007*

- Credit quality remained strong.
- Provision for credit losses was consistent at \$10.2 million and represented 16 basis points of average loans.
- Gross impaired loans remain below the low end of the expected range at 28 basis points of total loans, compared to 18 basis points in 2006.
- Total allowance for credit losses represented 299% of gross impaired loans at year-end and continues to reflect a low level of impaired loans despite the reduction from 514% reported in 2006.

#### **Impaired Loans**

As shown in Table 8 on page 35, gross impaired loans totalled \$21.1 million and represented 28 basis points of outstanding loans. Fluctuations in the level of impaired loans is expected within normal operation of the loan portfolio and the level remains below historical norms. A significant portion of the year-over-year increase in impaired loans is due to accounts related to forestry, as there have been ongoing difficulties in this industry, mainly attributed to an economic slowdown in the U.S. and a rapid appreciation of the Canadian currency. Total exposure to this industry remains low at approximately 3% of the portfolio.

**Table 8 – Change in Gross Impaired Loans**  
(\$ thousands)

	2007	2006	Change from 2006
Gross impaired loans, beginning of year .....	\$ 10,403	\$ 11,487	\$ (1,084)
Net new formations (reductions) .....	11,400	(1,885)	13,285
Recoveries, net of write-offs (write-offs, net of recoveries) .....	(699)	801	(1,500)
<b>Total.....</b>	<b>\$ 21,104</b>	<b>\$ 10,403</b>	<b>\$ 10,701</b>
<b>Gross Impaired Loans as a Percentage of Total Loans.....</b>	<b>0.28%</b>	<b>0.18%</b>	<b>0.10%</b>

A consistent provision for credit losses in dollar terms representing 16 basis points of average loans for 2007, together with the level of impaired loans, has resulted in the allowance for credit losses exceeding gross impaired loans over the past five years. At October 31, 2007, the total allowance for credit losses exceeded gross impaired loans by \$41.9 million (2006 – \$43.1 million), which represented negative 57 basis points (2006 – negative 75 basis points) of net loans outstanding (see Figure 2), while the general allowance represented 72 basis points of risk-weighted assets (2006 – 80 basis points). The allowance for credit losses as a percentage of gross impaired loans (coverage ratio) decreased to 299% (2006 – 514%).

**Figure 2 – Net Impaired Loans as a Percentage of Net Loans Outstanding**



The portfolio is reviewed regularly with credit decisions undertaken on a case-by-case basis to provide early identification of possible adverse trends. Loans that have become impaired are monitored closely with regular quarterly, or more frequent, review of each loan and its realization plan.

#### *Outlook for Impaired Loans*

The dollar level of gross impaired loans is expected to fluctuate over time within the Bank's range of acceptable levels as loans become impaired and are subsequently resolved. Gross impaired loans represented 28 basis points of total loans at October 31, 2007 and have been exceptionally low over the past three years. The 10-year average for gross impaired loans measured against total loans is 86 basis points, with a high of 169 basis points in 1999 and a low of 18 basis points in 2006. Gross impaired loans are expected to return to more normal levels over time.

There is ongoing weakness apparent in lending areas related to the forestry and natural gas markets, which has negatively impacted some borrowers. There has also been moderating residential sales activity in some markets. Exposures to these areas are being closely monitored and management remains confident in the strength and diversity of the loan portfolio.

#### *Allowance for Credit Losses*

Table 9 shows the year-over-year change in the allocation of the allowance for credit losses to specific provisions by category of impaired loans and to the general allowance for credit risk.

**Table 9 – Allowance for Credit Losses**  
(\$ thousands)

	2007 Opening Balance	Write-Offs, net of Recoveries <sup>(1)</sup>	Provision for Credit Losses	2007 Ending Balance
<b>Specific Provisions</b>				
Commercial.....	\$ 3,892	\$ 9	\$ (266)	\$ 3,617
Real estate.....	693	233	436	896
Industrial.....	585	385	2,350	2,550
Consumer and personal .....	314	72	109	351
	5,484	699	2,629	7,414
<b>General Allowance.....</b>	<b>48,037</b>	<b>–</b>	<b>7,571</b>	<b>55,608</b>
<b>Total .....</b>	<b>\$ 53,521</b>	<b>\$ 699</b>	<b>\$ 10,200</b>	<b>\$ 63,022</b>

<sup>(1)</sup> Recoveries in 2007 totalled \$87 (2006 – \$2,075).

The allowance for credit losses is maintained to absorb both identified and unidentified losses in the loan portfolio and, at October 31, 2007, consisted of \$7.4 million in specific allowances and \$55.6 million in the general allowance for credit losses. Specific allowances include the accumulated allowances for losses on identified impaired loans required to reduce the carrying value of those loans to their estimated realizable amount. The general allowance for credit risk includes allowances for future losses inherent in the portfolio that are not presently identifiable on an account-by-account basis. The general allowance represented 75 basis points of gross outstanding loans (2006 – 83 basis points) and 72 basis points of risk-weighted assets (2006 – 80 basis points). An assessment of the adequacy of the general allowance is conducted quarterly and measured against the five- and 10-year loan loss averages. In addition, a method of applying a progressive (increasing with higher risk) loss ratio range against groups of loans of a common risk rating is utilized to test the adequacy of the general allowance. The general allowance is expected to increase in strong economic times and decrease in weaker economic times as allowances are allocated to specific credits.

Policies and methodology governing the management of the general allowance are in place. The loan portfolio is delineated through the assignment of internal risk ratings to each borrower. The rating is based on assessments of key evaluation factors for the nature of the exposure applied on a consistent basis across the portfolio. The rating system has 12 levels of risk and ratings are updated at least annually for all loans, with the exception of consumer loans and single-unit residential mortgages. Development of additional methodology to support the testing of the adequacy of the general allowance will continue.

*Outlook for Allowance for Credit Losses*

Specific allowances will continue to be determined on an account-by-account basis and reviewed quarterly. The general allowance is expected to vary from quarter to quarter to account for portfolio growth, lower levels of specific allowances in strong economic times and higher levels of specific allowances in weaker economic times.

*Provision for Credit Losses*

The provision for credit losses represented 16 basis points of average loans in 2007 (see Table 10), a decrease from the five- and ten-year averages of 22 basis points. The decrease in the provision as a percentage of average loans reflects a consistent dollar level of provisioning and robust asset growth supported by a continued strong credit environment. Net new specific provisions (excluding the increase in the general allowance) represented four basis points of average loans in 2007. The credit quality of the portfolio resulted in 75% of the current year's provision for credit losses being allocated to the general allowance for credit losses. These results compare to the five-year trend when the specific provision for credit losses averaged eight basis points (10-year average – 13 basis points) of average loans. The Bank has a long history of strong credit quality and low loan losses, both of which compare favourably to the Canadian banking industry. External factors that may impact Western Canada and the sectors in which the Bank's customers operate are continually analyzed. The overall economic outlook for Western Canada remains strong and the loan portfolio is expected to remain of high quality.

Table 10 – Provision for Credit Losses

	2007	2006	2005	2004	2003
Provision for credit losses <sup>(1)</sup> .....	0.16%	0.20%	0.24%	0.25%	0.25%
Net new specific provisions (net recovery) <sup>(2)</sup> .....	0.04	(0.03)	0.06	0.22	0.14
General allowance (thousands) .....	\$ 55,608	\$ 48,037	\$ 36,462	\$ 28,816	\$ 27,558
Coverage ratio <sup>(3)</sup> .....	299%	514%	370%	158%	159%

<sup>(1)</sup> As a percentage of average loans.

<sup>(2)</sup> Portion of the year's provision for credit losses allocated to specific provisions as a percentage of average loans.

<sup>(3)</sup> Allowance for credit losses as a percentage of gross impaired loans.

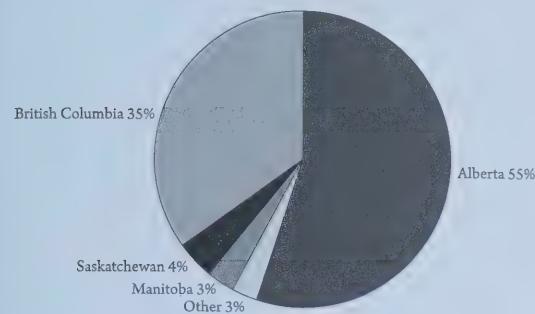
*Outlook for Provision for Credit Losses*

The provision for credit losses is expected to represent approximately 15 basis points of average loans in 2008. The provision reflects an assessment of expected growth and the current quality of the portfolio as well as the adequacy of the general allowance for credit losses. This assessment will continue to be reviewed on a quarterly basis.

### Diversification of Portfolio

Total Advances Based on Location of Security  
(also see Table 7 on page 33)

Figure 3 – Geographical Distribution of Loans<sup>(1)</sup>



<sup>(1)</sup> Includes letters of credit.

The following table illustrates the diversification in lending operations by standard industry sectors

Table 11 – Total Advances Based on Industry Sector<sup>(1)</sup>  
% at October 31

	2007	2006
Construction.....	24%	20%
Real estate operations.....	20	21
Consumer loans and residential mortgages <sup>(2)</sup> .....	14	13
Transportation and storage .....	7	7
Oil and gas (service).....	6	3
Oil and gas (production) .....	4	4
Manufacturing.....	4	4
Other services .....	4	3
Hotel/motel.....	4	6
Finance and insurance.....	3	4
Logging/forestry .....	3	4
Retail trade .....	2	3
Wholesale trade .....	2	2
Other.....	3	6
Total .....	<b>100%</b>	<b>100%</b>

<sup>(1)</sup> Table is based on the Standard Industrial Classification (SIC) codes.

<sup>(2)</sup> Residential mortgages in this table include only single-family properties.

The loan portfolio is focused on areas of demonstrated lending expertise while concentrations measured by geographic area and industry sector are managed within specific tolerance levels. The portfolio is well diversified with a mix of commercial and personal businesses. Equipment financing is sourced within branches or through stand-alone equipment financing centres, while oil and gas production lending is conducted by specialists in the Calgary market. In addition to these areas, real estate divisions are established in each major centre in which the Bank operates. A specialized group manages the alternative residential mortgage business, Optimum Mortgage, with administration based in Edmonton.

### *Outlook for Diversification of Portfolio*

Portfolio diversification by industry sector and geographic location is expected to remain relatively consistent with continued growth in all sectors.

### Deposits

#### *Highlights of 2007*

- Personal deposits, which include the Bank's lowest cost sources of funding, increased 32%.
- Business and government deposits increased 32%.
- Branch and trust generated deposits were 64% of total deposits, down from 66% a year earlier, reflecting higher liquidity levels.

**Table 12 – Deposits**  
(\$ thousands)

	Demand	Notice	Term	2007 Total	% of Total
Personal .....	\$ 15,873	\$ 788,199	\$ 3,909,616	\$ 4,713,688	57%
Business and government .....	360,615	1,055,600	2,012,015	3,428,230	42
Deposit taking institutions .....	–	–	10,000	10,000	–
Deposit from CWB Capital Trust <sup>(1)</sup> .....	–	–	105,000	105,000	1
Total Deposits .....	\$ 376,488	\$ 1,843,799	\$ 6,036,631	\$ 8,256,918	100%
% of Total .....	5%	22%	73%	100%	

	Demand	Notice	Term	2006 Total	% of Total
Personal .....	\$ 13,765	\$ 426,546	\$ 3,138,917	\$ 3,579,228	57%
Business and government .....	377,487	835,724	1,381,605	2,594,816	41
Deposit taking institutions .....	–	–	17,963	17,963	–
Deposit from CWB Capital Trust <sup>(1)</sup> .....	–	–	105,000	105,000	2
Total Deposits .....	\$ 391,252	\$ 1,262,270	\$ 4,643,485	\$ 6,297,007	100%
% of Total .....	6%	20%	74%	100%	

<sup>(1)</sup> The senior deposit note of \$105 million issued to Canadian Western Bank Capital Trust (CWB Capital Trust) is reflected as a deposit payable on a fixed date. This senior deposit note bears interest at an annual rate of 6.199% until December 31, 2016 and, thereafter, at the CDOR 180-day Bankers' Acceptance Rate plus 2.55%. This note is redeemable at the Bank's option, in whole or in part, on and after December 31, 2011, or earlier in certain specified circumstances, both subject to the approval of OSFI. Each one thousand dollars of WesTS note principal is convertible at any time into 40 non-cumulative redeemable CWB First Preferred Shares Series 1 of the Bank at the option of CWB Capital Trust. CWB Capital Trust will exercise this conversion right in circumstances in which holders of WesTS exercise their holder exchange right. See the Capital Management discussion on page 41 of this MD&A or Note 13 to the consolidated financial statements for more information on WesTS and CWB Capital Trust.

Deposits totalled \$8,257 million at October 31, 2007, an increase of 31% (\$1,960 million). All sources of deposits increased with excellent 32% growth in both personal and business and government deposits. Western Canada's strong economies resulted in a significant increase in larger commercial and wholesale balances, which can be subject to greater fluctuation (see the Liquidity Management section on page 39 of this MD&A). The significant increase in internally sourced deposits confirms the success of CWB's ongoing retail initiatives and supports growing demand for the Bank's *Think Western* brand of customer service.

**Table 13 – Deposits by Source**  
(as a percentage of total deposits at October 31)

	2007	2006	2005	2004	2003
Branches .....	64%	66%	67%	57%	54%
Deposit brokers .....	33	30	32	42	44
Corporate wholesale .....	2	2	1	1	2
Deposit from CWB Capital Trust .....	1	2	–	–	–
Total .....	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Deposits are primarily generated from the branch network (including CWT) and a deposit broker network. Increasing deposits generated by the branch network is an ongoing focus as success in this area supports net interest margin and lessens the use of other, often more costly, external funding sources. In July 2007, CWB launched a high-interest savings account branded *Summit Savings* that has been very well received. The total dollar value of deposits from this source increased \$258 million in the fourth quarter to reach \$321 million at year-end. This product is expected to be an excellent tool to further expand the Bank's customer base and increase brand awareness. Deposits raised through deposit brokers also remain a valuable funding source. Although these funds are often more expensive due to very competitive pricing and required commissions, this added cost is countered by a reduced dependence on a more extensive branch network. Corporate wholesale deposits represent larger deposits raised through CWB's corporate office rather than the branch network. Growth in total branch and trust generated deposits of 27% kept pace with excellent loan growth in the year. The lower cost demand and notice component within branch-raised deposits increased 34% to comprise 27% of total deposits, up from 26% in the previous year. At October 31, 2007, branch and trust generated deposits comprised 64% of total deposits, compared to 66% in the previous year. This decrease reflects additional deposits raised in the fourth quarter through the deposit broker network to increase liquidity levels in response to financial market uncertainties explained in the Liquidity Management section on page 39 of this MD&A.

*Outlook for Deposits*

A strategic focus on increasing branch-raised deposits (including CWT) will continue in 2008, with particular emphasis on the demand and notice component, which often has associated transactional fee income. Robust economies in Western Canada and the Bank's focus on business banking services have contributed to large balances of funds on deposit by commercial customers, which can be subject to greater fluctuation. Growing awareness of the Bank's high-interest savings account is expected to drive continued growth in this source of funds and should translate to increased customer penetration and new cross-selling opportunities. Increased market presence and an expanded branch network also support objectives to generate additional branch-raised deposits.

## Other Assets and Other Liabilities

At October 31, 2007, other assets totalled \$158 million (2006 – \$154 million). CDI's insurance related other assets were \$52 million (2006 – \$57 million) and consisted primarily of instalment premiums receivable as well as the reinsurers' share of unpaid claims. Other assets at October 31, 2007 also include goodwill and intangible assets of \$6.9 million and \$2.7 million, respectively.

Other liabilities totalled \$283 million at October 31, 2007 (2006 – \$254 million). CDI's insurance related other liabilities were \$124 million (2006 – \$121 million) and consisted primarily of provisions for unpaid claims and adjustment expenses and unearned premiums.

## Liquidity Management

### Highlights

- Strong liquidity position and conservative investment profile.
- Increased liquidity levels in response to disruptions in financial markets.
- No direct exposure to troubled asset classes.

A schedule outlining the consolidated securities portfolio at October 31, 2007 is provided in Note 4 to the consolidated financial statements. A conservative investment profile is maintained by ensuring

- all investments, other than preferred shares and those securities categorized as "other marketable securities", are limited to high quality debt securities and short-term money market instruments;
- specific investment criteria and procedures are in place to manage the securities portfolio;
- regular review, monitoring and approval of investment policies by the Asset Liability Committee (ALCO); and
- quarterly reporting to Board of Directors on the composition of the securities portfolio supported by an annual review and approval by the Board.

The Bank has no direct exposure to any troubled non-bank sponsored asset-backed commercial paper, collateralized debt obligations or U.S. subprime mortgages. The Bank's liquidity position was enhanced in the fourth quarter in response to increased uncertainties and disruptions in the financial markets, with the following initiatives

- increased liquidity reserve levels;
- shortened duration of the liquidity portfolio;
- enhanced credit profile of the liquidity portfolio; and
- strengthened deposit monitoring and market surveillance.

**Table 14 – Liquid Assets**

(\$ thousands)

	2007	2006	Change from 2006
Cash .....	\$ 6,446	\$ 86,904	\$ (80,458)
Deposits with regulated financial institutions.....	405,122	350,601	54,521
Cheques and other items in transit .....	1,122	789	333
<b>Total Cash Resources</b> .....	<b>412,690</b>	<b>438,294</b>	<b>(25,604)</b>
Securities purchased under resale agreements .....	206,925	9,000	197,925
Government of Canada treasury bills .....	332,358	213,083	119,275
Government of Canada, provincial and municipal bonds, term to maturity 1 year or less.....	332,721	222,559	110,162
Government of Canada, provincial and municipal bonds, term to maturity more than 1 year.....	216,735	67,576	149,159
Preferred shares.....	221,878	191,581	30,297
Other marketable securities.....	236,256	188,044	48,212
<b>Total Securities Purchased Under Resale Agreements and Marketable Securities</b> .....	<b>1,546,873</b>	<b>891,843</b>	<b>655,030</b>
<b>Total Liquid Assets</b> .....	<b>\$ 1,959,563</b>	<b>\$ 1,330,137</b>	<b>\$ 629,426</b>
<b>Total Assets</b> .....	<b>\$ 9,525,040</b>	<b>\$ 7,268,360</b>	<b>\$ 2,256,680</b>
Liquid Assets as a Percentage of Total Assets.....	21%	18%	3%
<b>Total Deposit Liabilities</b> .....	<b>\$ 8,256,918</b>	<b>\$ 6,297,007</b>	<b>\$ 1,959,911</b>
Liquid Assets as a Percentage of Total Deposit Liabilities.....	24%	21%	3%

As shown in Table 14, liquid assets comprised of cash, interbank deposits, securities purchased under resale agreements and marketable securities totalled \$1,960 million at October 31, 2007, an increase of \$629 million compared to a year earlier. The increase reflects changes in liquidity resulting from growth in total deposits, shifts in the deposit portfolio mix, continued strong anticipated loan fundings and additional liquidity due to increased uncertainties in financial markets. Liquid assets represented 21% (2006 – 18%) of total assets and 24% (2006 – 21%) of total deposit liabilities at year-end.

Highlights of the composition of liquid assets at October 31, 2007 are as follows:

- maturities within one year increased to 69% (2006 – 66%) of liquid assets, or \$1,354 million (2006 – \$879 million);
- Government of Canada, provincial and municipal debt securities increased to 45% (2006 – 38%) of liquid assets;
- deposits with regulated financial institutions, including Bankers' Acceptances, decreased to 21% (2006 – 26%) of liquid assets;
- preferred shares decreased to 11% (2006 – 14%) of liquid assets; and
- other marketable securities decreased to 12% of liquid assets (2006 – 14%).

Included in liquid assets are securities purchased under resale agreements. These are short-term advances, typically no more than a few days in duration, to securities dealers and require the dealer to repurchase the securities, which are comprised of treasury bills or other high quality liquid securities.

Short-term uncommitted facilities have been arranged with a number of financial institutions. The government insured/guaranteed mortgage portfolios held by the Bank also represent a potential source of liquidity. CWB may also enter into reverse repurchase agreements as an additional source of short-term liquidity. These are short-term borrowings from securities dealers and require repurchase of the securities, typically in a few days.

The shifting of deposit mix to increased levels of branch-generated deposits has contributed to an increased volume of larger, commercial client deposits. Although these deposits may be subject to more volatility, to date this funding source has been reliable and stable.

The primary source of new funding is the issuance of deposit instruments. A summary of outstanding deposits by contractual maturity date is presented in Tables 15 and 16.

**Table 15 – Deposit Maturities Within One Year**

(\$ millions)

October 31, 2007	Within 1 Month	1 to 3 Months	3 Months to 1 Year	Cumulative Within 1 Year	
				Within 1 Month	1 to 3 Months
Demand deposits .....	\$ 376	\$ –	\$ –	\$ 376	\$ 376
Notice deposits.....	1,844	–	–	–	1,844
Deposits payable on a fixed date.....	1,440	687	1,580	3,707	
Total.....	\$ 3,660	\$ 687	\$ 1,580	\$ 5,927	
October 31, 2006 Total.....	\$ 2,899	\$ 592	\$ 1,210	\$ 4,701	

**Table 16 – Total Deposit Maturities**

(\$ millions)

October 31, 2007	Within 1 Year	1 to 2 Years	2 to 3 Years	3 to 4 Years	4 to 5 Years	More than 5 Years		Total
						Within 1 Year	1 to 2 Years	
Demand deposits .....	\$ 376	\$ –	\$ –	\$ –	\$ –	\$ 376	\$ 376	\$ 376
Notice deposits.....	1,844	–	–	–	–	–	–	1,844
Deposits payable on a fixed date.....	3,707	1,012	546	282	385	–	–	5,932
Note to CWB Capital Trust .....	–	–	–	–	–	105	105	105
Total.....	\$ 5,927	\$ 1,012	\$ 546	\$ 282	\$ 385	\$ 105	\$ 8,257	
October 31, 2006 Total.....	\$ 4,701	\$ 702	\$ 441	\$ 197	\$ 151	\$ 105	\$ 6,297	

A breakdown of deposits by source is provided in Table 13 on page 38. Target limits by source have been established as part of the overall liquidity policy and are monitored to ensure an acceptable level of funding diversification is maintained. The Bank continues to aggressively pursue deposits through its branch network as the core funding source. At the same time, the total dollar value of deposit broker-generated deposits could still increase, particularly in times of market uncertainty when higher levels of liquidity are maintained. CWT raises deposits through notice accounts (comprised primarily of cash balances held in self-directed accounts), corporate trust deposits and the Bank's branch network, in addition to deposit broker-generated deposits. At October 31, 2007, CWT's notice account balances totalled \$368 million (2006 – \$312 million).

In addition to deposit liabilities, CWB has subordinated debentures outstanding that are presented in the table below.

**Table 17 – Subordinated Debentures Outstanding**

(\$ thousands)

Interest Rate	Maturity Date	Earliest Date Redeemable by CWB at Par	2007	2006
5.660% <sup>(1)</sup>	July 7, 2013	July 8, 2008	30,000	30,000
5.960% <sup>(1)</sup>	October 24, 2013	October 25, 2008	35,000	35,000
5.550% <sup>(2)</sup>	November 19, 2014	November 20, 2009	60,000	60,000
5.426% <sup>(3)</sup>	November 21, 2015	November 22, 2010	70,000	70,000
5.070% <sup>(4)</sup>	March 21, 2017	March 22, 2012	120,000	–
5.571% <sup>(5)</sup>	March 21, 2022	March 22, 2017	75,000	–
6.850% <sup>(6)</sup>	June 30, 2012	June 30, 2007	–	3,126
<b>Total</b>			<b>\$ 390,000</b>	<b>198,126</b>

<sup>(1)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 175 basis points.

<sup>(2)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 160 basis points.

<sup>(3)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 180 basis points.

<sup>(4)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 155 basis points. Of the \$125,000 debentures issued, \$5,000 were acquired by Canadian Direct Insurance Incorporated, a wholly owned subsidiary, and have been eliminated on consolidation.

<sup>(5)</sup> These conventional debentures have a 15-year term with a fixed interest rate for the first ten years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 180 basis points.

<sup>(6)</sup> This conventional debenture had a 10-year term with a fixed interest rate for the first five years and was redeemed by the Bank at face value on June 30, 2007.

#### *Outlook for Liquidity Management*

The Bank expects the increased uncertainties and resulting volatility in financial markets will continue into fiscal 2008. In response, a conservative risk profile will be maintained, supported by liquidity reserves above historic levels.

#### **Contractual Obligations**

In addition to the obligations related to deposits and subordinated debentures discussed in the Deposit and Liquidity Management sections on pages 37 and 39 of this MD&A, as well as Notes 12, 16 and 26 of the consolidated financial statements, the following contractual obligations are outstanding at October 31, 2007:

**Table 18 – Contractual Obligations**

(\$ thousands)

	Within 1 Year	1 to 3 Years	4 to 5 Years	More than 5 Years	Total
Lease commitments .....	\$ 6,883	\$ 13,992	\$ 13,045	\$ 32,723	\$ 66,643
Purchase obligations for capital expenditures .....	969	–	–	–	969
	<b>\$ 7,852</b>	<b>\$ 13,992</b>	<b>\$ 13,045</b>	<b>\$ 32,723</b>	<b>\$ 67,612</b>

#### **Capital Management**

##### *Highlights of 2007*

- Maintained strong Total and Tier 1 capital adequacy ratios of 13.7% and 9.1%, respectively.
- Increased the quarterly cash dividend 14% in December 2006 to \$0.08 per common share and a further 13% in July 2007 to \$0.09 per common share.
- Paid a stock dividend in January 2007 that effectively achieved a two-for-one split of the Bank's common shares.
- Issued \$200 million of conventional subordinated debentures in March 2007.

##### *Subsequent Highlights*

- In December 2007, the Bank declared a quarterly cash dividend of \$0.10 per common share, representing an 11% increase over the previous quarterly cash dividend and a 25% increase over the quarterly cash dividend declared one year earlier.
- Basel II capital management framework effective for fiscal 2008.

OSFI requires banks to measure capital adequacy in accordance with instructions for determining risk-adjusted capital and risk-weighted assets, including off-balance sheet commitments. Based on the deemed credit risk of each type of asset, a weighting of 0% to 100% is assigned. As an example, a loan that is fully insured by the Canada Mortgage and Housing Corporation (CMHC) is applied a risk weighting of 0% as the Bank's risk of loss is nil, while uninsured commercial loans are assigned a risk weighting of 100% to reflect the higher level of risk associated with this type of asset. The ratio of regulatory capital to risk-weighted assets is calculated and compared to OSFI's standards for Canadian financial institutions. Off-balance sheet assets, such as the notional amount of derivatives and some credit commitments, are included in the calculation of risk-weighted assets and both the credit risk equivalent and the risk-weight calculations are prescribed by OSFI. As Canadian Direct is subject to separate OSFI capital requirements specific to insurance companies, the Bank's investment in CDI is deducted from total capital and CDI's assets are excluded from the calculation of risk-weighted assets.

Current regulatory guidelines require banks to maintain a minimum ratio of capital to risk-weighted assets and off-balance sheet items of 8%, of which 4% must be core capital (Tier 1) and the remainder supplementary capital (Tier 2). However, OSFI has established that Canadian banks need to maintain a minimum total capital adequacy ratio of 10% with a Tier 1 ratio of not less than 7%. CWB's Tier 1 capital is comprised of common shareholders' equity and innovative capital (to a regulatory maximum of 15% of net Tier 1 capital), while Tier 2 capital includes subordinated debentures (to the regulatory maximum amount of 50% of net Tier 1 capital), the inclusion of the general allowance for credit losses (to the regulatory maximum of 87.5 basis points of risk-weighted assets) and any remaining innovative capital.

Capital funds are managed in accordance with policies and plans that are regularly reviewed and approved by the Board of Directors and take into account forecasted capital needs and markets. The goal is to maintain adequate regulatory capital to be considered well capitalized, protect customer deposits and provide capacity for internally generated growth and strategic opportunities that do not otherwise require accessing the public capital markets, all while providing a satisfactory return for shareholders.

The Bank has a share incentive plan that is provided to officers and employees who are in a position to materially impact the longer term financial success of the Bank as measured by share price appreciation and dividend yield. Note 18 to the consolidated financial statements details the number of shares under options outstanding, the weighted average exercise price and the amounts exercisable at year-end.

**Table 19 – Capital Structure and Regulatory Ratios at Year-End**  
(\$ thousands)

	2007	2006	Change from 2006
<b>Tier 1 Capital</b>			
Retained earnings.....	\$ 372,739	\$ 297,841	\$ 74,898
Accumulated other comprehensive income <sup>(1)</sup> .....	(1,741)	–	(1,741)
Capital stock.....	219,004	215,349	3,655
Contributed surplus.....	9,681	6,340	3,341
Innovative capital instrument <sup>(2)</sup> .....	105,000	91,031	13,969
Less goodwill of trust subsidiary	(3,679)	(3,679)	–
<b>Total.....</b>	<b>701,004</b>	<b>606,882</b>	<b>94,122</b>
<b>Tier 2 Capital</b>			
General allowance for credit losses (Tier A) <sup>(3)</sup> .....	55,627	48,037	7,590
Subordinated debentures (Tier B) <sup>(4)</sup> .....	350,502	198,126	152,376
Innovative capital instrument <sup>(2)</sup> .....	–	13,969	(13,969)
<b>Total.....</b>	<b>406,129</b>	<b>260,132</b>	<b>145,997</b>
Less investment in insurance subsidiary.....	(47,864)	(40,253)	(7,611)
<b>Total Regulatory Capital.....</b>	<b>\$ 1,059,269</b>	<b>\$ 826,761</b>	<b>\$ 232,508</b>
<b>Regulatory Capital to Risk-weighted Assets</b>			
Tier 1 capital.....	9.1%	10.1%	(1.0)%
Tier 2 capital.....	5.3%	4.3%	1.0%
Less investment in insurance subsidiary.....	(0.7)%	(0.7)%	0.0%
<b>Total Regulatory Capital Adequacy Ratio.....</b>	<b>13.7%</b>	<b>13.7%</b>	<b>0.0%</b>
<b>Assets to Regulatory Capital Multiple<sup>(5)</sup>.....</b>	<b>9.1</b>	<b>8.8</b>	<b>0.3</b>

<sup>(1)</sup> Effective November 1, 2007, shareholders' equity includes accumulated other comprehensive income, which is described in the Changes in Accounting Policies discussion on page 50 of this MD&A. Accumulated other comprehensive income related to unrealized losses on available-for-sale equity securities reduces Tier 1 capital.

<sup>(2)</sup> Innovative capital may be included in Tier 1 capital to a maximum of 15% of net Tier 1 capital. Any excess innovative capital outstanding is included in Tier 2B capital.

<sup>(3)</sup> Banks are allowed to include their general allowance for credit losses up to a prescribed percentage of risk-weighted assets in Tier 2A capital.

The Bank has been granted an inclusion rate to a maximum of 0.875% of risk-weighted assets. At October 31, 2007, the Bank's general allowance represented 0.72% (2006 – 0.80%) of risk-weighted assets.

<sup>(4)</sup> Tier 2B capital may be included in Tier 2 capital to a maximum of 50% of net Tier 1 capital. Any excess Tier 2B capital is included in capital as net Tier 1 capital increases. At October 31, 2007, \$44,498 (2006 – \$nil) of subordinated debentures exceed the Tier 2B threshold and are available for inclusion in the future.

<sup>(5)</sup> Total assets plus off-balance sheet credit instruments, such as letters of credit and guarantees, less goodwill divided by regulatory capital.

**Table 20 – Risk-weighted Assets**  
(\$ thousands)

	2007		2006	
	Balance	Risk-weighted	Balance	Risk-weighted
<b>Balance Sheet Assets</b>				
Cash resources .....	\$ 412,690	\$ 80,135	\$ 438,294	\$ 79,103
Securities .....	1,341,626	403,654	885,693	345,029
Securities purchased under repurchase agreements .....	206,925	–	9,000	–
Loans .....	7,405,580	6,892,689	5,781,837	5,305,763
Other assets .....	158,219	139,730	153,536	125,516
<b>Credit Instruments<sup>(1)</sup> (contract amounts)</b>	<b>\$ 9,525,040</b>	<b>7,516,208</b>	<b>\$ 7,268,360</b>	<b>5,855,411</b>
Guarantees and standby letters of credit <sup>(2)</sup> .....	\$ 204,431	99,068	\$ 149,222	76,316
Commitments to extend credit <sup>(3)</sup> .....	216,300	108,150	174,482	87,241
<b>Derivative Financial Instruments<sup>(4)</sup> (notional amounts)</b>	<b>\$ 420,731</b>	<b>207,218</b>	<b>\$ 323,704</b>	<b>163,557</b>
<b>Total Risk-weighted Assets</b> .....	<b>\$ 491,405</b>	<b>604</b>	<b>\$ 647,154</b>	<b>722</b>
			<b>\$ 7,724,030</b>	<b>\$ 6,019,690</b>

<sup>(1)</sup> See Note 19 to the consolidated financial statements for further details.

<sup>(2)</sup> Includes guarantee for outstanding balance on business credit cards. See Note 19 to the consolidated financial statements for further details.

<sup>(3)</sup> Greater than one year only.

<sup>(4)</sup> See Note 10 to the consolidated financial statements for further details.

At October 31, 2007, the total capital adequacy ratio was 13.7% (2006 – 13.7%), of which 9.1% (2006 – 10.1%) was Tier 1 capital. Total regulatory capital increased \$233 million over 2006, primarily from the combination of

- the issue of \$200 million of subordinated debentures (of which \$156 million qualified as Tier 2B capital at October 31, 2007);
- earnings, net of dividends, of \$75 million;
- an increase in the general allowance for credit losses of \$8 million;
- an increase of \$5 million related to the expensing of stock-based compensation; partially offset by
- an \$8 million increase in the deduction for CWB's insurance subsidiary investment, calculated on the equity basis.

In December 2006, the quarterly dividend was increased to \$0.08 per common share, reflecting an increase of 14%. The quarterly dividend was increased a further 13% to \$0.09 per share in July 2007.

#### **Capital Management – Basel II**

The revised international framework for capital measurement and standards known as Basel II is effective for the Bank at the beginning of fiscal 2008. Basel II introduces some significant changes to the risk-weighting of assets and calculation of regulatory capital. Significant changes for the Bank under Basel II include

- a shift into lower risk-weight categories for residential mortgages and loans to small-to-medium sized enterprises; and
- a new capital requirement related to operational risk.

Basel II is not expected to have a significant impact on the overall required level of regulatory capital. New procedures and system enhancements have been developed to conform to the new framework, including the formalization of CWB's internal capital adequacy assessment process (ICAAP). Pro forma calculations of regulatory capital adequacy ratios under Basel II (BCAR) compared to the current calculation (CAR) at October 31, 2007 are included in Table 21.

**Table 21 – Regulatory Capital Ratios under Basel II**  
(\$ thousands)

	BCAR	CAR	Change
Risk-weighted assets .....	\$ 7,495,920	\$ 7,724,030	(3)%
Tier 1 capital .....	697,350	701,004	(1)
Total capital .....	1,057,042	1,059,269	–
Tier 1 capital ratio .....	9.3%	9.1%	20 bp <sup>(1)</sup>
Total capital ratio .....	14.1%	13.7%	40

<sup>(1)</sup> bp – basis points.

#### *Outlook for Capital Management*

CWB expects to remain well capitalized in 2008, with organic earnings growth supporting the anticipated achievement of all the Bank's 2008 performance targets. Increased return on equity will be achieved through continued execution of CWB's key business strategies, including the maintenance of a strong and efficient capital structure. To the extent possible within the Bank's strategic objectives, ongoing growth will be supported with non-dilutive sources of capital.

#### **Financial Instruments and Other Instruments**

As a financial institution, most of CWB's balance sheet is comprised of financial instruments and the majority of net income results from gains, losses, income and expenses related to the same.

Financial instrument assets include cash resources, securities, securities purchased under resale agreements, loans and derivative financial instruments. Financial instrument liabilities include deposits, securities purchased under reverse resale agreements, derivative financial instruments and subordinated debentures.

The use of financial instruments exposes the Bank to credit, liquidity and market risk. A discussion of how these and other risks are managed can be found in the Risk Management section on pages 51 to 56 of this MD&A.

Further information on how the fair value of financial instruments is determined is included in the Financial Instruments Measured at Fair Value discussion in the Critical Accounting Estimates section of this MD&A on page 49.

Income and expenses are classified as to source, either securities or loans for income, and deposits or borrower funds for expense. Gains on the sale of securities, net, are shown separately in other income.

#### *Derivative Financial Instruments*

More detailed information on the nature of derivative financial instruments is shown in Note 10 to CWB's consolidated financial statements. The notional amounts of derivative financial instruments are not reflected on the consolidated balance sheets.

**Table 22 – Derivative Financial Instruments**  
(\$ thousands)

	<b>2007</b>	<b>2006</b>
<b>Notional Amounts</b>		
Interest rate contracts <sup>(1)</sup> .....	\$ 482,000	\$ 618,500
Equity contracts <sup>(2)</sup> .....	6,000	9,570
Foreign exchange contracts <sup>(3)</sup> .....	3,405	19,084
<b>Total.....</b>	<b>\$ 491,405</b>	<b>\$ 647,154</b>

<sup>(1)</sup> Interest rate contracts are used as hedging devices to manage interest rate risk. The outstanding contracts mature between January 2008 and March 2012. The total gross positive replacement cost of interest rate contracts was \$946 (2006 – \$98). This market value represents an unrealized gain, or the approximate payment the Bank would receive if these contracts were unwound and settled at that date.

<sup>(2)</sup> Equity contracts are used to offset the return paid to depositors on certain deposit products where the return is linked to a stock index. The outstanding contracts mature between February 2008 and March 2011. The total gross positive replacement cost was \$515 (2006 – \$593).

<sup>(3)</sup> U.S. dollar foreign exchange contracts are used from time to time to manage the difference between U.S. dollar assets and liabilities. At October 31, 2007, there were \$3,408 U.S. (2006 – \$17,030 U.S.) of forward foreign exchange contracts outstanding that mature between November 2007 and February 2008.

The active use of interest rate contracts continues to be an integral component in managing the Bank's short-term gap position. Derivative financial instruments are entered into only for the Bank's own account and CWB does not act as an intermediary in this market. Transactions are entered into on the basis of industry standard contracts with approved counterparties subject to periodic and at least annual review, including an assessment of the credit worthiness of the counterparty. Policies regarding the use of derivative financial instruments are approved, reviewed and monitored on a regular basis by ALCO and reviewed and approved by the Board of Directors at least annually.

#### **Acquisitions**

There were no acquisitions in 2006 or 2007.

#### **Off-Balance Sheet Arrangements**

In the normal course of business, CWB is involved in off-balance sheet arrangements, which are primarily guarantees.

#### **Guarantees**

Significant guarantees provided by CWB in the ordinary course of business include guarantees and standby letters of credit provided to third parties and commitments to extend credit to customers. CWB also issues business credit cards through an agreement with a third party card issuer and indemnifies the card issuer from loss if there is a default on the issuer's collection of the business credit card balances. More detailed information on guarantees is available in Note 19 to CWB's consolidated financial statements for 2007.

## OPERATING SEGMENT REVIEW

CWB operates in two business segments: 1) banking and trust, and 2) insurance. Segmented information is also provided in Note 29 of the audited consolidated financial statements.

### Banking and Trust

#### Highlights of 2007

- Realized net income of \$88.5 million, an increase of 36% (\$23.4 million).
- Achieved organic loan growth of 28%, marking the 18th consecutive year of double-digit growth.
- Maintained strong and consistent credit quality.
- Grew branch and trust-generated deposits 27%, with the lower cost demand and notice component up 34%.
- Opened branches in Abbotsford, BC and Medicine Hat, Alberta and continued with further upgrades to existing premises.
- Established a new benchmark efficiency ratio (teb) of 44.8%, an improvement of 140 basis points.
- Surpassed \$4.0 billion in trust assets under administration.
- Celebrated the 20th anniversary of CWT.

The operations of the banking and trust segment include commercial and retail banking services, personal and corporate trust services provided through the Bank's wholly owned subsidiaries, CWT and Valiant, and third party mutual funds offered through CWF, another wholly owned subsidiary. With a focus on mid-market commercial banking, real estate financing, equipment financing and energy lending, CWB's proven strategy is based on building strong customer relationships and providing value-added services to businesses across Western Canada. The Bank also delivers a wide variety of retail financial products and services, including personal loans and mortgages, deposit accounts, investment products and other banking services. Customer accessibility is provided through a network of 35 client-focused branches in select locations across the four western provinces. Internet and telephone banking services are also offered. CWT provides a varied range of products and services, including self-directed RRSPs and RRIFs, and corporate and group trust services to independent financial advisors, corporations and individuals. Valiant is a non-deposit taking specialty trust company that offers stock transfer and corporate trustee services to public companies and income trusts.

Table 23 – Banking and Trust Highlights<sup>(1)</sup>

(\$ thousands)

	2007	2006	Change from 2006
Net interest income (teb) .....	\$ 205,867	\$ 165,249	25%
Other income.....	47,506	37,791	26
Total revenues (teb).....	253,373	203,040	25
Provision for credit losses .....	10,200	10,200	0
Non-interest expenses .....	113,456	93,711	21
Provision for income taxes (teb) .....	41,208	34,062	21
Net income .....	\$ 88,509	\$ 65,067	36%
Efficiency ratio (teb) .....	44.8%	46.2%	(140)bp <sup>(2)</sup>
Efficiency ratio .....	45.7	47.0	(130)
Net interest margin (teb) .....	2.57	2.63	(6)
Net interest margin .....	2.51	2.57	(6)
Average loans (\$ millions) <sup>(3)</sup> .....	\$ 6,570	\$ 5,142	28%
Average assets (\$ millions) <sup>(3)</sup> .....	8,014	6,287	27

<sup>(1)</sup> See page 26 for a discussion of teb and non-GAAP measures.

<sup>(2)</sup> bp – basis points.

<sup>(3)</sup> Loans and assets are disclosed on an average daily balance basis as this measure is most relevant to a financial institution and is the measure reviewed by management.

Banking and trust net income was a record \$88.5 million, up 36% (\$23.4 million) on 25% (\$50.3 million) growth in total revenues (teb), partially offset by a 21% increase (\$19.7 million) in non-interest expenses. Total revenues (teb) reflected excellent 28% loan growth and a 26% (\$9.7 million) increase in other income. Growth in other income was driven by increases in trust services, credit related and retail services fee income of 38% (\$4.1 million), 19% (\$3.6 million) and 15% (\$1 million), respectively. Income from foreign exchange and the sale of securities was up \$0.6 million and \$0.3 million, respectively. Higher non-interest expenses mainly reflect increased staff complement, stock-based compensation charges, annual salary increments, and premises and other expenses to manage business growth. Inflationary cost pressures due to Western Canada's robust economies were also a factor contributing to higher non-interest expenses in the year. Included in non-interest expense was a \$1.5 million interest adjustment for staff loans and \$1.3 million of additional non-cash, non-tax deductible stock-based compensation expense (total expense of \$4.5 million, compared to \$3.2 million in 2006) and a \$0.9 million expense attributed to a tax benefit recognized in the fourth quarter. Total revenue growth continued to exceed growth in non-interest expenses as evidenced by a 140 basis point improvement in this segment's efficiency ratio (teb), to 44.8%.

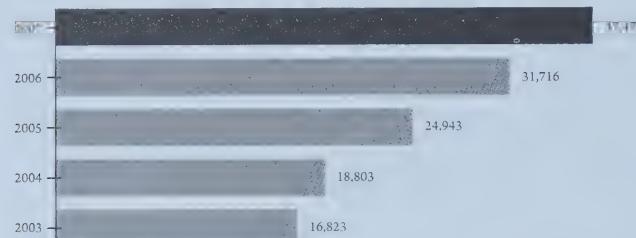
Net interest margin (teb) in the year was 2.57%, down six basis points mainly due to higher debenture interest costs attributed to \$200 million of subordinated debentures issued in March 2007 and changes in the deposit mix. Growth in total branch and trust deposits, which support net interest margin and reduce the need for external funding sources, kept pace with loan growth increasing 27%. The lower demand and notice component of branch and trust deposits was up 34%, reflecting the ongoing success of CWB's retail strategy, including the benefit of a newly launched high interest savings account offered in July 2007.

Fiscal 2007 earnings reflect a \$3.5 million reduction in income tax expense and associated before tax non-interest expense of \$0.9 million, which together increased net income by approximately \$2.9 million. For comparison purposes, fiscal 2006 income tax expense benefited from the resolution of a tax filing position taken in a prior year that increased net income by \$2.0 million, partially offset by \$1.2 million additional tax expense related to the revaluation of future tax assets.

Additions to the branch network in 2007 included a full-service branch in Abbotsford, BC and a specialized commercial services branch in Medicine Hat, Alberta. Further upgrades and expansions to existing premises were also completed.

Combined assets under administration in CWT and Valiant grew 28% (\$939 million) in the year, to total \$4,284 million at October 31, 2007. Assets under administration are not reflected in the consolidated balance sheets (see Note 24 to the consolidated financial statements). A portion of assets under administration are held in investment accounts, including self-directed RRSP and RRIF accounts, which numbered 37,473 (2006 – 31,716), an increase of 18% from one year ago.

Figure 4 – Number of Investment Accounts



#### *Outlook for Banking and Trust*

This segment will continue to be the primary driver of the Bank's earnings and the outlook is for continued strong performance. Western Canada's economic strength, coupled with CWB's expanding market presence, should support a continued flow of high quality lending opportunities, although loan growth is expected to moderate to more sustainable double-digit levels. Expectations are supported by loan growth targeted at 15%, while ongoing success in expanding internal deposit sources and reduced uncertainty in financial markets will strengthen net interest margin. Credit quality should remain strong and reflect the Bank's ongoing focus on high quality assets and disciplined credit underwriting. Continued strong growth in credit and retail services fee income is also expected. Both CWT and Valiant have established aggressive performance targets and will continue to make solid contributions toward this segment's success. CWT is working on further enhancements and expansion of its trust services platform, while Valiant's plans for fiscal 2008 include opening an office in Toronto.

#### Insurance

##### *Highlights of 2007*

- Net income of \$7.8 million, representing a 12% increase.
- Positive allocation from the Alberta auto insurance risk sharing pools of \$1.9 million before tax.
- Claims loss ratio of 66% and a combined ratio of 93%.

Canadian Direct provides auto and home insurance products to more than 164,000 policyholders throughout BC and Alberta. Policy distribution channels currently include two dedicated call centres, the Internet and a pilot project that provides customers the option to purchase Canadian Direct's BC auto insurance product through a select broker network. Canadian Direct continues to enhance its distribution capabilities with the most recent advance including the electronic delivery of auto insurance policies over the Internet.

Canadian Direct's mission is to provide customers with attractively priced products and a high level of customer service – "better insurance for less money". The core strategy uses sophisticated underwriting selection criteria to offer more competitively priced insurance to better risk customers. The "Canadian Direct Insurance" brand is marketed through several media channels, including television, radio and newspaper. It has established a very high level of awareness in the BC market and is gaining a growing awareness in Alberta as well. All claims are administered by Canadian Direct's head office in BC using imaging technology and effective workflow management to maintain a "paperless office" environment. This has enabled CDI to keep its claim expense ratio low without compromising customer satisfaction. CDI currently retains a high percentage of its business on renewal, a measure that helps confirm its success in providing customers with a superior level of service at competitive prices.

**Table 24 – Insurance Highlights<sup>(1)</sup>**

(\$ thousands)

	2007	2006	Change from 2006
Net interest income (teb) .....	\$ 4,792	\$ 3,435	40%
Other income			
Net earned premiums .....	94,914	81,674	16
Commissions and processing fees .....	2,751	4,826	(43)
Net claims and adjustment expenses .....	(62,391)	(52,962)	18
Policy acquisition costs .....	(20,011)	(18,334)	9
Gains on sale of securities .....	15,263	15,204	–
Total revenues (teb) .....	52	91	(43)
Non-interest expenses .....	20,107	18,730	7
Provision for income taxes (teb) .....	8,478	8,338	2
Net income .....	3,856	3,452	12
	\$ 7,773	\$ 6,940	12%
Policies outstanding at October 31 .....	164,263	158,965	3%
Gross written premiums .....	\$ 104,829	\$ 100,227	5
Claims loss ratio <sup>(2)</sup> .....	66%	65%	100 bp <sup>(3)</sup>
Expense ratio <sup>(4)</sup> .....	27	27	–
Combined ratio <sup>(5)</sup> .....	93	92	100
Alberta automobile insurance Risk Sharing Pools impact on net income before tax .....	\$ 1,876	\$ 310	505%
Average total assets <sup>(6)</sup> .....	163,858	147,389	11

<sup>(1)</sup> See page 26 for a discussion of teb and non-GAAP measures.<sup>(2)</sup> Net claims and adjustment expenses as a percentage of net earned premiums.<sup>(3)</sup> bp – basis points.<sup>(4)</sup> Policy acquisition costs and non-interest expenses net of commissions and processing fees as a percentage of net earned premiums.<sup>(5)</sup> Sum of the claims loss and expense ratios.<sup>(6)</sup> Average total assets are disclosed on an average daily balance basis as this measure is most relevant to a financial institution and is the measure reviewed by management.

Canadian Direct generated net income of \$7.8 million, an increase of 12% over 2006. Results reflect 16% growth in net earned premiums due to continued policy growth and good customer retention, as well as the elimination of quota share reinsurance from 10% in November 2006. Unusually high frequency and severity of home claims due to severe BC storm activity in the first quarter largely offset the benefits from growth in net earned premiums, a \$1.6 million before tax positive difference in Canadian Direct's share of the Alberta auto insurance risk sharing pools (the Pools) and a \$1.4 million increase in net interest income. The claims loss ratio increased 100 basis points over last year to 66%. The expense ratio of 27% remained unchanged from the previous year due to increased efficiencies and good cost control. Policies outstanding grew by 3%, while the overall policy retention rate improved 100 basis points to 88%. Very good results in Alberta continued to help mitigate ongoing regulatory and competitive challenges experienced in the BC auto product line.

The Pools' results in both 2006 and 2007 reflect a favourable adjustment to unpaid claims reserves based on revised estimated loss assumptions derived by the Pools' consulting actuary.

#### *Outlook for Insurance Operations*

The outlook for 2008 reflects expectations for modest growth in both policies outstanding and premiums written, while costs are controlled and kept in line with revenue growth. Canadian Direct continues to manage ongoing challenges brought about by the pricing strategies of the Insurance Corporation of British Columbia and plans for the automobile line of business in that province will concentrate on customer retention while considering new opportunities for customer acquisition. In Alberta, the primary challenges will be the regulatory environment and the income volatility added by the Pools' unpredictable results.

There is an ongoing legal challenge in Alberta regarding the amount a claimant may receive in respect of a minor injury suffered in an automobile accident. In 2004, the Government of Alberta legislated a cap on these damages. The Alberta Civil Trial Lawyers Association is challenging this cap under the Canadian Charter of Rights and Freedoms. The outcome of the challenge is uncertain but it could be significant to CDI and other companies offering automobile insurance in Alberta.

The 2008 claims loss ratio is targeted at 66%, which is consistent with 2007 claims experience. However, the loss ratio can be negatively impacted by seasonal storm activity, particularly in the winter months. The target for the combined ratio is 93%. Canadian Direct will continue to enhance its Internet-based technology platform, which will facilitate new growth opportunities, including the ability to sell its home product online.

## SUMMARY OF QUARTERLY RESULTS AND FOURTH QUARTER

### Quarterly Results

The financial results for each of the last eight quarters are summarized in the following table. In general, CWB's results reflect a consistent growth pattern although the second quarter contains three fewer revenue earning days.

Canadian Direct's business also exposes the Bank's quarterly financial results to some fluctuations. CDI is in the property and casualty insurance business, providing personal auto and home insurance to customers in BC and Alberta. Canadian Direct's operating results, which are primarily reflected in other income (refer to Operating Segment Review – Insurance on page 46), are subject to seasonal weather conditions, including higher claims experience during winter driving months, cyclical patterns of the industry and other unpredictable developments including natural catastrophes. Canadian Direct's mandatory participation in the Pools can also result in unpredictable quarterly fluctuations.

**Table 25 – Quarterly Financial Highlights<sup>(1)</sup>**

(\$ thousands, except per share amounts)

	2007				2006			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net interest income (teb) .....	\$ 55,995	\$ 54,888	\$ 50,567	\$ 49,209	\$ 45,970	\$ 42,942	\$ 40,058	\$ 39,714
Less teb adjustment.....	1,496	1,423	1,327	1,164	1,194	1,039	973	872
Net interest income								
per financial statements .....	54,499	53,465	49,240	48,045	44,776	41,903	39,085	38,842
Other income .....	18,364	15,777	16,237	12,443	13,595	13,942	12,953	12,596
Total revenues (teb) .....	74,359	70,665	66,804	61,652	59,565	56,884	53,011	52,310
Total revenues.....	72,863	69,242	65,477	60,488	58,371	55,845	52,038	51,438
Net income .....	29,572	24,033	22,219	20,458	21,209	17,693	16,667	16,438
Earnings per common share								
Basic.....	\$ 0.47	\$ 0.39	\$ 0.36	\$ 0.33	\$ 0.34	\$ 0.29	\$ 0.27	\$ 0.27
Diluted.....	0.46	0.37	0.35	0.32	0.33	0.28	0.26	0.26
Return on common shareholders' equity (ROE)....	20.1%	17.1%	16.8%	15.4%	16.5%	14.2%	14.3%	14.0%
Return on average								
total assets (ROA).....	1.29	1.14	1.17	1.10	1.20	1.06	1.10	1.11
Efficiency ratio (teb) .....	44.1	43.6	45.1	45.7	45.0	45.6	47.1	46.5
Efficiency ratio .....	45.0	44.5	46.1	46.6	46.0	46.4	47.9	47.3
Net interest margin (teb) .....	2.43	2.59	2.65	2.65	2.59	2.58	2.64	2.68
Net interest margin.....	2.37	2.53	2.58	2.58	2.53	2.52	2.57	2.63
Provision for credit losses								
as a percentage								
of average loans.....	0.14	0.15	0.16	0.17	0.18	0.19	0.20	0.22

<sup>(1)</sup> See page 26 for a discussion of teb and non-GAAP measures.

### Fourth Quarter of 2007

CWB achieved record earnings and total revenues, marking its 78th consecutive profitable quarter. Net income of \$29.6 million represented a 39% (\$8.4 million) increase over the same quarter last year, driven by continued strong operating performance, strong loan growth of 4% in the quarter and 28% over the past year, and a lower effective tax rate. Diluted earnings per share were up 39% to \$0.46 (\$0.47 basic), from \$0.33 (\$0.34 basic) in the same quarter last year. Record results reflect a 40% increase in quarterly earnings from core banking and trust operations, to \$26.9 million, and a \$2.6 million contribution from Canadian Direct.

Fourth quarter return on equity was 20.1%, up 360 basis points from 16.5% a year earlier. Return on equity benefited from record operating performance and a more efficient regulatory capital structure. Fourth quarter return on assets was 1.29%, compared to 1.20% in the same time last year.

Fourth quarter net interest income (teb) was \$56.0 million, representing an increase of 22% (\$10.0 million). Higher net interest income was driven by 28% organic loan growth, partially offset by a 16 basis point decline in net interest margin (teb) to 2.43%. Compared to the fourth quarter last year, lower margin reflects higher debenture interest costs from subordinated debentures issued in March 2007 as well as increased funding costs and higher liquidity, both largely related to disrupted financial markets. Net interest margin was further reduced by a change in accounting estimate related to the amortization of premiums on certain securities.

Other income of \$18.4 million was up 35% (\$4.8 million) over the same quarter last year, mainly reflecting a 106% (\$2.9 million) increase in trust services fee income. Quarterly growth in trust revenues reflects income related to unusually large trust transactions. Net insurance revenues were up 18% (\$0.8 million) over the same quarter last year while foreign exchange gains were \$0.5 million higher. Quarterly contributions from credit related and retail services fee income increased 7% (\$0.3 million) and 12% (\$0.2 million), respectively.

Credit quality remained strong with a consistent dollar charge for provisions for credit losses that measured 14 basis points of average loans, compared to 18 basis points one year ago, with the decrease reflecting excellent loan growth.

Non-interest expenses of \$32.8 million were up 22% (\$5.9 million) over the same quarter last year, mainly driven by an increased staff complement, stock-based compensation charges, annual salary increments, and premises and other expenses to manage business growth. Additional expense related to the fourth quarter tax recovery was approximately \$0.9 million. CWB's quarterly efficiency ratio (teb), which measures non-interest expenses as a percentage of total revenues, improved 90 basis points over the same quarter last year, to 44.1%.

Fourth quarter net income increased 23% (\$5.5 million) over the previous quarter, reflecting a much lower effective tax rate, 16% higher (\$2.6 million) other income and 4% loan growth, partially offset by a lower net interest margin and a 6% (\$1.9 million) increase in non-interest expenses. Other income benefited from exceptional trust services fee income and a \$1.3 million before tax improvement in Canadian Direct's allocation from the Pools. Lower net interest margin was primarily influenced by increased funding costs and higher liquidity, both largely related to disrupted financial markets. Net interest margin was further reduced by the change in accounting estimate noted above. The increase in non-interest expenses reflects \$0.9 million of additional expense related to a fourth quarter tax recovery of \$3.5 million, as well as stock-based compensation charges and annual salary increments.

## ACCOUNTING POLICIES AND ESTIMATES

### Critical Accounting Estimates

CWB's significant accounting policies are outlined in Note 1 of the consolidated financial statements. The policies discussed below are considered particularly important as they require management to make significant estimates or judgments, some of which may relate to matters that are inherently uncertain.

#### *Allowance for Credit Losses*

An allowance for credit losses is maintained to absorb probable credit related losses in the loan portfolio. This allowance reflects management's estimate of probable losses in the loan portfolio at the balance sheet date. In assessing existing credit losses, management must rely on estimates and exercise judgment regarding matters for which the ultimate outcome is unknown. These matters include economic factors, developments affecting particular industries and specific issues with respect to single borrowers. Changes in circumstances may cause future assessments of credit risk to be significantly different than current assessments and may require an increase or decrease in the allowance for credit losses. Establishing a range for the allowance for credit losses is difficult due to the number of uncertainties involved. The general allowance for credit losses is intended to address this uncertainty. At October 31, 2007, the Bank's total allowance for credit losses was \$63.0 million (2006 – \$53.5 million), which included a specific allowance of \$7.4 million (2006 – \$5.5 million) and a general allowance of \$55.6 million (2006 – \$48.0 million). Additional information on the process and methodology for determining the allowance for credit losses can be found in the discussion of credit quality on page 34 of this MD&A and Note 1(h) to the consolidated financial statements. This critical accounting estimate relates to CWB's banking and trust segment.

#### *Provision for Unpaid Claims and Adjustment Expenses*

A provision for unpaid claims is maintained, with the provision representing the amounts needed to provide for the estimated ultimate expected cost of settling claims related to insured events (both reported and unreported) that have occurred on or before each balance sheet date. A provision for adjustment expenses is also maintained, which represents the estimated ultimate expected costs of investigating, resolving and processing these claims. Estimated recoveries of these costs from reinsurance ceded are included in assets. The computation of these provisions takes into account the time value of money using discount rates based on projected investment income from the assets supporting the provisions. The process of determining the provision for unpaid claims and adjustment expenses necessarily involves risks that the actual results will deviate from the best estimates made. These risks vary in proportion to the length of the estimation period and the volatility of each component comprising the liabilities. To recognize the uncertainty in establishing these best estimates and to allow for possible deterioration in experience, actuaries are required to include explicit margins for adverse deviation in assumptions for asset defaults, reinvestment risk, claims development and recoverability of reinsurance balances. All provisions are periodically reviewed and evaluated in light of emerging claims experience and changing circumstances. Changes in circumstances may cause future assessments of unpaid claims and adjustment expenses to be significantly different than current assessments and may require an increase or decrease in the provision. In estimating the provision for unpaid claims and adjustment expenses, a number of uncertainties are taken into account and assumptions made, which makes it difficult to estimate a range for the provision. Further, as noted above, the provision includes a margin for adverse deviations in assumptions. At October 31, 2007, the provision for unpaid claims and adjustment expenses totalled \$68.6 million (2006 – \$62.6 million). Additional information on the process and methodology for determining the provision for unpaid claims and adjustment expenses can be found in Notes 1(k) and 20 to the consolidated financial statements. This critical estimate relates to CWB's insurance segment, Canadian Direct.

#### *Financial Instruments Measured at Fair Value*

Cash resources, securities, securities purchased under resale agreements and sold under reverse resale agreements, and derivative financial instruments are reported on the consolidated balance sheet at fair value. In the prior year, all financial instruments were reported at amortized cost.

The fair value of a financial instrument on initial recognition is the value of the consideration given or received. Subsequent to initial recognition, financial instruments measured at fair value that are quoted in active markets are based on bid prices for financial assets and offer prices for financial liabilities. For derivative financial instruments where an active market does not exist, fair values are determined using valuation techniques that refer to observable market data, including discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.

The following table summarizes the significant financial assets and liabilities reported at fair value at October 31, 2007.

**Table 26 – Valuation of Financial Instruments**

(\$ thousands)

			Valuation Technique
	Fair Value	Quoted Market Prices	Model with Observable Market Data
<b>Financial assets</b>			
Cash resources .....	\$ 412,690	\$ 412,690	\$ –
Securities .....	1,341,626	1,301,268	40,358
Securities repurchased under resale agreements .....	206,925	–	206,925
Derivative related .....	1,496	–	1,496
<b>Total.....</b>	<b>\$ 1,962,737</b>	<b>\$ 1,713,958</b>	<b>\$ 248,779</b>
<b>Financial Liabilities</b>			
Derivative related .....	\$ 1,307	\$ –	\$ 1,307

Notes 3, 4, 10 and 27 to the consolidated financial statements provide additional information regarding these financial instruments. This critical accounting estimate relates to both operating segments.

CWB has no direct exposure to any troubled non-bank sponsored asset-backed commercial paper, collateralized debt obligations or U.S. subprime mortgages.

#### **Changes in Accounting Policies, Including Initial Adoption**

Effective November 1, 2006, the Bank adopted new accounting standards issued by the Canadian Institute of Chartered Accountants (CICA): *Financial Instruments – Recognition and Measurement, Hedges, Comprehensive Income and Financial Instruments – Disclosure and Presentation*. As a result of adopting these standards, a new category, accumulated other comprehensive income (loss), has been added to shareholders' equity and certain unrealized gains and losses are reported in accumulated other comprehensive income (loss) until realization.

As a result of adopting these new accounting standards, certain financial assets and liabilities are measured at fair value with the remainder recorded at amortized cost. The adjustment of the previous carrying amounts to comply with the new standards has been recognized as an adjustment to accumulated other comprehensive income (loss) or retained earnings at November 1, 2006 and prior period consolidated financial statements have not been restated. The significant components of the Bank's implementation of the standards include

- Cash resources, securities, securities purchased under resale agreements and securities purchased under reverse resale agreements have been designated as available-for-sale and are reported on the balance sheet at fair value with changes in fair value reported in other comprehensive income, net of income taxes.
- Derivative financial instruments are recorded on the balance sheet at fair value as either other assets or other liabilities with changes in fair value related to the effective portion of cash flow interest rate hedges recorded in other comprehensive income, net of income taxes. Changes in fair value related to the ineffective portion of cash flow hedges and all other derivative financial instruments are reported in other income on the consolidated statements of income. Specific accounting policies under the new standards relating to equity contracts that no longer qualify for hedge accounting and embedded derivatives are further described in Note 1(o) to the consolidated financial statements.
- Loans, deposits and subordinated debentures continue to be recorded at amortized cost using the effective interest method.

The fair value of a financial instrument on initial recognition is the value of the consideration given or received. Subsequent to initial recognition, financial instruments measured at fair value that are quoted in active markets are based on bid prices for financial assets and offer prices for financial liabilities. For derivative financial instruments where an active market does not exist, fair values are determined using valuation techniques that refer to observable market data, including discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.

Transition adjustments recorded at November 1, 2006 are detailed in Table 27.

**Table 27 – Transition Adjustments Recorded at November 1, 2006**

(\$ thousands)

		Income		
	Gross	Taxes		Net
<b>Retained Earnings</b>				
Fair value of equity derivative contracts no longer designated as hedges .....	\$ 593	\$ (195)	\$	398
Cumulative amortization of loan portfolio premium				
using the effective interest method .....	(271)	89		(182)
Fair value of other derivatives not designated as hedges .....	(563)	185		(378)
Ineffective portion of fair value of cash flow hedges .....	(6)	2		(4)
	\$ (247)	\$ 81	\$	(166)
<b>Accumulated Other Comprehensive Income (Loss)</b>				
Available-for-sale securities, unrealized gains (losses) .....	\$ (589)	\$ 193	\$	(396)
Effective portion of fair value of cash flow hedges, unrealized gains (losses) .....	(1,632)	534		(1,098)
	\$ (2,221)	\$ 727	\$	(1,494)

## **Future Changes in Accounting Policies**

### ***International Financial Reporting Standards***

The CICA plans to transition Canadian GAAP for public companies to International Financial Reporting Standards (IFRS) over a transition period expected to end in 2011. The impact of the transition to IFRS on the Bank's consolidated financial statements is not yet determinable.

### ***Capital and Financial Instrument Disclosures***

The CICA issued new accounting standards that require the disclosure of both qualitative and quantitative information that enables financial statement users to evaluate the objectives, policies and processes for managing capital as well as enhanced financial instrument disclosure. These new standards are effective for the Bank beginning November 1, 2007.

## **RISK MANAGEMENT**

### **Overview**

Effective risk management is central to the ability to remain financially sound and profitable and includes identifying, assessing, managing and monitoring all forms of risk. CWB, like other financial institutions, is exposed to several factors that could adversely affect its business, financial condition or operating results, which may also influence an investor to buy, sell or hold CWB shares. Many of the risk factors are beyond CWB's direct control.

Senior management is responsible for establishing the framework for identifying risks and developing appropriate risk management policies and frameworks. The Board of Directors, either directly or through its committees, reviews and approves the key policies and implements specific reporting procedures to enable them to monitor ongoing compliance over significant risk areas. At least annually, a report on risks and risk management policies is presented to the Board and/or Board committees for review and assessment.

The Loans Committee of the Board, which maintains a close working relationship with the credit risk management group, is responsible for the

- review and approval of credit risk management policies;
- review and approval of loans in excess of delegated limits;
- review and monitoring of impaired and other less than satisfactory loans; and
- recommendation of the adequacy of the allowance for credit losses to the Audit Committee.

The Asset Liability Committee (ALCO) provides management oversight related to the risks of banking and trust operations, other than credit risk. ALCO is a management committee chaired by the executive with responsibility for Treasury, with the President and Chief Executive Officer (CEO) and other senior executives as members, and is responsible for

- ensuring that risks other than credit risk are identified and assessed and appropriate policies are in place and effective;
- the establishment and maintenance of policies and programs for liquidity management and control, funding sources, investments, foreign exchange risk, interest rate risk and derivatives, and trust services risk; and
- regular meetings to review compliance and discuss strategy respecting diversification of product offerings and management of risks.

Asset liability management policies are approved and reviewed at least annually by the Board with quarterly status reporting also provided.

The Operations Committee meets regularly, is comprised of supervisory and management personnel from all areas of banking operations, and is chaired by a member of senior management. This committee is responsible for developing appropriate policies and procedures, including internal controls, respecting day-to-day, routine banking operations.

The internal audit department performs inspections in all areas of the Bank, including CWT, Valiant and CDI, and reports the results directly to senior management, as well as the Bank's CEO and Audit Committee. For CDI, inspection results are also reported directly to CDI's Audit Committee.

### **Credit Risk**

Credit risk is the risk that a financial loss will be incurred due to the failure of a counterparty to discharge its contractual commitment or obligation to CWB. This risk can relate to balance sheet assets, such as loans, as well as off-balance sheet assets such as guarantees and letters of credit. To diversify the risk, the exposure to a single borrower or associated borrowers is limited, unless approved by the Board of Directors, to not more than 10% of the Bank's shareholders' equity and is presently set at \$50 million (\$60 million if amount in excess of \$50 million is cash secured or CMHC insured). Customers with larger borrowing requirements are accommodated through loan syndications with other financial institutions.

The Bank employs and is committed to a number of important principles to manage credit exposures, which include

- a Loans Committee of the Board whose duties include approval of lending policies, establishment of lending limits for the Bank, the delegation of lending limits and the approval of larger credits, as well as quarterly reports prepared by management on watch list loans, impaired loans, the adequacy of the allowance for credit losses, environmental risk and diversification of the portfolio;
- delegated lending authorities, which are clearly communicated to personnel engaged in the credit granting process, a defined approval process for loans in excess of those limits and the review of larger credits by a senior management group prior to recommendation to the Loans Committee of the Board;
- credit policies, guidelines and directives, which are communicated to all branches and officers whose activities and responsibilities include credit granting and risk assessment;
- appointment of personnel engaged in credit granting who are qualified, experienced bankers;

- a standardized credit risk rating classification established for all credits and reviewed not less than annually;
- annual reviews of individual credit facilities (excepting consumer loans and single-unit residential mortgages);
- quarterly review of risk diversification by geographic area, industry sector and product measured against assigned portfolio limits;
- pricing of credits commensurate with risk to ensure appropriate compensation;
- management of growth within quality objectives;
- early recognition of problem accounts and immediate implementation of steps to protect the safety of Bank funds;
- independent reviews of credit valuation, risk classification and credit management procedures by the internal audit group, which includes reporting the results to senior management, the CEO and the Audit Committee;
- detailed quarterly reviews of accounts rated less than satisfactory, including establishment of an action plan for each account; and
- completion of a watch list report recording accounts with evidence of weakness and an impaired loan report covering loans which show impairment to the point where a loss is possible.

#### ***Environmental Risk***

The operations of the Bank do not have a material effect on the environment. However, a risk of default may occur if a borrower is unable to repay loans due to environmental cleanup costs. The Bank may become directly liable for cleanup costs when it is deemed to have taken control or ownership of a contaminated property. Risk assessment criteria and procedures are in place to manage environmental risks and these are communicated to lending personnel. Reports on environmental inspections and findings are reviewed by senior management and reported upon quarterly to the Board.

#### ***Portfolio Quality***

The Bank's strategy is to maintain a quality portfolio. Efforts are directed toward achieving a wide diversification, engaging experienced personnel who provide a hands-on approach in credit granting, account management and quick action when problems develop. The lending focus is primarily directed to small-and-medium sized businesses and to individuals with operations conducted in the four western provinces. Relationship banking and know your customer are important tenets of account management. An appropriate financial return on the level of risk is fundamental.

#### ***Liquidity Risk***

Liquidity risk is the risk that CWB will not have sufficient cash to meet its obligations as they become due. This risk arises from fluctuations in cash flows from lending, deposit taking, investing and other activities. Effective liquidity management ensures that adequate cash is available to honour all cash outflow obligations while limiting the opportunity cost of holding short-term assets. Maintenance of a prudent liquidity base also provides flexibility to fund loan growth and react to other market opportunities.

Liquidity policies include

- measurement and forecast of cash flows;
- maintenance of a pool of high quality liquid assets;
- a stable base of core deposits from retail and commercial customers;
- limits on single deposits and sources of deposits;
- monitoring of wholesale demand and term deposits;
- diversification of funding sources; and
- an approved contingency plan.

Key features of liquidity management are

- daily monitoring of expected cash inflows and outflows and tracking and forecasting the liquidity position, including the flows from off-balance sheet items, on a forward four-month rolling basis;
- consideration of the term structure of assets and liabilities, with emphasis on deposit maturities, as well as expected loan fundings and other commitments to provide funds when determining required levels of liquidity; and
- separate management of the liquidity position of the Bank and CWT to ensure compliance with related party and other regulatory tests.

The Bank is currently in the process of stress testing liquidity reserve levels using various event scenarios. New testing methodology will enhance CWB's ability to ensure current liquidity management practices are in line with industry standards and within the risk tolerance of the Bank.

#### ***Market Risk***

Market risk is the impact on earnings resulting from changes in financial market variables such as interest rates and foreign exchange rates. Market risk arises when making loans, taking deposits and making investments. CWB itself does not undertake trading activities and, therefore, does not have risks related to such activities as market making, arbitrage or proprietary trading. CWB's material market risks are confined to interest rates and foreign exchange as discussed below.

### **Interest Rate Risk**

Interest rate risk or sensitivity is defined as the impact on net interest income, both current and future, resulting from a change in market interest rates. This risk and potential variability in earnings arises primarily when cash flows associated with interest sensitive assets and liabilities have different repricing dates. The differentials, or interest rate gaps, arise as a result of the financial intermediation process and reflect differences in term preferences on the part of borrowers and depositors.

A positive interest rate gap exists when interest sensitive assets exceed interest sensitive liabilities for a specific maturity or repricing period. A positive gap will result in an increase in net interest income when market interest rates rise since assets reprice earlier than liabilities. The opposite impact will occur when market interest rates fall.

CWB's earnings are affected by the monetary policies of the Bank of Canada. Monetary policy decisions have an impact on the level of interest rates, which can have an impact on earnings.

To manage interest rate risk arising as a result of the financial intermediation process, ALCO establishes policy guidelines for interest rate gap positions and meets regularly to monitor the Bank's position and decide future strategy. The objective is to manage the interest rate risk within prudent guidelines. Interest rate risk policies are approved and reviewed at least annually by the Board of Directors, with quarterly reporting provided to the Board as to the gap position.

Exposure to interest rate risk is controlled by managing the size of the static gap positions between interest sensitive assets and interest sensitive liabilities for future periods. Gap analysis is supplemented by computer simulation of the asset liability portfolio structure, duration analysis and dollar estimates of net interest income sensitivity for periods of up to one year. The interest rate gap is measured at least monthly. Note 26 to the consolidated financial statements shows the gap position at October 31, 2007 for select time intervals.

The gap analysis in Note 26 is a static measurement of interest rate sensitive gaps at a specific time. These gaps can change significantly in a short period of time. The impact of changes in market interest rates on earnings will depend upon the magnitude and rate of change in interest rates as well as the size and maturity structure of the cumulative interest rate gap position and management of those positions over time.

During the year, the one-year and under cumulative gap increased to 4.3% from negative 2.3% and the one-month and under gap increased to 3.6% from negative 1.0%. The Bank's asset/liability position will continue to be managed such that changing interest rates would generally be neutral to net interest income.

Interest sensitive assets matched against interest sensitive liabilities are managed on a relatively risk neutral duration basis. Non-interest rate sensitive assets, liabilities and shareholders' equity are managed at a target duration of between two and three years.

Of the \$3,707 million in fixed term deposit liabilities maturing within one year from October 31, 2007, approximately \$2,807 million (34% of total deposit liabilities) mature by April 30, 2008. The term in which maturing deposits are retained will have an impact on the future asset liability structure and, hence, interest rate sensitivity. Approximately \$345 million of the fixed term deposit liabilities maturing within one month are floating rate redeemable deposits redeemable without penalty at any time.

The estimated sensitivity of net interest income to a change in interest rates is presented in Table 28. The amounts represent the estimated change in net interest income over the time period shown resulting from a one percentage point change in interest rates. If rates increase, the effect would be an increase in net interest income while the opposite would occur if rates decrease. The estimates are based on a number of assumptions and factors, which include

- a constant structure in the asset liability portfolio;
- interest rate changes affect interest sensitive assets and liabilities by the same amount and are applied at the appropriate repricing dates; and
- no early redemptions.

Year-over-year interest sensitivity increased to 2.5% from 0.1% in 2006 as noted in Table 28.

**Table 28 – Estimated Sensitivity of Net Interest Income as a Result of a One Percentage Point Change in Interest Rates**  
(\$ thousands)

Period	2007	2006
90 days.....	\$ 1,346	\$ 315
1 year.....	5,780	154
1 year percentage change .....	2.5%	0.1%

It is management's intention to continue to manage the asset liability structure and interest rate sensitivity through pricing and product policies to attract appropriate assets and liabilities as well as through the use of interest rate swaps or other appropriate hedging techniques (see discussion under Derivative Financial Instruments on page 44). Assets and liabilities having a term to maturity in excess of five years are subject to specific review and control and, with the exception of subordinated debentures and the deposit from CWB Capital Trust, were not material. The subordinated debentures, which are typically redeemed (subject to OSFI approval) after five years, and the deposit from CWB Capital Trust are discussed in Notes 13 and 16 to the consolidated financial statements.

### **Foreign Exchange Risk**

Foreign exchange risk arises when there is a difference between assets and liabilities denominated in a foreign currency. In providing financial services to its customers, the Bank has assets and liabilities denominated in U.S. dollars. At October 31, 2007, assets denominated in U.S. dollars were 1.3% (2006 – 1.4%) of total assets and U.S. dollar liabilities were 1.5% (2006 – 1.3%) of total

liabilities. Currencies other than U.S. dollars are not bought or sold other than to meet specific customer needs and, therefore, the Bank has virtually no exposure to currencies other than U.S. dollars.

Policies have been established that include limits on the maximum allowable differences between U.S. dollar assets and liabilities. The difference is measured daily and managed by use of U.S. dollar contracts or other means. Policy respecting foreign exchange exposure is reviewed and approved at least annually by the Board of Directors, and deviations from policy are reported to the Board and ALCO.

#### **Insurance Risk**

The Bank is exposed to insurance risk through its wholly owned subsidiary, CDI, which offers home and auto insurance to consumers in BC and Alberta. Accordingly, CDI's operations are subject to the elements of risk associated with these lines of business, which can cause fluctuations and uncertainties in earnings. These elements include cyclical patterns in the industry and unpredictable developments, including weather-related and other natural catastrophes. CDI carries reinsurance coverage as part of its strategy to manage these risks. The industry is also impacted by political, regulatory, legal and economic influences. The insurance business involves various types of insurance related risk; in particular, underwriting risk, pricing risk, claims risk, reinsurance risk and regulatory risk. Policies and procedures have been established to manage insurance related risk, as well as other categories of risk to which CDI is exposed. CDI's Board of Directors, either directly or through a Board committee, is responsible for reviewing and approving key policies and implementing reporting requirements to monitor compliance over significant areas.

Underwriting risk is the risk of financial loss due to inappropriate selection of customers and is reduced through controls built into CDI's rating and underwriting system. These controls include eligibility audits and a review by senior staff of exceptions. Pricing risk is the risk that products may be inappropriately priced due to actual experience not matching the assumptions made at the time pricing is determined. This is mitigated by regular underwriting reviews of product rate adequacy. Regulatory intervention may also impact rate adequacy.

Claims risk includes the risk of financial loss due to adverse deviation in the amount, frequency or timing of claims. Policies and procedures are in place to ensure that trained staff handle claims. However, the process for establishing the provision for unpaid claims may reflect significant judgment and uncertainty, especially with respect to liability claims. Factors such as inflation, claims settlement patterns, legislative activity and litigation trends may impact the actual claims amount as the claims are adjusted over time.

The risk that CDI might be exposed to large claims or to an accumulation of claims resulting from a natural catastrophe, such as a weather-related or seismic event, is mitigated by reinsurance treaties that protect CDI from such risks. Reinsurance risk includes the risk that reinsurance counterparties are not financially strong and that underwriting strategies are inappropriately matched with reinsurance programs. CDI's reinsurance is only purchased from reinsurers meeting a certain minimum security rating. CDI's reinsurance treaties are matched to underwriting strategies through participation of senior underwriting staff in the process. CDI is dependent on the availability and pricing of its external reinsurance arrangements and this availability and global markets may impact pricing. If CDI is unable to renew such arrangements at favourable rates and to adequate limits, then CDI may need to modify its underwriting practices or commitments.

In addition, as the insurance business is heavily regulated, CDI is exposed to regulatory risk. This is evidenced by the provincial government mandated reforms to auto insurance in Alberta. This risk is countered mainly by monitoring current developments and by actively participating in relevant bodies and associations in order to contribute CDI's perspective.

#### **Operational Risk**

Operational risk is inherent in all business activities, including banking, trust and insurance operations. It is the potential for loss as a result of external events, human error or inadequacy or failure of processes, procedures or controls. Its impact can be financial loss, loss of reputation, loss of competitive position or regulatory penalties. CWB is exposed to operational risk from internal business activities, external threats and activities that are outsourced. While operational risk cannot be completely eliminated, proactive operational management is a key strategy to mitigate this risk. The financial measure of operational risk is actual losses incurred. No material losses occurred in 2007 or 2006.

Basel II requirements (see further discussion in Capital Management section beginning on page 41 of this MD&A) introduces new capital requirements related to operational risk in the banking and trust operating segment. CWB continues to work closely with OSFI to ensure our approach to operational risk management and Basel II compliance is clearly understood and consistent with regulatory expectations.

Strategies to minimize and manage operational risk include

- a knowledgeable and experienced management team that is committed to the risk management policies and to promoting an ethical culture;
- established whistleblower process and an employee code of conduct;
- the adoption of the COSO for Smaller Business framework for internal control assessment;
- regular meetings of the Operations Committee, a management committee made up of supervisory and management personnel from all banking operational areas and chaired by a member of senior management, which is responsible for the development and recommendation of policies and procedures regarding day-to-day, routine banking operations;
- regular meetings of ALCO, CDI's Operational Risk Committee and the risk committees of CWT and Valiant;
- communication of the importance of effective risk management to all levels of staff through training and policy implementation;
- a group-wide Operational Risk Framework that encompasses a common language of risk coupled with enterprise-wide programs and methodologies for identification, measurement, control, and management of operational risk;
- regular inspections for compliance and the effectiveness of procedural controls by a strong, independent internal audit team;
- centralized reporting of operating losses for risk assessment;

- implementation of policies and procedural controls appropriate to address identified risks and which include segregation of duties and built-in checks and balances;
- use of technology via automated systems with built-in controls;
- continual review and upgrade of systems and procedures; and
- updated and tested procedures and contingency plans for disaster recovery and business continuity.

In addition, the external auditors provide management and the Audit Committee with any recommendations for improvements to internal controls or procedures identified during their annual examination of the consolidated financial statements. CWB also maintains appropriate insurance coverage through a financial institution bond policy.

#### **General Business and Economic Conditions**

CWB primarily operates in Western Canada. As a result, its earnings are impacted by the general business and economic conditions of the four western provinces. The conditions include short-term and long-term interest rates, resource commodity prices, inflation, exchange rates, consumer, business and government spending, fluctuations in debt and capital markets, as well as the strength of the economies in which CWB and its customers operate.

#### **Level of Competition**

CWB's performance is impacted by the level of competition in the markets in which it operates. Each of CWB's businesses operate in highly competitive markets. Customer retention may be influenced by many factors, including relative service levels, the prices and attributes of products and services, changes in products and services, and actions taken by competitors.

#### **Regulatory Risk**

The businesses operated by CWB and its subsidiaries are highly regulated through laws and regulations that have been put in place by various federal and provincial governments and regulators. Changes to laws and regulations, including changes in their interpretation or implementation, could affect CWB by limiting the products or services it may provide and increasing the ability of competitors to compete with its products and services. Also, CWB's failure to comply with applicable laws and regulations could result in sanctions and financial penalties that could adversely impact its earnings and damage its reputation. CWB takes what it believes to be reasonable and prudent measures designed to ensure compliance with governing laws and regulations, including its legislative compliance framework. However, there is no guarantee that it will always be in compliance or deemed to be in compliance.

#### **Litigation Risk**

It is possible that litigation and, in particular, class action litigation may increase in Canada as a result of changes in Canadian securities laws. Litigation risk is also inherent in each of the business lines of the Bank, including trust services where CWT and Valiant act as trustee. Litigation risk cannot be eliminated, even if there is no legal cause of action. To mitigate litigation risk, the Bank and its subsidiaries continuously monitor and review their processes and procedures.

#### **Accuracy and Completeness of Information on Customers and Counterparties**

CWB depends on the accuracy and completeness of information about customers and counterparties. In deciding whether to extend credit or enter into other transactions with customers and counterparties, CWB may rely on information furnished by them, including financial statements, appraisals and other financial information. CWB may also rely on the representations of customers and counterparties as to the accuracy and completeness of that information and, with respect to financial statements, on the reports of auditors. CWB's financial condition and earnings could be negatively impacted to the extent it relies on financial statements that do not comply with GAAP, that are materially misleading, or that do not fairly present, in all material respects, the financial condition and results of operations of the customers and counterparties.

#### **Ability to Attract and Retain Key Personnel**

CWB's future performance depends to a large extent on its ability to attract and retain key employees. There is intense competition for the best people in the strong western Canadian markets as well as in the financial services sector. Although human resources risk is actively managed, there is no assurance that CWB will be able to continue to attract and retain key personnel.

#### **Ability to Execute Growth Initiatives**

As part of its long-term corporate strategy, CWB intends to continue growing its business through a combination of organic growth and strategic acquisitions. The ability to successfully grow its business will be dependent on a number of factors, including identification of accretive new business or acquisition opportunities, negotiation of purchase agreements on satisfactory terms and prices, approval of acquisitions by regulatory authorities, securing satisfactory regulatory capital and financing arrangements and integration of newly acquired operations into the existing business. All of these activities may be more difficult to implement or may take longer to execute than management anticipates. Further, any significant expansion of the business may increase the operating complexity and divert management's attention away from established or ongoing business activities. Any failure to manage acquisition strategies successfully could have a material adverse impact on CWB's business, financial condition and results of operations.

#### **Information Systems and Technology**

CWB and its subsidiaries' businesses are highly dependent upon information technology systems. Third parties provide key components of infrastructure, such as Internet connections and access to external networks. Disruptions in the Bank's information technology systems, whether through internal or external factors, as well as disruptions in Internet, network access or other voice or data communication services provided by these third parties could adversely affect CWB's ability to deliver products and services to customers and otherwise conduct business.

### **Reputation Risk**

Reputation risk is the risk to earnings and capital from negative public opinion. Negative public opinion can result from actual or alleged conduct in any number of activities, but often involves questions about business ethics and integrity, competence, corporate governance practices, quality and accuracy of financial reporting disclosures, or quality of products and service. Negative public opinion could adversely affect the ability to keep and attract customers and could expose CWB to litigation or regulatory action.

### **Other Factors**

CWB cautions that the above discussion of risk factors is not exhaustive. Other factors beyond CWB's control that may affect future results include changes in tax laws, technological changes, unexpected changes in consumer spending and saving habits, timely development and introduction of new products, and the anticipation of and success in managing the associated risks.

### **UPDATED SHARE INFORMATION**

As at November 30, 2007, the Bank had 62,901,187 common shares outstanding. In addition, employee stock options have been issued which are, or will be, exercisable for up to 4,833,277 common shares (5,111,359 authorized) for maximum proceeds of \$82.8 million.

On December 5, 2007, a quarterly cash dividend of \$0.10 per share was declared payable on January 3, 2008 to shareholders of record on December 20, 2007.

### **CONTROLS AND PROCEDURES**

As of October 31, 2007, an evaluation was carried out of the effectiveness of the Bank's disclosure controls and procedures. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer will certify that the design and operating effectiveness of those disclosure controls and procedures were effective.

Also at October 31, 2007, an evaluation was carried out of the design of internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and financial statement compliance with GAAP. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer will certify that the design of internal controls over financial reporting was effective.

These evaluations were conducted in accordance with the standards of COSO for Smaller Business, a recognized control model, and the requirements of Multilateral Instrument 52-109 of the Canadian Securities Administrators. A Disclosure Committee, comprised of members of senior management, assists the Chief Executive Officer and Chief Financial Officer in their responsibilities.

There were no changes in the design of the Bank's internal controls over financial reporting that occurred during the year ended October 31, 2007 that have materially affected, or are reasonably likely to materially affect, the Bank's internal control over financial reporting.

This Management's Discussion and Analysis is dated as of December 6, 2007.

# FINANCIAL STATEMENTS

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of Canadian Western Bank and related financial information presented in this annual report have been prepared by management, who are responsible for the integrity and fair presentation of the information presented, which includes the consolidated financial statements, Management's Discussion and Analysis (MD&A) and other information. The consolidated financial statements were prepared in accordance with Canadian generally accepted accounting principles, including the requirements of the Bank Act and related rules and regulations issued by the Office of the Superintendent of Financial Institutions Canada. The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators (CSA).

The consolidated financial statements, MD&A and related financial information reflect amounts which must, of necessity, be based on informed estimates and judgments of management with appropriate consideration to materiality. The financial information presented elsewhere in this annual report is fairly presented and consistent with that in the consolidated financial statements.

Management has designed the accounting system and related internal controls, and supporting procedures are maintained to provide reasonable assurance that financial records are complete and accurate, assets are safeguarded and the Bank is in compliance with all regulatory requirements. These supporting procedures include the careful selection and training of qualified staff, defined division of responsibilities and accountability for performance, and the written communication of policies and guidelines of business conduct and risk management throughout the Bank.

We, as the Bank's Chief Executive Officer and Chief Financial Officer, will certify Canadian Western Bank's annual filings with the CSA as required by Multilateral Instrument 52-109 (Certification of Disclosure in Issuers' Annual and Interim Filings).

The system of internal controls is also supported by the internal audit department, which carries out periodic inspections of all aspects of the Bank's operations. The Chief Internal Auditor has full and free access to the Audit Committee and to the external auditors.

The Audit Committee, appointed by the Board of Directors, is comprised entirely of independent directors who are not officers or employees of the Bank. The Committee is responsible for reviewing the financial statements and annual report, including management's discussion and analysis of operations and financial condition, and recommending them to the Board of Directors for approval. Other key responsibilities of the Audit Committee include meeting with management, the Chief Internal Auditor and the external auditors to discuss the effectiveness of certain internal controls over the financial reporting process and the planning and results of the external audit. The Committee also meets regularly with the Chief Internal Auditor and the external auditors without management present.

The Conduct Review Committee, appointed by the Board of Directors, is composed of directors who are not officers or employees of the Bank. Their responsibilities include reviewing related party transactions and reporting to the Board of Directors those transactions which may have a material impact on the Bank.

The Office of the Superintendent of Financial Institutions Canada, at least once a year, makes such examination and inquiry into the affairs of the Bank and its federally regulated subsidiaries as is deemed necessary or expedient to satisfy that the provisions of the relevant Acts, having reference to the safety of the depositors and policyholders, are being duly observed and that the Bank is in a sound financial condition.

Deloitte & Touche LLP, the independent auditors appointed by the shareholders of the Bank, have performed an audit of the consolidated financial statements and their report follows. The external auditors have full and free access to, and meet periodically with, the Audit Committee to discuss their audit and matters arising therefrom.



Larry M. Pollock  
President and Chief Executive Officer

November 30, 2007



Tracey C. Ball, FCA  
Executive Vice President and Chief Financial Officer

## AUDITORS' REPORT

### TO THE SHAREHOLDERS OF CANADIAN WESTERN BANK

We have audited the Consolidated Balance Sheets of Canadian Western Bank as at October 31, 2007 and 2006 and the Consolidated Statements of Income, Comprehensive Income, Changes in Shareholders' Equity and Cash Flow for the years then ended. These consolidated financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Bank as at October 31, 2007 and 2006 and the results of its operations and its cash flow for the years then ended in accordance with Canadian generally accepted accounting principles.

*Deloitte & Touche LLP*

Deloitte & Touche LLP  
Chartered Accountants  
Edmonton, Alberta  
November 30, 2007

# CONSOLIDATED BALANCE SHEETS

As at October 31  
(\$ thousands)

	2007	2006
<b>ASSETS</b>		
<b>Cash Resources</b>		
Cash and non-interest bearing deposits with financial institutions.....	\$ 6,446	\$ 86,904
Deposits with regulated financial institutions.....(Note 3)	405,122	350,601
Cheques and other items in transit.....	1,122	789
	<u>412,690</u>	<u>438,294</u>
<b>Securities</b>		
Issued or guaranteed by Canada.....	630,396	334,379
Issued or guaranteed by a province or municipality .....	251,418	168,839
Other securities.....	459,812	382,475
	<u>1,341,626</u>	<u>885,693</u>
<b>Securities Purchased Under Resale Agreements</b>		
<b>Loans</b>		
Residential mortgages.....	1,780,442	1,314,988
Other loans.....	5,688,160	4,520,370
	<u>7,468,602</u>	<u>5,835,358</u>
Allowance for credit losses.....(Note 6)	(63,022)	(53,521)
	<u>7,405,580</u>	<u>5,781,837</u>
<b>Other</b>		
Land, buildings and equipment.....(Note 7)	25,736	24,198
Goodwill .....	6,933	6,933
Intangible assets.....(Note 8)	2,681	3,224
Insurance related.....(Note 9)	51,744	57,136
Derivative related.....(Note 10)	1,496	-
Other assets .....	69,629	62,045
	<u>158,219</u>	<u>153,536</u>
<b>Total Assets</b>	<b>\$ 9,525,040</b>	<b>\$ 7,268,360</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Deposits</b>		
Payable on demand.....	\$ 376,488	\$ 391,252
Payable after notice.....	1,843,799	1,262,270
Payable on a fixed date .....	5,931,631	4,538,485
Deposit from Canadian Western Bank Capital Trust.....(Note 13)	105,000	105,000
	<u>8,256,918</u>	<u>6,297,007</u>
<b>Other</b>		
Cheques and other items in transit.....	22,177	27,474
Insurance related.....(Note 14)	124,480	120,936
Derivative related.....(Note 10)	1,307	-
Other liabilities .....	134,665	105,287
	<u>282,629</u>	<u>253,697</u>
<b>Subordinated Debentures</b>		
Conventional.....(Note 16)	390,000	198,126
<b>Shareholders' Equity</b>		
Retained earnings.....	372,739	297,841
Accumulated other comprehensive income (loss) .....	(5,931)	-
Capital stock.....(Note 17)	219,004	215,349
Contributed surplus.....	9,681	6,340
	<u>595,493</u>	<u>519,530</u>
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$ 9,525,040</b>	<b>\$ 7,268,360</b>
<b>Contingent Liabilities and Commitments</b>		



Jack C. Donald  
Chairman



Larry M. Pollock  
President and Chief Executive Officer

## CONSOLIDATED STATEMENTS OF INCOME

For the year ended October 31  
(\$ thousands, except per share amounts)

	2007	2006
<b>Interest Income</b>		
Loans .....	\$ 439,668	\$ 327,588
Securities .....	45,590	30,701
Deposits with regulated financial institutions .....	13,677	11,214
	<b>498,935</b>	<b>369,503</b>
<b>Interest Expense</b>		
Deposits .....	275,840	193,647
Subordinated debentures .....	17,846	11,250
	<b>293,686</b>	<b>204,897</b>
<b>Net Interest Income .....</b>	<b>205,249</b>	164,606
Provision for Credit Losses .....	(Note 6)	10,200
<b>Net Interest Income after Provision for Credit Losses .....</b>	<b>195,049</b>	154,406
<b>Other Income</b>		
Credit related .....	22,426	18,846
Insurance, net .....	(Note 20)	15,263
Trust services .....	14,943	10,809
Retail services .....	7,290	6,337
Foreign exchange gains .....	2,159	1,520
Gains on sale of securities .....	438	142
Other .....	302	228
	<b>62,821</b>	<b>53,086</b>
<b>Net Interest and Other Income .....</b>	<b>257,870</b>	207,492
<b>Non-interest Expenses</b>		
Salaries and employee benefits .....	76,506	64,759
Premises and equipment .....	20,239	17,248
Other expenses .....	22,780	18,163
Provincial capital taxes .....	2,409	1,879
	<b>121,934</b>	<b>102,049</b>
<b>Net Income before Provision for Income Taxes .....</b>	<b>135,936</b>	105,443
Provision for Income Taxes .....	(Note 22)	33,436
<b>Net Income .....</b>	<b>\$ 96,282</b>	\$ 72,007
<b>Earnings Per Common Share<sup>(1)</sup></b>	<b>(Note 23)</b>	
Basic .....	\$ 1.54	1.17
Diluted .....	1.50	1.13

<sup>(1)</sup> A stock dividend effecting a two-for-one split of the Bank's common shares was declared and paid during the first quarter of 2007. All prior period common share and per common share information have been restated to reflect this effective split.

# CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

For the year ended October 31  
(\$ thousands)

	2007	2006
<b>Retained Earnings</b>		
Balance at beginning of year.....	\$ 297,841	241,221
Cumulative effect of adopting new accounting policy.....(Note 2)	(166)	-
Net income.....	96,282	72,007
Dividends.....	(21,218)	(15,387)
Balance at end of year .....	<u>372,739</u>	<u>297,841</u>
<b>Accumulated Other Comprehensive Income (Loss)</b>		
Balance at beginning of year.....	-	-
Cumulative effect of adopting new accounting policy.....(Note 2)	(1,494)	-
Other comprehensive income (loss) .....	(4,437)	-
Balance at end of period .....	<u>(5,931)</u>	<u>-</u>
Total retained earnings and accumulated other comprehensive income.....	<u>366,808</u>	<u>297,841</u>
<b>Capital Stock</b>	(Note 17)	
Balance at beginning of year .....	215,349	213,098
Issued on exercise of employee stock options .....	2,464	1,669
Transferred from contributed surplus on the exercise or exchange of options .....	1,191	582
Balance at end of year.....	<u>219,004</u>	<u>215,349</u>
<b>Contributed Surplus</b>		
Balance at beginning of year.....	6,340	3,671
Amortization of fair value of employee stock options .....	4,532	3,251
Transferred to capital stock on the exercise or exchange of options .....	(1,191)	(582)
Balance at end of year.....	<u>9,681</u>	<u>6,340</u>
<b>Total Shareholders' Equity</b> .....	<u>\$ 595,493</u>	<u>\$ 519,530</u>

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the year ended October 31  
(\$ thousands)

	2007
<b>Net Income</b> .....	<u>\$ 96,282</u>
<b>Other Comprehensive Income (Loss)</b>	(Note 2)
Available-for-sale securities	
Losses from change in fair value, net of tax of \$2,720 .....	(5,544)
Reclassification to other income, net of tax of \$144.....	<u>(295)</u>
	<u>(5,839)</u>
Derivatives designated as cash flow hedges	
Losses from change in fair value, net of tax of \$197.....	(403)
Reclassification to net interest income, net of tax of \$882.....	<u>1,805</u>
	<u>1,402</u>
	<u>(4,437)</u>
<b>Comprehensive Income for the Year</b> .....	<u>\$ 91,845</u>

# CONSOLIDATED STATEMENTS OF CASH FLOW

For the year ended October 31  
(\$ thousands)

	2007	2006
<b>Cash Flows from Operating Activities</b>		
Net income.....	\$ 96,282	\$ 72,007
Adjustments to determine net cash flows:		
Provision for credit losses.....	10,200	10,200
Depreciation and amortization.....	6,017	5,248
Future income taxes, net.....	1,387	(3,094)
Gain on sale of securities, net .....	(438)	(142)
Accrued interest receivable and payable, net .....	13,287	14,869
Current income taxes payable, net.....	(1,777)	(5,624)
Amortization of fair value of employee stock options.....	4,532	3,251
Other items, net .....	13,183	22,457
	<u>142,673</u>	<u>119,172</u>
<b>Cash Flows from Financing Activities</b>		
Deposits, net .....	1,965,953	1,278,700
Deposit from Canadian Western Bank Capital Trust.....	-	105,000
Debenture issued.....	195,000	70,000
Debenture redeemed.....	(3,126)	-
Common shares issued.....	2,464	1,669
Dividends.....	(21,218)	(15,387)
	<u>2,139,073</u>	<u>1,439,982</u>
<b>Cash Flows from Investing Activities</b>		
Interest bearing deposits with regulated financial institutions, net .....	(55,550)	(138,027)
Securities, purchased .....	(2,860,204)	(2,107,552)
Securities, sales proceeds .....	960,350	776,244
Securities, matured.....	1,437,710	1,149,972
Securities purchased under resale agreements, net.....	(197,925)	27,940
Loans, net .....	(1,633,943)	(1,201,774)
Land, buildings and equipment.....	(7,012)	(9,328)
	<u>(2,356,574)</u>	<u>(1,502,525)</u>
	(74,828)	56,629
<b>Change in Cash and Cash Equivalents</b>		
Cash and Cash Equivalents at Beginning of Year .....	60,219	3,590
Cash and Cash Equivalents at End of Year* .....	<u>\$ (14,609)</u>	<u>\$ 60,219</u>
<b>*Represented by:</b>		
Cash and non-interest bearing deposits with financial institutions.....	\$ 6,446	\$ 86,904
Cheques and other items in transit (included in Cash Resources) .....	1,122	789
Cheques and other items in transit (included in Other Liabilities) .....	(22,177)	(27,474)
<b>Cash and Cash Equivalents at End of Year.....</b>	<u>\$ (14,609)</u>	<u>\$ 60,219</u>
<b>Supplemental Disclosure of Cash Flow Information</b>		
Amount of interest paid in the year .....	\$ 267,963	\$ 182,971
Amount of income taxes paid in the year .....	40,044	42,154

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

October 31, 2007  
(\$ thousands, except per share amounts)

## 1. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements of Canadian Western Bank (CWB or the Bank) have been prepared in accordance with subsection 308 (4) of the Bank Act, which states that, except as otherwise specified by the Office of the Superintendent of Financial Institutions Canada (OSFI), the financial statements are to be prepared in accordance with Canadian generally accepted accounting principles (GAAP). The significant accounting policies used in the preparation of these financial statements, including the accounting requirements of OSFI, are summarized below. These accounting policies conform, in all material respects, to Canadian GAAP.

The preparation of financial statements in conformity with Canadian GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements as well as the reported amount of revenues and expenses during the year. Key areas of estimation where management has made subjective judgments, often as a result of matters that are inherently uncertain, include those relating to the allowance for credit losses, fair value of financial instruments, goodwill and intangible assets, provision for unpaid claims and adjustment expenses, future income tax asset and liability, other than temporary impairment of securities and fair value of employee stock options. Therefore, actual results could differ from these estimates.

### a) Basis of Consolidation

The consolidated financial statements include the assets, liabilities and results of operations of the Bank and all of its subsidiaries, after the elimination of intercompany transactions and balances. Subsidiaries are defined as corporations whose operations are controlled by the Bank and are corporations in which the Bank is the beneficial owner. See Note 30 for details of the subsidiaries.

### b) Business Combinations, Goodwill and Other Intangible Assets

Business acquisitions are accounted for using the purchase method. Goodwill is the excess of the purchase price paid for the acquisition of a subsidiary over the fair value of the net assets acquired, including identifiable intangible assets. Goodwill and other intangibles with an indefinite life are not amortized, but are subject to a fair value impairment test at least annually. Other intangibles with a finite life are amortized to the statement of income over their expected lives not exceeding 10 years. These intangible assets are tested for impairment whenever circumstances indicate that the carrying amount may not be recoverable. Any impairment of goodwill or other intangible assets will be charged to the consolidated statement of income in the period of impairment.

### c) Consolidation of Variable Interest Entities (VIEs)

Canadian Institute of Chartered Accountants (CICA) Accounting Guideline (AcG-15) provides a framework for identifying VIEs and requires the consolidation of VIEs if the Bank is the primary beneficiary of the VIE. The only special purpose entity in which the Bank participates is Canadian Western Bank Capital Trust (CWB Capital Trust), described in more detail in Note 13. As CWB is not the primary beneficiary of CWB Capital Trust, CWB Capital Trust is not consolidated in these financial statements.

### d) Cash Resources

Cash resources have been designated as available-for-sale and are reported on the balance sheet at fair value with changes in fair value reported in other comprehensive income, net of income taxes. In the prior year, cash resources were presented at amortized cost.

### e) Securities

Securities have been designated as available-for-sale, are accounted for at settlement date and reported on the balance sheet at fair value with changes in fair value reported in other comprehensive income, net of income taxes. In the prior year, debt securities and preferred shares were stated at amortized cost and other equity securities were stated at cost.

Securities are purchased with the original intention to hold the securities to maturity or until market conditions render alternative investments more attractive. If an impairment in value is other than temporary, any write-down to net realizable value is reported in the consolidated statements of income. Gains and losses realized on disposal of securities and adjustments to record any other than temporary impairment in value are included in other income. Amortization of premiums and discounts are reported in interest income from securities in the consolidated statements of income.

Securities designated as held-for-trading, which are purchased for resale over a short period of time, are carried at fair value. Gains and losses realized on disposal and adjustments to fair value are reported in other income in the consolidated statements of income in the period during which they occur. There were no securities designated as held-for-trading at any time during the year.

### f) Securities Purchased Under Resale Agreements and Securities Purchased Under Reverse Resale Agreements

Securities purchased under resale agreements represent a purchase of Government of Canada securities by the Bank effected with a simultaneous agreement to sell them back at a specified price on a future date, which is generally short term. The difference between the cost of the purchase and the predetermined proceeds to be received on a resale agreement is recorded as securities interest income.

Securities purchased under reverse resale agreements represent a sale of Government of Canada securities by the Bank effected with a simultaneous agreement to buy them back at a specified price on a future date, which is generally short term. The difference between the proceeds of the sale and the predetermined cost to be paid on a resale agreement is recorded as deposit interest expense. There were no reverse resale agreements outstanding at year-end.

Securities purchased under resale agreements and securities purchased under reverse resale agreements have been designated as available-for-sale and are reported on the consolidated balance sheet at fair value with changes in fair value reported in other comprehensive income, net of income taxes. In the prior year, securities purchased under resale agreements and securities sold under reverse resale agreements were carried at cost.

Interest earned or paid is recorded in interest income or expense as earned.

**g) Loans**

Loans are stated net of unearned income, unamortized premiums and an allowance for credit losses (Note 1(h)).

Interest income is recorded using the effective interest method except for loans classified as impaired. Loans are determined to be impaired when payments are contractually past due 90 days, or where the Bank has taken realization proceedings, or where the Bank is of the opinion that the loan should be regarded as impaired. An exception may be made where management determines that the loan is well secured and in the process of collection and the collection efforts are reasonably expected to result in either repayment of the loan or restoring it to a current status within 180 days from the date the payment went in arrears. All loans are classified as impaired when a payment is 180 days in arrears other than loans guaranteed or insured for both principal and interest by the Canadian government, the provinces or a Canadian government agency. These loans are classified as impaired when payment is 365 days in arrears.

Impairment is measured as the difference between the carrying value of the loan at the time it is classified as impaired and the present value of the expected cash flows (estimated realizable amount), using the interest rate inherent in the loan at the date the loan is classified as impaired. When the amounts and timing of future cash flows cannot be reliably estimated, either the fair value of the security underlying the loan, net of any expected realization costs, or the current market price for the loan may be used to measure the estimated realizable amount. At the time a loan is classified as impaired, interest income will cease to be recognized in accordance with the loan agreement, and any uncollected but accrued interest will be added to the carrying value of the loan, together with any unamortized premiums, discounts or loan fees. Subsequent payments received on an impaired loan are recorded as a reduction of the recorded investment in the loan. Impaired loans are returned to performing status when the timely collection of both principal and interest is reasonably assured and all delinquent principal and interest payments are brought current and all charges for loan impairment have been reversed.

Loan fees, net of directly related costs, are amortized to interest income over the expected term of the loan. Premiums paid on the acquisition of loan portfolios are amortized to interest income over the expected term of the loans.

**h) Allowance for Credit Losses**

An allowance for credit losses is maintained which, in the Bank's opinion, is adequate to absorb credit related losses in its loan portfolio. The adequacy of the allowance for credit losses is reviewed at least quarterly. The allowance for credit losses is deducted from the outstanding loan balance.

The allowance for credit losses consists of specific provisions and the general allowance for credit risk. Specific provisions include all the accumulated provisions for losses on identified impaired loans required to reduce the carrying value of those loans to their estimated realizable amount. The general allowance for credit risk includes provisions for future losses inherent in the portfolio that are not presently identifiable by management of the Bank on an account-by-account basis. The general allowance for credit risk is established by taking into consideration historical trends in the loss experience during economic cycles, the current portfolio profile, estimated losses for the current phase of the economic cycle and historical experience in the industry.

Actual write-offs, net of recoveries, are deducted from the allowance for credit losses. The provision for credit losses in the consolidated statements of income is charged with an amount sufficient to keep the balance in the allowance for credit losses adequate to absorb all credit related losses.

**i) Land, Buildings and Equipment**

Land is carried at cost. Buildings, equipment and furniture, and leasehold improvements are carried at cost less accumulated depreciation and amortization. Depreciation and amortization are calculated primarily using the straight-line method over the estimated useful life of the asset, as follows: buildings – 20 years, equipment and furniture – three to five years, and leasehold improvements – term of the lease. Gains and losses on disposal are recorded in other income in the year of disposal. Land, building and equipment, if no longer in use or considered impaired, are written down to the fair value.

**j) Financing Costs**

Financing costs relating to the issuance of debentures and other financial instruments are amortized over the expected life of the related instrument using the effective interest method.

**k) Insurance Operations**

*Premiums Earned and Deferred Policy Acquisition Costs*

Insurance premiums are included in other income on a daily pro rata basis over the terms of the underlying insurance policies. Unearned premiums represent the portion of premiums written that relate to the unexpired term of the policies in force and are included in other liabilities.

Policy acquisition costs are those expenses incurred in the acquisition of insurance business. Acquisition costs comprise advertising and marketing expenses, insurance advisor salaries and benefits, premium taxes and other expenses directly attributable to the production of business. Policy acquisition costs related to unearned premiums are only deferred, and included in other assets, to the extent that they are expected to be recovered from unearned premiums and are amortized to income over the periods in which the premiums are earned. If the unearned premiums are not sufficient to pay expected claims and expenses (including policy maintenance expenses and unamortized policy acquisition costs), a premium deficiency is said to exist. Anticipated investment income is considered in determining whether a premium deficiency exists. Premium deficiencies are recognized by writing down the deferred policy acquisition cost asset.

#### *Unpaid Claims and Adjustment Expenses*

The provision for unpaid claims represents the amounts needed to provide for the estimated ultimate expected cost of settling claims related to insured events (both reported and unreported) that have occurred on or before each balance sheet date. The provision for adjustment expenses represents the estimated ultimate expected costs of investigating, resolving and processing these claims. These provisions are included in other liabilities and their computation takes into account the time value of money using discount rates based on projected investment income from the assets supporting the provisions.

All provisions are periodically reviewed and evaluated in light of emerging claims experience and changing circumstances. The resulting changes in estimates of the ultimate liability are recorded as incurred claims in the current period.

#### *Reinsurance Ceded*

Earned premiums and claims expenses are recorded net of amounts ceded to, and recoverable from, reinsurers. Estimates of amounts recoverable from reinsurers on unpaid claims and adjustment expenses are recorded in other assets and are estimated in a manner consistent with the liabilities associated with the reinsured policies.

### **l) Income Taxes**

The Bank follows the asset and liability method of accounting for income taxes whereby current income taxes are recognized for the estimated income taxes payable for the current year. Future tax assets and liabilities represent the cumulative amount of tax applicable to temporary differences between the carrying amount of the assets and liabilities, and their values for tax purposes. Future tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Changes in future income taxes related to a change in tax rates are recognized in income in the period of the tax rate change. All future income tax assets are expected to be realized in the normal course of operations.

### **m) Share Incentive Plan**

The fair value based method has been adopted to account for stock options granted to employees on or after November 1, 2002. The estimated fair value is recognized over the applicable vesting period as an increase to both salary expense and contributed surplus. In accordance with GAAP, no expense is recognized for options granted prior to November 1, 2002. When options are exercised, the proceeds received and the applicable amount, if any, in contributed surplus are credited to capital stock.

### **n) Translation of Foreign Currencies**

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at rates prevailing at the balance sheet date. Revenues and expenses in foreign currencies are translated at the average exchange rates prevailing during the year. Realized and unrealized gains and losses on foreign currency positions are included in other income, except for unrealized foreign exchange gains and losses on available-for-sale securities that are included in other comprehensive income.

### **o) Derivative Financial Instruments**

Interest rate, foreign exchange and equity contracts such as futures, options, swaps, floors and rate locks are entered into for risk management purposes in accordance with the Bank's asset liability management policies. It is the Bank's policy not to utilize derivative financial instruments for trading or speculative purposes. Interest rate swaps and floors are primarily used to reduce the impact of fluctuating interest rates. Equity contracts are used to economically offset the return paid to depositors on certain deposit products that are linked to a stock index. Foreign exchange contracts are only used for the purposes of meeting needs of clients or day-to-day business.

The Bank designates certain derivative financial instruments as either a hedge of the fair value of recognized assets or liabilities or firm commitments (fair value hedges), or a hedge of highly probable future cash flows attributable to a recognized asset or liability or a forecasted transaction (cash flow hedges). The Bank has designated all interest rate swaps as cash flow hedges. In the prior year, the Bank designated each interest rate or equity-based derivative financial instrument as a hedge of identified assets and liabilities, firm commitments or forecasted transactions. Under the new accounting requirements for hedges effective November 1, 2006 (refer to Note 2), the Bank's equity contracts no longer qualify for hedge accounting. On an ongoing basis, the Bank assesses whether the derivatives that are used in hedging transactions are effective in offsetting changes in fair values or cash flows of the hedged items.

Effective November 1, 2006, certain derivatives embedded in other financial instruments, such as the return on fixed term deposits that are linked to a stock index, are treated as separate derivatives when their economic characteristics and risks are not closely related to those of the host contract and the combined contract is not carried at fair value. As permitted by the transition provisions, embedded derivatives identified in contracts entered into after November 1, 2002 have been separated from the host contract and are recorded at fair value.

Interest income received or interest expense paid on derivative financial instruments is accounted for on the accrual basis and recognized as interest income or expense, as appropriate, over the term of the hedge contract. Premiums on purchased contracts are amortized to interest expense over the term of the contract. Accrued interest receivable and payable and deferred gains and losses for these contracts are recorded in other assets or liabilities as appropriate. Realized and unrealized gains or losses associated with derivative instruments, which have been terminated or cease to be effective prior to maturity, are deferred under other assets or other liabilities, as appropriate, and amortized into income over the original hedged period. In the event a designated hedged item is terminated or eliminated prior to the termination of the related derivative instrument, any realized or unrealized gain or loss on such derivative instrument is recognized in other income.

Derivative financial instruments are recorded on the balance sheet at fair value as either other assets or other liabilities with changes in fair value related to the effective portion of cash flow interest rate hedges recorded in other comprehensive income, net of income taxes. Changes in fair value related to the ineffective portion of cash flow hedges and all other derivative financial instruments are reported in other income on the consolidated statement of income. In the prior year, the fair value of derivative financial instruments that qualified for hedge accounting were not recorded on the balance sheet.

**p) Fair Value of Financial Instruments**

The fair value of a financial instrument on initial recognition is the value of the consideration given or received. Subsequent to initial recognition, financial instruments measured at fair value that are quoted in active markets are based on bid prices for financial assets and offer prices for financial liabilities. For certain securities and derivative financial instruments where an active market does not exist, fair values are determined using valuation techniques that refer to observable market data, including discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants. The fair value of financial assets recorded on the consolidated balance sheet at fair value (cash, securities, securities purchased under resale agreements and derivatives) was determined using published market prices quoted in active markets for 87% of the portfolio and estimated using a valuation technique based on observable market data for 13% of the portfolio. The fair value of liabilities recorded on the consolidated balance sheet at fair value (derivatives) was determined using a valuation technique based on observable market data.

**q) Employee Future Benefits**

All employee future benefits are accounted for on an accrual basis. The Bank's contributions to the group retirement savings plan and employee share purchase plan totalled \$4,876 (2006 – \$4,261).

**r) Earnings per Common Share**

Basic earnings per common share is calculated based on the average number of common shares outstanding during the year. Diluted earnings per share is calculated based on the treasury stock method, which assumes that any proceeds from the exercise of in-the-money stock options would be used to purchase the Bank's common shares at the average market price during the year.

**s) Operating Leases**

The total cost related to operating leases, including free rent periods and step-rent increases, are recognized on a straight-line basis over the lease term.

**2. CHANGE IN ACCOUNTING POLICIES – FINANCIAL INSTRUMENTS**

Effective November 1, 2006, the Bank adopted new accounting standards issued by the Canadian Institute of Chartered Accountants (CICA): *Financial Instruments – Recognition and Measurement, Hedges, Comprehensive Income and Financial Instruments – Disclosure and Presentation*. As a result of adopting these standards, a new category, accumulated other comprehensive income (loss), has been added to shareholders' equity and certain unrealized gains and losses are reported in accumulated other comprehensive income (loss) until realization.

As a result of adopting these new accounting standards, certain financial assets and liabilities are measured at fair value with the remainder recorded at amortized cost. The adjustment of the previous carrying amounts to comply with the new standards has been recognized as an adjustment to accumulated other comprehensive income (loss) or retained earnings at November 1, 2006 and prior period consolidated financial statements have not been restated. The significant components of the Bank's implementation of the standards include

- a) Cash resources, securities, securities purchased under resale agreements and securities purchased under reverse resale agreements have been designated as available-for-sale and are reported on the balance sheet at fair value with changes in fair value reported in other comprehensive income, net of income taxes.
- b) Derivative financial instruments are recorded on the balance sheet at fair value as either other assets or other liabilities with changes in fair value related to the effective portion of cash flow interest rate hedges recorded in other comprehensive income, net of income taxes. Changes in fair value related to the ineffective portion of cash flow hedges and all other derivative financial instruments are reported in other income on the consolidated statement of income. Specific accounting policies under the new standards relating to equity contracts that no longer qualify for hedge accounting and embedded derivatives are further described in Note 1(o).
- c) Loans, deposits and subordinated debentures continue to be recorded at amortized cost using the effective interest method.

Information regarding the calculation of the fair value of financial instruments is further described in Note 1(p).

Transition adjustments recorded at November 1, 2006 include

	Income			
	Gross	Taxes		Net
<b>Retained Earnings</b>				
Fair value of equity derivative contracts no longer designated as hedges.....	\$ 593	\$ (195)	\$	398
Cumulative amortization of loan portfolio premium using the effective interest method.....	(271)	89	(182)	
Fair value of other derivatives not designated as hedges.....	(563)	185	(378)	
Ineffective portion of fair value of cash flow hedges .....	(6)	2	(4)	
	<u>\$ (247)</u>	<u>\$ 81</u>	<u>\$ (166)</u>	
<b>Accumulated Other Comprehensive Income (Loss)</b>				
Available-for-sale securities, unrealized gains (losses) .....	\$ (589)	\$ 193	\$ (396)	
Effective portion of fair value of cash flow hedges, unrealized gains (losses) .....	(1,632)	534	(1,098)	
	<u>\$ (2,221)</u>	<u>\$ 727</u>	<u>\$ (1,494)</u>	

### 3. CASH RESOURCES

Included in deposits with regulated financial institutions are available-for-sale financial instruments reported on the consolidated balance sheet at the fair value of \$362,849, which is \$1,070 lower than the amortized cost. In the prior year, these instruments were reported at amortized cost, which was \$293 higher than fair value.

### 4. SECURITIES

The analysis of securities at carrying value, by type and maturity, is as follows:

	Maturities				2007 Total Carrying Value <sup>(1)</sup>	2006 Total Carrying Value
	Within 1 Year	Over 1 to 3 Years	Over 3 to 5 Years	Over 5 Years		
Securities						
Issued or guaranteed by Canada.....	\$ 518,700	\$ 104,608	\$ -	\$ 7,088	\$ 630,396	\$ 334,379
Issued or guaranteed by a province or municipality.....	156,283	77,121	10,897	7,117	251,418	168,839
Other debt securities.....	148,760	48,969	23,450	15,076	236,255	188,044
Equity securities						
Preferred shares.....	41,588	54,239	74,373	51,678	221,878	191,581
Other equity.....	-	-	-	1,679 <sup>(3)</sup>	1,679	2,850
Total <sup>(2)</sup> .....	\$ 865,331	\$ 284,937	\$ 108,720	\$ 82,638	\$ 1,341,626	\$ 885,693

<sup>(1)</sup> As discussed in Note 2, securities are reported on the consolidated balance sheet at fair value. In the prior year, securities were reported at amortized cost.

<sup>(2)</sup> All securities have been designated as available-for-sale.

<sup>(3)</sup> Includes securities with no specific maturity.

The analysis of unrealized gains and losses on securities is as follows:

	2007 <sup>(1)</sup>				2006			
	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Value	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Value
Securities issued or guaranteed by								
Canada .....	\$ 630,270	\$ 415	\$ 289	\$ 630,396	\$ 334,379	\$ 129	\$ 393	\$ 334,115
A province or municipality .....	251,432	260	274	251,418	168,839	209	354	168,694
Other debt securities.....	237,958	160	1,863	236,255	188,044	288	969	187,363
Equity securities								
Preferred shares.....	227,331	34	5,487	221,878	191,581	2,107	764	192,924
Other equity.....	2,850	-	1,171	1,679	2,850	-	549	2,301
Total.....	\$ 1,349,841	\$ 869	\$ 9,084	\$ 1,341,626	\$ 885,693	\$ 2,733	\$ 3,029	\$ 885,397

<sup>(1)</sup> As discussed in Note 2, securities are reported on the consolidated balance sheet at fair value. In the prior year, securities were reported at amortized cost.

The securities portfolio is primarily comprised of high quality debt instruments and preferred shares that are not held for trading purposes and are typically held until maturity. Fluctuations in value are generally attributed to changes in interest rates and shifts in the interest rate curve. Unrealized losses at year-end are considered to be temporary in nature.

## 5. LOANS

Outstanding gross loans and impaired loans, net of allowances for credit losses, are as follows:

	2007				2006			
	Gross		Net		Gross		Net	
	Gross Amount	Impaired Amount	Specific Allowance	Impaired Loans	Gross Amount	Impaired Amount	Specific Allowance	Impaired Loans
Consumer and personal.....	\$ 1,062,898	\$ 2,878	\$ 351	\$ 2,527	\$ 787,628	\$ 1,580	\$ 314	\$ 1,266
Real estate <sup>(1)</sup> .....	2,887,822	1,098	896	202	2,179,430	693	693	—
Industrial.....	1,325,431	11,261	2,550	8,711	1,115,678	3,006	585	2,421
Commercial.....	2,192,451	5,867	3,617	2,250	1,752,622	5,124	3,892	1,232
Total.....	\$ 7,468,602	\$ 21,104	\$ 7,414	\$ 13,690	\$ 5,835,358	\$ 10,403	\$ 5,484	\$ 4,919
General allowance <sup>(2)</sup> .....				(55,608)				(48,037)
Net impaired loans after general allowance.....				\$ (41,918)				\$ (43,118)

<sup>(1)</sup> Multi-family residential mortgages are presented as real estate loans in this table.

<sup>(2)</sup> The general allowance for credit risk is available for the total loan portfolio.

<sup>(3)</sup> There are no foreclosed real estate assets held for sale.

The gross amount of loans includes other past due loans, which are loans where payment of interest or principal is contractually 90 to 180 days in arrears or government insured loans where payment of interest or principal is contractually not more than 365 days in arrears but are not classified as impaired, because they are well secured and considered fully collectible. There are \$1,100 (2006 – \$nil) outstanding other past due loans.

During the year, interest recognized as income on impaired loans totalled \$414 (2006 – \$447).

## 6. ALLOWANCE FOR CREDIT LOSSES

The following table shows the changes in the allowance for credit losses during the year:

	2007			2006		
	General Allowance for Credit Losses		Total	General Allowance for Credit Losses		Total
	Specific Allowance	General Allowance for Credit Losses	Total	Specific Allowance	General Allowance for Credit Losses	Total
Balance at beginning of year .....	\$ 5,484	\$ 48,037	\$ 53,521	\$ 6,058	\$ 36,462	\$ 42,520
Provision for credit losses .....	2,629	7,571	10,200	(1,375)	11,575	10,200
Write-offs.....	(786)	—	(786)	(1,274)	—	(1,274)
Recoveries .....	87	—	87	2,075	—	2,075
Balance at end of year .....	\$ 7,414	\$ 55,608	\$ 63,022	\$ 5,484	\$ 48,037	\$ 53,521

## 7. LAND, BUILDINGS AND EQUIPMENT

	Accumulated Depreciation and Amortization			2007		2006	
	Cost	Amortization	Net Book Value	2007		2006	
				Net Book Value	Net Book Value	Net Book Value	Net Book Value
Land .....	\$ 2,783	\$ —	\$ 2,783	\$ 2,783	\$ 2,783	\$ 2,783	\$ 2,783
Buildings.....		4,566	2,897	1,669	1,669	1,809	1,809
Computer equipment.....		13,881	9,360	4,521	4,521	5,361	5,361
Office equipment and furniture .....		22,907	17,219	5,688	5,688	4,092	4,092
Leasehold improvements.....		21,382	10,307	11,075	11,075	10,153	10,153
Total.....	\$ 65,519	\$ 39,783	\$ 25,736	\$ 25,736	\$ 25,736	\$ 24,198	\$ 24,198

Depreciation and amortization for the year amounted to \$5,474 (2006 – \$4,706).

## 8. GOODWILL AND INTANGIBLE ASSETS

	Cost	Accumulated Amortization	Net Book Value	2006 Net Book Value
Goodwill.....	\$ 6,933	\$ –	\$ 6,933	\$ 6,933
Identifiable intangible assets .....				
Customer relationships .....	3,950	1,645	2,305	2,775
Trademark.....	300	–	300	300
Others .....	330	254	76	149
	4,580	1,899	2,681	3,224
<b>Total.....</b>	<b>\$ 11,513</b>	<b>\$ 1,899</b>	<b>\$ 9,614</b>	<b>\$ 10,157</b>

Amortization of customer relationships and other intangible assets for the year amounted to \$543 (2006 – \$542). The trademark has an indefinite life and is not subject to amortization. Goodwill includes \$3,679 related to the banking and trust segment and \$3,254 related to the insurance segment. There were no writedowns of goodwill or intangible assets due to impairment.

## 9. INSURANCE RELATED OTHER ASSETS

	2007	2006
Instalment premiums receivable.....	\$ 22,803	\$ 21,343
Reinsurers' share of unpaid claims and adjustment expenses .....	10,915	14,906
Deferred policy acquisition costs.....	8,626	8,110
Recoverable on unpaid claims.....	7,257	7,163
Due from reinsurers .....	2,143	730
Reinsurers' share of unearned premiums.....	–	4,884
<b>Total.....</b>	<b>\$ 51,744</b>	<b>\$ 57,136</b>

## 10. DERIVATIVE FINANCIAL INSTRUMENTS

The Bank enters into derivative financial instruments for risk management purposes. Derivative financial instruments are financial contracts whose value is derived from an underlying interest rate, foreign exchange rate, equity or commodity instrument or index.

Derivative financial instruments primarily used by the Bank include

- interest rate swaps, which are agreements where two counterparties exchange a series of payments based on different interest rates applied to a notional amount;
- equity swap contracts, which are agreements where one counterparty agrees to pay or receive from the other cash flows based on changes in the value of an equity index as well as a designated interest rate applied to a notional amount; and
- foreign exchange forwards and futures, which are contractual obligations to exchange one currency for another at a specified price for settlement at a predetermined future date.

Interest rate swaps and other instruments are used as hedging devices to control interest rate risk. The Bank enters into these interest rate derivative instruments only for its own account and does not act as an intermediary in this market. The credit risk is limited to the amount of any adverse change in interest rates applied on the notional contract amount should the counterparty default. Equity contracts are used to offset the return paid to depositors on certain deposit products where the return is linked to a stock index. The credit risk is limited to the average return on an equity index, applied on the notional contract amount should the counterparty default. The principal amounts are not exchanged and, hence, are not at risk. The Asset Liability Committee (ALCO) of the Bank establishes and monitors approved counterparties (including assessments of credit worthiness) and maximum notional limits. Approved counterparties are limited to rated financial institutions or their associated parent/affiliate with a minimum rating of A high or equivalent.

Foreign exchange transactions are undertaken only for the purposes of meeting the needs of clients and of day-to-day business. Foreign exchange markets are not speculated in by taking a trading position in currencies. Maximum exposure limits are established and monitored by ALCO and are defined by allowable unhedged amounts. The position is managed within the allowable target range by spot and forward transactions or other hedging techniques. Exposure to foreign exchange risk is not material to the Bank's overall financial position.

The following table summarizes the derivative financial instrument portfolio and the related credit risk. Notional amounts represent the amount to which a rate or price is applied in order to calculate the exchange of cash flows. The notional amounts are not recorded on the consolidated balance sheets. They represent the volume of outstanding transactions and do not represent the potential gain or loss associated with the market risk or credit risk of such instruments. The replacement cost represents the cost of replacing, at current market rates, all contracts with a positive fair value. The future credit exposure represents the potential for future changes in value and is based on a formula prescribed by OSFI. The credit risk equivalent is the sum of the future credit exposure and the replacement cost. The risk-weighted balance represents the credit risk equivalent weighted according to the credit worthiness of the counterparty as prescribed by OSFI. Additional discussion of OSFI's capital adequacy requirements is provided on page 41 of Management's Discussion and Analysis.

	2007					2006				
	Notional Amount	Replace-ment Cost	Future Exposure	Credit Risk Equivalent	Risk-weighted Balance	Notional Amount	Replace-ment Cost	Future Exposure	Credit Risk Equivalent	Risk-weighted Balance
Interest rate swaps .....	\$ 482,000	\$ 946	\$ 1,010	\$ 1,956	\$ 391	\$ 618,500	\$ 98	\$ 1,937	\$ 2,035	\$ 407
Equity contracts .....	6,000	515	480	995	199	9,570	593	766	1,359	272
Foreign exchange contracts	3,405	35	34	68	14	19,084	24	191	215	43
Total.....	<b>\$ 491,405</b>	<b>\$ 1,496</b>	<b>\$ 1,524</b>	<b>\$ 3,019</b>	<b>\$ 604</b>	<b>\$ 647,154</b>	<b>\$ 715</b>	<b>\$ 2,894</b>	<b>\$ 3,609</b>	<b>\$ 722</b>

As at October 31, 2007, the fair value of derivative financial instruments are reported on the consolidated balance sheet (see Note 2). Fair values at October 31, 2006 were not reflected on the consolidated balance sheet. The following table shows the derivative financial instruments split between those contracts that have a positive fair value (favourable contracts) and those that have a negative fair value (unfavourable contracts).

	2007					2006 <sup>(1)</sup>				
	Favourable Contracts		Unfavourable Contracts			Favourable Contracts		Unfavourable Contracts		
	Notional Amount	Fair Value	Notional Amount	Fair Value	Notional Amount	Fair Value	Notional Amount	Fair Value	Notional Amount	Fair Value
Interest rate swaps.....	\$ 273,000	\$ 946	\$ 209,000	\$ (498)	\$ 75,000	\$ 98	\$ 543,500	\$ (1,734)		
Equity contracts.....	6,000	515	—	—	9,570	593	—	—		
Foreign exchange contracts...	2,594	35	811	(63)	18,368	24	716	(7)		
Embedded derivatives in equity linked deposits .....	n/a	—	n/a	(746)	—	—	—	—		
Other forecasted transactions	—	—	—	—	—	—	—	—		
Total .....	<b>\$ 281,594</b>	<b>\$ 1,496</b>	<b>\$ 209,811</b>	<b>\$ (1,307)</b>	<b>\$ 102,938</b>	<b>\$ 715</b>	<b>\$ 544,216</b>	<b>\$ (1,741)</b>		

<sup>(1)</sup> In the prior year, the fair value of the Bank's derivative financial instruments were not reported on the consolidated balance sheet.

The aggregate contractual or notional amount of the derivative financial instruments on hand, the extent to which instruments are favourable or unfavourable and, thus, the aggregate fair values of these financial assets and liabilities can fluctuate significantly from time to time. The average fair values of the derivative financial instruments on hand during the year are set out in the following table.

	2007		2006	
	Favourable derivative financial instruments (assets) .....	Unfavourable derivative financial instruments (liabilities) .....	\$ 867	\$ 1,172
			<b>\$ 1,124</b>	<b>\$ 2,902</b>

The following table summarizes maturities of derivative financial instruments and weighted average interest rates paid and received on contracts.

	2007					2006				
	Maturity				Contractual	Maturity				Contractual
	1 Year or Less		More than 1 Year			Notional Amount	Interest Rate	Notional Amount	Interest Rate	
	Notional Amount	Interest Rate	Notional Amount	Interest Rate	Notional Amount	Interest Rate	Notional Amount	Interest Rate	Notional Amount	Interest Rate
<b>Interest Rate Contracts</b>										
Interest rate swaps—										
receive fixed amounts <sup>(1)</sup> ....	\$ 394,000	4.82%	\$ 88,000	4.83%	\$ 504,500	4.33%	\$ 114,000	4.33%		
Equity Contracts <sup>(2)</sup> .....	1,600		4,400		3,570		6,000			
Foreign Exchange Contracts <sup>(3)</sup>	3,405		—		19,084		—			
Total.....	<b>\$ 399,005</b>		<b>\$ 92,400</b>		<b>\$ 527,154</b>		<b>\$ 120,000</b>			

<sup>(1)</sup> The Bank pays floating interest amounts based on the one-month (30-day) Canadian Bankers' Acceptance rate. Interest rate swaps mature between January 2008 and March 2012.

<sup>(2)</sup> The Bank receives amounts based on the specified equity index and pays amounts based on the one-month (30-day) Canadian Bankers' Acceptance rate. Equity contracts mature between February 2008 and March 2011.

<sup>(3)</sup> The contractual interest rate is not meaningful for foreign exchange contracts. Foreign exchange contracts mature between November 2007 and February 2008.

For the year ended October 31, 2007, a net unrealized after tax gain of \$1,402 was recorded in other comprehensive income for changes in fair value of the effective portion of derivatives designated as cash flow hedges and \$nil was recorded in other income for changes in fair value of the ineffective portion of derivatives classified as cash flow hedges. Amounts accumulated in other comprehensive income are reclassified to net income in the same period that interest on certain floating rate loans (i.e. the hedged items) affect income. A net loss of \$2,687 before tax was reclassified to net income. A net loss of \$68 before tax recorded in accumulated other comprehensive income (loss) as at October 31, 2007 is expected to be reclassified to net income in the next 12 months and will offset variable cash flows from floating rate loans.

There were no forecasted transactions that failed to occur.

## 11. OTHER ASSETS

	2007	2006
Accrued interest receivable.....	\$ 39,245	\$ 26,809
Future income tax asset.....	(Note 22) 16,944	15,561
Financing costs <sup>(1)</sup> .....	4,667	3,771
Accounts receivable.....	3,550	5,910
Prepaid expenses.....	2,589	8,697
Other.....	2,634	1,297
<b>Total.....</b>	<b>\$ 69,629</b>	<b>\$ 62,045</b>

<sup>(1)</sup> Amortization for the year amounted to \$839 (2006 – \$428).

## 12. DEPOSITS

	Business and Individuals	Financial Government	Institutions	2007 Total
Payable on demand.....	\$ 15,873	\$ 360,615	\$ –	\$ 376,488
Payable after notice.....	788,199	1,055,600	–	1,843,799
Payable on a fixed date .....	3,909,616	2,012,015	10,000	5,931,631
Deposit from CWB Capital Trust <sup>(1)</sup> .....	–	105,000	–	105,000
<b>Total.....</b>	<b>\$ 4,713,688</b>	<b>\$ 3,533,230</b>	<b>\$ 10,000</b>	<b>\$ 8,256,918</b>

	Business and Individuals	Financial Government	Institutions	2006 Total
Payable on demand.....	\$ 13,765	\$ 377,487	\$ –	\$ 391,252
Payable after notice.....	426,546	835,724	–	1,262,270
Payable on a fixed date .....	3,138,917	1,381,605	17,963	4,538,485
Deposit from CWB Capital Trust <sup>(1)</sup> .....	–	105,000	–	105,000
<b>Total.....</b>	<b>\$ 3,579,228</b>	<b>\$ 2,699,816</b>	<b>\$ 17,963</b>	<b>\$ 6,297,007</b>

<sup>(1)</sup> The senior deposit note of \$105 million from CWB Capital Trust is reflected as a Business and Government deposit payable on a fixed date. This senior deposit note bears interest at an annual rate of 6.199% until December 31, 2016 and, thereafter, at the CDOR 180-day Bankers' Acceptance rate plus 2.55%. This note is redeemable at the Bank's option, in whole or in part, on and after December 31, 2011, or earlier in certain specified circumstances, both subject to the approval of OSFI. Each one thousand dollars of WesTS principal is convertible at any time into 40 non-cumulative redeemable CWB First Preferred Shares Series 1 of the Bank at the option of CWB Capital Trust. CWB Capital Trust will exercise this conversion right in circumstances in which holders of CWB Capital Trust Capital Securities Series 1 (WesTS) exercise their holder exchange rights. See Note 13 for more information on WesTS and CWB Capital Trust.

## 13. TRUST CAPITAL SECURITIES

In the prior year, the Bank arranged for the issuance of innovative capital instruments, CWB Capital Trust Capital Securities Series 1 (WesTS), through Canadian Western Bank Capital Trust (CWB Capital Trust), a special purpose entity.

CWB Capital Trust, an open-end trust, issued non-voting WesTS and the proceeds were used to purchase a senior deposit note from CWB. CWB Capital Trust is a variable interest entity under Accounting Guideline AcG-15. Although CWB owns the unit holder's equity and voting control of CWB Capital Trust through Special Trust Securities, the Bank is not exposed to the majority of any CWB Capital Trust losses and is, therefore, not the primary beneficiary under AcG-15. Accordingly, CWB does not consolidate CWB Capital Trust and the WesTS issued by CWB Capital Trust are not reported on the consolidated balance sheets, but the senior deposit note is reported in deposits (see Note 12) and interest expense is recognized on the senior deposit note. Holders of WesTS are eligible to receive semi-annual non-cumulative fixed cash distributions.

No cash distributions will be payable by CWB Capital Trust on WesTS if CWB fails to declare regular dividends on its preferred shares or, if no preferred shares are outstanding, on its common shares. In this case, the net distributable funds of CWB Capital Trust will be distributed to the Bank as holder of the residual interest in CWB Capital Trust.

Should CWB Capital Trust fail to pay the semi-annual distributions in full, CWB has contractually agreed not to declare dividends of any kind on any of the preferred or common shares for a specified period of time.

The following information presents the outstanding WesTS:

Issuance date	August 31, 2006
Distribution dates	June 30, December 31
Annual yield	6.199%
Earliest date redeemable at the option of the issuer	December 31, 2011
Earliest date exchangeable at the option of the holder	Anytime
Trust capital securities outstanding	105,000
Principal amount	\$105,000

The significant terms and conditions of the WesTS are

- 1) Subject to the approval of OSFI, CWB Capital Trust may, in whole (but not in part), on the redemption date specified above, and on any distribution date thereafter, redeem the WesTS without the consent of the holders.
- 2) Subject to the approval of OSFI, upon occurrence of a special event as defined, prior to the redemption date specified above, CWB Capital Trust may redeem all, but not part, of the WesTS without the consent of the holders.
- 3) The WesTS may be redeemed for cash equivalent to (i) the early redemption price if the redemption occurs prior to December 31, 2016 or (ii) the redemption price if the redemption occurs on or after December 31, 2016. Redemption price refers to an amount equal to one thousand dollars plus the unpaid distributions to the redemption date. Early redemption price refers to an amount equal to the greater of (i) the redemption price and (ii) the price calculated to provide an annual yield, equal to the yield on a Government of Canada bond issued on the redemption date with a maturity date of December 31, 2016, plus 0.50%.
- 4) Holders of WesTS may, at any time, exchange each one thousand dollars of principal for 40 First Preferred Shares Series 1 of the Bank. CWB's First Preferred Shares Series 1 pay semi-annual non-cumulative cash dividends with an annual yield of 4.00% and will be redeemable at the option of the Bank, with OSFI approval, on or after December 31, 2011, but not at the option of the holders. This exchange right will be effected through the conversion by CWB Capital Trust of the corresponding amount of the deposit note of the Bank. The WesTS exchanged for the Bank's First Preferred Shares Series 1 will be cancelled by CWB Capital Trust.
- 5) Each WesTS will be exchanged automatically without the consent of the holders for 40 non-cumulative redeemable CWB First Preferred Shares Series 2 upon occurrence of any one of the following events: (i) proceedings are commenced for the winding up of the Bank, (ii) OSFI takes control of the Bank, (iii) the Bank has a Tier 1 capital ratio of less than 5% or Total capital ratio of less than 8%, or (iv) OSFI has directed the Bank to increase its capital or provide additional liquidity and the Bank elects such automatic exchange or the Bank fails to comply with such direction. Following the occurrence of an automatic exchange, the Bank would hold all of the Special Trust Securities and all of the WesTS, and the primary asset of CWB Capital Trust would continue to be the senior deposit note. The Bank's First Preferred Shares Series 2 pay semi-annual non-cumulative cash dividends with an annual yield of 5.25% and will be redeemable at the option of the Bank, with OSFI approval, on or after December 31, 2011, but not at the option of the holders.
- 6) For regulatory capital purposes, WesTS are included in Tier 1 capital to a maximum of 15% of net Tier 1 capital with the remainder included in Tier 2 capital. At October 31, 2007, all (2006 - \$91,032) of the outstanding WesTS amount was included in Tier 1 capital and the remainder of \$nil (2006 - \$13,968) was included in Tier 2 capital.
- 7) The non-cumulative cash distribution on the WesTS will be 6.199% paid semi-annually until December 31, 2016 and, thereafter, at CDOR 180-day Bankers' Acceptance rate plus 2.55%.

#### 14. INSURANCE RELATED OTHER LIABILITIES

	2007	2006
Unpaid claims and adjustment expenses .....	\$ 68,561	\$ 62,630
Unearned premiums .....	54,537	51,679
Unearned reinsurance commissions .....	824	2,206
Due to insurance companies and policyholders .....	558	4,421
<b>Total</b> .....	<b>\$ 124,480</b>	<b>\$ 120,936</b>

#### 15. OTHER LIABILITIES

	2007	2006
Accrued interest payable .....	\$ 97,869	\$ 72,146
Accounts payable .....	26,265	21,313
Taxes payable.....	4,455	6,232
Deferred revenue .....	2,570	1,710
Leasehold inducements.....	1,588	1,968
Future income tax liability .....	(Note 22) 1,550	1,686
Other .....	368	232
<b>Total</b> .....	<b>\$ 134,665</b>	<b>\$ 105,287</b>

## 16. SUBORDINATED DEBENTURES

Each of the following qualifies as a bank debenture under the Bank Act and is subordinate in right of payment to all deposit liabilities. All redemptions are subject to the approval of OSFI.

Interest Rate	Maturity Date	Earliest Date Redeemable by CWB at Par	2007	2006
5.660% <sup>(1)</sup>	July 7, 2013	July 8, 2008	\$ 30,000	\$ 30,000
5.960% <sup>(1)</sup>	October 24, 2013	October 25, 2008	35,000	35,000
5.550% <sup>(2)</sup>	November 19, 2014	November 20, 2009	60,000	60,000
5.426% <sup>(3)</sup>	November 21, 2015	November 22, 2010	70,000	70,000
5.070% <sup>(4)</sup>	March 21, 2017	March 22, 2012	120,000	—
5.571% <sup>(5)</sup>	March 21, 2022	March 22, 2017	75,000	—
6.850% <sup>(6)</sup>	June 30, 2012	June 30, 2007	—	3,126
			\$ 390,000	\$ 198,126

<sup>(1)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 175 basis points.

<sup>(2)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 160 basis points.

<sup>(3)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 180 basis points.

<sup>(4)</sup> These conventional debentures have a 10-year term with a fixed interest rate for the first five years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 155 basis points. Of the \$125,000 debentures issued, \$5,000 were acquired by Canadian Direct Insurance Incorporated, a wholly owned subsidiary, and have been eliminated on consolidation.

<sup>(5)</sup> These conventional debentures have a 15-year term with a fixed interest rate for the first ten years. Thereafter, the interest rate will be reset quarterly at the Canadian dollar CDOR 90-day Bankers' Acceptance rate plus 180 basis points.

<sup>(6)</sup> This conventional debenture had a 10-year term with a fixed interest rate for the first five years. The debenture was redeemed by the Bank at face value on June 30, 2007.

## 17. CAPITAL STOCK

### Authorized:

An unlimited number of common shares without nominal or par value;

33,964,324 class A shares without nominal or par value; and

25,000,000 first preferred shares without nominal or par value, issuable in series, of which 4,200,000 first preferred shares Series 1 and 4,200,000 first preferred shares Series 2 have been reserved (see Note 13).

### Issued and fully paid:

	2007		2006	
	Number of Shares	Amount	Number of Shares	Amount
<b>Common shares<sup>(1)</sup></b>				
Outstanding at beginning of year.....	61,936,260	\$ 215,349	61,227,268	\$ 213,098
Issued on exercise or exchange of options.....	899,929	2,464	708,992	1,669
Transferred from contributed surplus on exercise or exchange of options .....	—	1,191	—	582
<b>Outstanding at end of year.....</b>	<b>62,836,189</b>	<b>\$ 219,004</b>	<b>61,936,260</b>	<b>\$ 215,349</b>

<sup>(1)</sup> A stock dividend effecting a two-for-one split of the Bank's common shares was declared and paid during 2007. All prior period common share information has been restated to reflect this effective split.

The Bank is prohibited by the Bank Act from declaring any dividends on common shares when the Bank is or would be placed, as a result of the declaration, in contravention of the capital adequacy and liquidity regulations or any regulatory directives issued under the Act. In addition, should CWB Capital Trust fail to pay the semi-annual distributions in full on the CWB Capital Trust Securities Series 1 (see Note 13), the Bank has contractually agreed to not declare dividends on any of its common and preferred shares for a specified period of time. These limitations do not restrict the current level of dividends.

## 18. SHARE INCENTIVE PLAN

A stock dividend effecting a two-for-one split of the Bank's common shares was declared and paid during 2007. All prior period common share and per common share information has been restated to reflect this effective split.

The Bank has authorized 5,176,357 common shares (2006 – 5,395,784) for issuance under the share incentive plan. Of the amount authorized, options exercisable into 4,911,277 shares (2006 – 5,030,040) are issued and outstanding. The options generally vest within three years and are exercisable at a fixed price equal to the average of the market price on the day of and the four days preceding the grant date. All options expire within 10 years of date of grant. Outstanding options expire on dates ranging from December 2007 to July 2013.

The details of, and changes, in the issued and outstanding options follow:

Options	2007			2006		
	Number of Options	Weighted Average Exercise Price		Number of Options	Weighted Average Exercise Price	
		Number	Price		Number	Price
Balance at beginning of year.....	5,030,040	\$	13.07	4,780,024	\$	9.78
Granted .....	1,118,000		25.49	1,181,000		21.29
Exercised or exchanged.....	(1,122,863)		7.61	(893,984)		6.31
Forfeited.....	(113,900)		20.98	(37,000)		13.43
Balance at end of year .....	4,911,277	\$	16.96	5,030,040	\$	13.07
Exercisable at end of year .....	1,656,077	\$	9.30	1,336,940	\$	7.04

Further details relating to stock options outstanding and exercisable follow:

Range of exercise prices	Options Outstanding			Options Exercisable		
	Number of Options	Average Remaining Contractual Life (years)		Weighted Average Exercise Price	Number of Options	Weighted Average Exercise Price
		Number	Price			
\$4.78 to \$8.33 .....	536,327	0.6	\$ 7.66	536,327	\$ 7.66	
\$10.00 to \$10.84 .....	1,119,750	1.7	10.08	1,119,750		10.08
\$11.18 to \$17.58 .....	1,093,100	2.8	15.71	–	–	–
\$19.16 to \$21.46 .....	1,066,000	4.1	21.44	–	–	–
\$22.29 to \$28.11 .....	1,096,100	4.3	25.44	–	–	–
Total.....	4,911,277	2.9	\$ 16.96	1,656,077	\$	9.30

The terms of the share incentive plan allow the holders of vested options a cashless settlement alternative whereby the option holder can either (a) elect to receive shares by delivering cash to the Bank in the amount of the option exercise price or (b) elect to receive the number of shares equivalent to the excess of the market value of the shares under option, determined at the exercise date, over the exercise price. Of the 1,122,863 (2006 – 893,984) options exercised or exchanged, option holders exchanged the rights to 796,213 (2006 – 630,784) options and received 572,777 (2006 – 445,792) shares in return under the cashless settlement alternative.

Salary expense of \$4,532 (2006 – \$3,251) was recognized relating to the estimated fair value of options granted since November 1, 2002. The fair value of options granted was estimated using a binomial option pricing model with the following variables and assumptions: (i) risk-free interest rate of 4.2% (2006 – 4.3%), (ii) expected option life of 4.0 (2006 – 4.5) years, (iii) expected volatility of 19% (2006 – 19%), and (iv) expected dividends of 1.3% (2006 – 1.1%). The weighted average fair value of options granted was estimated at \$4.94 (2006 – \$4.33) per share.

During the year, \$1,191 (2006 – \$582) was transferred from contributed surplus to share capital, representing the estimated fair value recognized for 795,863 (2006 – 431,200) options granted after November 1, 2002 and exercised during the year.

## 19. CONTINGENT LIABILITIES

### a) Credit Instruments

In the normal course of business, the Bank enters into various commitments and has contingent liabilities which are not reflected in the consolidated balance sheets. These items are reported below and are expressed in terms of the contractual amount of the related commitment.

Credit Instruments	2007		2006	
	\$		\$	
Guarantees and standby letters of credit .....	\$ 202,194		\$ 147,339	
Commitments to extend credit .....	2,367,215		1,954,200	
Total .....	\$ 2,569,409		\$ 2,101,539	

Guarantees and standby letters of credit represent the Bank's obligation to make payments to third parties when a customer is unable to make required payments or meet other contractual obligations. These instruments carry the same credit risk, recourse and collateral security requirements as loans extended to customers and generally have a term that does not exceed one year. Losses, if any, resulting from these transactions are not expected to be material.

Commitments to extend credit to customers also arise in the normal course of business and include undrawn availability under lines of credit and commercial operating loans of \$800,301 (2006 – \$782,848) and recently authorized but unfunded loan commitments of \$1,566,915 (2006 – \$1,171,352). In the majority of instances, availability of undrawn commercial commitments is subject to the borrower meeting specified financial tests or other covenants regarding completion or satisfaction of certain conditions precedent. It is also usual practice to include the right to review and withhold funding in the event of a material adverse change in the financial condition of the borrower. From a liquidity perspective, undrawn credit authorizations will be funded over time with draws in many cases extending over a period of months. In some instances, authorizations are never advanced or may be reduced because of changing requirements. Revolving credit authorizations are subject to repayment which, on a pooled basis, also decreases liquidity risk.

**b) Lease Commitments**

The Bank has obligations under long-term non-cancellable operating leases for the rental of premises. Minimum future lease commitments for each of the five succeeding years and thereafter are as follows:

2008 .....		\$ 6,883
2009 .....		7,102
2010 .....		6,890
2011 .....		6,659
2012 .....		6,386
2013 and thereafter .....		32,723
<b>Total .....</b>		<b>\$ 66,643</b>

**c) Guarantees**

A guarantee is defined as a contract that contingently requires the guarantor to make payments to a third party based on i) changes in an underlying economic characteristic that is related to an asset, liability or equity security of the guaranteed party, ii) failure of another party to perform under an obligating agreement, or iii) failure of another third party to pay indebtedness when due.

Significant guarantees provided to third parties include guarantees and standby letters of credit as discussed above.

In the ordinary course of business, the Bank enters into contractual arrangements under which the Bank may agree to indemnify the other party. Under these agreements, the Bank may be required to compensate counterparties for costs incurred as a result of various contingencies, such as changes in laws and regulations and litigation claims. A maximum potential liability cannot be identified as the terms of these arrangements vary and generally no predetermined amounts or limits are identified. The likelihood of occurrence of contingent events that would trigger payment under these arrangements is either remote or difficult to predict and, in the past, payments under these arrangements have been insignificant.

The Bank issues personal and business credit cards through an agreement with a third party card issuer. The Bank has indemnified the card issuer from loss if there is a default on the issuer's collection of the business credit card balances. The Bank has provided no indemnification relating to the personal or reward credit card balances. The issuance of business credit cards and establishment of business credit card limits are approved by the Bank and subject to the same credit assessment, approval and monitoring as the extension of direct loans. At year-end, the total approved business credit card limit was \$9,728 (2006 – \$8,291) and the balance outstanding was \$2,238 (2006 – \$1,883).

No amounts are reflected in the consolidated financial statements related to these guarantees and indemnifications.

**d) Legal Proceedings**

In the ordinary course of business, the Bank and its subsidiaries are party to legal proceedings. Based on current knowledge, the Bank does not expect the outcome of any of these proceedings to have a material effect on the consolidated financial position or results of operations.

**20. INSURANCE OPERATIONS**

**a) Insurance Income**

Insurance income reported in other income on the consolidated statements of income is presented net of claims, adjustment expenses and policy acquisition costs.

	2007	2006
Net earned premiums .....	\$ 94,914	\$ 81,674
Commissions and processing fees .....	2,751	4,826
Net claims and adjustment expenses .....	(62,391)	(52,962)
Policy acquisition costs .....	(20,011)	(18,334)
<b>Insurance revenues, net .....</b>	<b>\$ 15,263</b>	<b>\$ 15,204</b>

**b) Unpaid Claims and Adjustment Expenses**

*(i) Nature of Unpaid Claims*

The establishment of the provision for unpaid claims and adjustment expenses and the related reinsurers' share is based on known facts and interpretation of circumstances and is, therefore, a complex and dynamic process influenced by a large variety of factors. These factors include experience with similar cases and historical trends involving claim payment patterns, loss payments, pending levels of unpaid claims, product mix or concentration, claims severity, and claims frequency patterns.

Other factors include the continually evolving and changing regulatory and legal environment, actuarial studies, professional experience and expertise of the claims department personnel and independent adjusters retained to handle individual claims, quality of the data used for projection purposes, existing claims management practices, including claims handling and settlement practices, effect of inflationary trends on future claims settlement costs, investment rates of return, court decisions, economic conditions and public attitudes. In addition, time can be a critical part of the provision determination since, the longer the span between the incidence of a loss and the payment or settlement of the claim, the more variable the ultimate settlement amount can be. Accordingly, short-tailed claims, such as property claims, tend to be more reasonably predictable than long-tailed claims, such as liability claims.

Consequently, the establishment of the provision for unpaid claims and adjustment expenses relies on the judgment and opinions of a large number of individuals, on historical precedent and trends, on prevailing legal, economic, social and regulatory trends and on expectations as to future developments. The process of determining the provisions necessarily involves risks that the actual results will deviate, perhaps substantially, from the best estimates made.

*ii) Provision for Unpaid Claims and Adjustment Expenses*

An annual evaluation of the adequacy of unpaid claims is completed at the end of each financial year. This evaluation includes a re-estimation of the liability for unpaid claims relating to each preceding financial year compared to the liability that was originally established. The results of this comparison and the changes in the provision for unpaid claims and adjustment expenses follow:

	2007	2006
Unpaid claims and adjustment expenses, net, beginning of year.....	\$ 40,561	\$ 30,297
Claims incurred		
In the current year.....	62,406	53,400
In prior periods.....	(15)	(438)
Claims paid during the year.....	<u>(52,563)</u>	<u>(42,698)</u>
Unpaid claims and adjustment expenses, net, end of year.....	50,389	40,561
Reinsurers' share of unpaid claims and adjustment expenses.....	10,915	14,906
Recoverable on unpaid claims.....	7,257	7,163
Unpaid claims and adjustment expenses, net, end of year.....	<u>\$ 68,561</u>	<u>\$ 62,630</u>

The provision for unpaid claims and adjustment expenses and related reinsurance recoveries are discounted using rates based on the projected investment income from the assets supporting the provisions, and reflecting the estimated timing of payments and recoveries. The investment rate of return used for all cash flow periods and all lines of business was 4.3% (2006 – 4.1%). However, that rate was reduced by a 1% (2006 – 1%) provision for adverse deviation in discounting the provision for unpaid claims and adjustment expenses and related reinsurance recoveries. The impact of this provision for adverse deviation results in an increase of \$821 (2006 – \$667) in unpaid claims and adjustment expenses and related reinsurance recoveries.

Policy balances, included in insurance related other assets and other liabilities, analyzed by major lines of business are as follows:

	2007		2006	
	Automobile	Home	Automobile	Home
Unpaid claims and adjustment expenses.....	\$ 59,379	\$ 9,182	\$ 55,817	\$ 6,813
Reinsurers' share of unpaid claims and adjustment expenses .....	10,904	11	14,851	55
Unearned premiums.....	40,741	13,796	39,227	12,452
Reinsurers' share of unearned premiums .....	–	–	3,639	1,245

**c) Underwriting Policy and Reinsurance Ceded**

Reinsurance contracts with coverage up to maximum policy limits are entered into to protect against losses in excess of certain amounts that may arise from automobile, personal property and liability claims.

Reinsurance with a limit of \$180,000 (2006 – \$160,000) is obtained to protect against certain catastrophic losses. Retention on catastrophic events and property and liability risks is generally \$1,000 (2006 – \$1,000). Retentions are further reduced by quota share reinsurance and, for the British Columbia automobile insurance product, by the underlying mandatory coverage provided by the provincially governed Crown corporation. Due to the geographic concentration of the business, management believes earthquakes and windstorms are its most significant exposure to catastrophic losses. Utilizing sophisticated computer modelling techniques developed by independent consultants to quantify the estimated exposure to such losses, management believes there is sufficient catastrophe reinsurance protection.

There was no quota share agreement in effect for the year. The previous quota share agreement, ceding 10% of gross retention, expired October 31, 2006.

At October 31, 2007, \$10,915 (2006 – \$14,906) of unpaid claims and adjustment expenses were recorded as recoverable from reinsurers. Failure of a reinsurer to honour its obligation could result in losses. The financial condition of reinsurers is regularly evaluated to minimize the exposure to significant losses from reinsurer insolvency.

The amounts shown in other income are net of the following amounts relating to reinsurance ceded to other insurance companies:

	2007	2006
Premiums earned reduced by.....	\$ 7,057	\$ 14,812
Claims incurred reduced by.....	<u>1,466</u>	<u>8,059</u>

## 21. DISCLOSURES ON RATE REGULATION

Canadian Direct Insurance Incorporated (Canadian Direct), a wholly owned subsidiary, is licensed under insurance legislation in the provinces in which it conducts business. Automobile insurance is a compulsory product and is subject to different regulations across the provinces in Canada, including those with respect to rate setting. Rate setting mechanisms vary across the provinces, but they generally fall under three categories: use and file, file and use, and file and approve. Under use and file, rates are filed following use. Under file and use, insurers file their rates with the relevant authorities and wait for a prescribed period of time and then implement the proposed rates. Under file and approve, insurers must wait for specific approval of filed rates before they may be used.

The authorities that regulate automobile insurance rates, in the provinces in which Canadian Direct is writing that business, are listed below. Automobile direct written premiums in these provinces totalled \$71,700 in 2007 (2006 – \$69,200) and represented 100% (2006 – 100%) of direct automobile premiums written.

Province	Rate Filing	Regulatory Authority
Alberta	File and approve or File and use	Alberta Automobile Insurance Rate Board
British Columbia	File and use	British Columbia Utilities Commission

Relevant regulatory authorities may, in some circumstances, require retroactive rate adjustments, which could result in a regulatory asset or liability. At October 31, 2007, there was no regulatory asset or liability.

## 22. INCOME TAXES

The provision for income taxes consists of the following:

	2007	2006
Current .....	\$ 38,267	\$ 36,530
Future .....	1,387	(3,094)
<b>Provision for income taxes .....</b>	<b>\$ 39,654</b>	<b>\$ 33,436</b>

A reconciliation of the statutory tax rates and income tax that would be payable at these rates to the effective income tax rates and provision for income taxes that is reported in the consolidated statements of income follows:

	2007	2006
Combined Canadian federal and provincial income taxes and statutory tax rate .....	\$ 44,832	\$ 35,410
Increase (decrease) arising from:		
Tax-exempt income .....	(4,124)	(2,427)
Income tax recovery .....	(3,495)	(2,000)
Future federal and provincial tax rate reductions <sup>(1)</sup> .....	–	1,200
Stock-based compensation .....	1,486	1,085
Other .....	955	168
<b>Provision for income taxes and effective tax rate .....</b>	<b>\$ 39,654</b>	<b>31.7%</b>

<sup>(1)</sup> Future federal and provincial tax rate reductions represent the revaluation of future income tax assets to reflect corporate income tax rate reductions enacted for accounting purposes.

Future income tax balances are comprised of the following:

	2007	2006
<b>Net future income tax assets</b>		
Allowance for credit losses.....	\$ 16,235	\$ 14,528
Other temporary differences.....	709	1,033
	<u><u>\$ 16,944</u></u>	<u><u>\$ 15,561</u></u>
<b>Net future income tax liabilities</b>		
Intangible assets.....	\$ 923	\$ 1,110
Allowance for credit losses.....	(729)	(513)
Other temporary differences.....	1,356	1,089
	<u><u>\$ 1,550</u></u>	<u><u>\$ 1,686</u></u>

The Bank has approximately \$11,140 (2006 – \$11,140) of capital losses that are available to apply against future capital gains and have no expiry date. The tax benefit of these losses has not been recognized in the consolidated financial statements.

### 23. EARNINGS PER COMMON SHARE

The calculation of earnings per common share follows:

	2007	2006
<b>Numerator</b>		
Net income – basic and diluted .....	\$ 96,282	\$ 72,007
<b>Denominator</b>		
Weighted average of common shares outstanding – basic .....	62,354,101	61,514,674
Dilutive instruments: Employee stock options <sup>(2)</sup> .....	1,897,449	2,086,280
<b>Weighted average number of common shares outstanding – diluted .....</b>	<b>64,251,550</b>	<b>63,600,954</b>
<b>Earnings per Common Share</b>		
Basic .....	\$ 1.54	\$ 1.17
Diluted.....	1.50	1.13

<sup>(1)</sup> A stock dividend effecting a two-for-one split of the Bank's common shares was declared and paid during 2007. All prior period common share and per common share information has been restated to reflect this effective split.

<sup>(2)</sup> At October 31, the denominator excludes 365,000 (2006 – 1,127,000) employee stock options with an average adjusted exercise price of \$31.38 (2006 – \$25.12) where the exercise price, adjusted for unrecognized stock-based compensation, is greater than the average market price.

### 24. TRUST ASSETS UNDER ADMINISTRATION

Trust assets under administration of \$4,283,900 (2006 – \$3,344,414) represent assets held for personal and corporate clients, administered by subsidiaries, and are kept separate from the subsidiaries' own assets. Trust assets under administration are not reflected in the consolidated balance sheets and relate to the banking and trust segment.

### 25. RELATED PARTY TRANSACTIONS

The Bank makes loans, primarily residential mortgages, to its officers and employees at various preferred rates and terms. The total amount outstanding for these types of loans is \$56,045 (2006 – \$37,043). The Bank offers deposits, primarily fixed term deposits to its officers, employees and their immediate family at preferred rates. The total amount outstanding for these types of deposits is \$102,776 (2006 – \$79,513).

### 26. INTEREST RATE SENSITIVITY

The Bank is exposed to interest rate risk as a result of a difference, or gap, between the maturity or repricing behaviour of interest sensitive assets and liabilities. The interest rate gap is managed by forecasting core balance trends. The repricing profile of these assets and liabilities has been incorporated in the table below showing the gap position at October 31 for select time intervals. Figures in brackets represent an excess of liabilities over assets or a negative gap position.

**Asset Liability Gap Positions**  
(\$ millions)

October 31, 2007	Floating Rate and								Non-interest Sensitive	Total	
	Within 1 Month	1 to 3 Months		3 Months to 1 Year		Total Within 1 Year		1 Year to 5 Years	More than 5 Years		
		1 to 3 Months	3 Months to 1 Year	Total Within 1 Year	1 Year to 5 Years	More than 5 Years					
Assets											
Cash resources.....	\$ 166	\$ 13	\$ 139	\$ 318	\$ 93	\$ -	\$ 2	\$ 413			
Securities.....	325	64	679	1,068	350	127	4	1,549			
Loans.....	3,886	383	746	5,015	2,387	68	(64)	7,406			
Other assets.....	-	-	-	-	-	-	158	158			
Derivative financial instruments <sup>(1)</sup> .....	-	92	304	396	91	-	-	487			
<b>Total.....</b>	<b>4,377</b>	<b>552</b>	<b>1,868</b>	<b>6,797</b>	<b>2,921</b>	<b>195</b>	<b>100</b>	<b>10,013</b>			
Liabilities and Equity .....											
Deposits.....	3,524	687	1,580	5,791	2,360	106	-	8,257			
Other liabilities.....	2	5	21	28	28	13	214	283			
Debentures.....	-	-	65	65	250	75	-	390			
Shareholders' equity.....	-	-	-	-	-	-	596	596			
Derivative financial instruments <sup>(1)</sup> .....	487	-	-	487	-	-	-	487			
<b>Total.....</b>	<b>4,013</b>	<b>692</b>	<b>1,666</b>	<b>6,371</b>	<b>2,638</b>	<b>194</b>	<b>810</b>	<b>10,013</b>			
Interest Rate Sensitive Gap	\$ 364	\$ (140)	\$ 202	\$ 426	\$ 283	\$ 1	\$ (710)	\$ -			
Cumulative Gap.....	\$ 364	\$ 224	\$ 426	\$ 426	\$ 709	\$ 710	\$ -	\$ -			
Cumulative Gap as a Percentage of Total Assets	3.6%	2.2%	4.3%	4.3%	7.1%	7.1%	-	-			

**October 31, 2006**

Total assets.....	\$ 3,210	\$ 391	\$ 1,400	\$ 5,001	\$ 2,495	\$ 183	\$ 217	\$ 7,896
Total liabilities and equity.....	3,289	609	1,281	5,179	1,889	117	711	7,896
Interest Rate Sensitive Gap .....	\$ (79)	\$ (218)	\$ 119	\$ (178)	\$ 606	\$ 66	\$ (494)	\$ -
Cumulative Gap.....	\$ (79)	\$ (297)	\$ (178)	\$ (178)	\$ 428	\$ 494	\$ -	\$ -
Cumulative Gap as a Percentage of Total Assets	/ (1.0)%	(3.8)%	(2.3)%	(2.3)%	5.4%	6.3%	-	-

<sup>(1)</sup> Derivative financial instruments are included in this table at the notional amount.

<sup>(2)</sup> Accrued interest is excluded in calculating interest sensitive assets and liabilities.

<sup>(3)</sup> Potential prepayments of fixed rate loans and early redemption of redeemable fixed term deposits have not been estimated. Redemptions of fixed term deposits where depositors have this option are not expected to be material. The majority of fixed rate loans, mortgages and leases are either closed or carry prepayment penalties.

The effective, weighted average interest rates for each class of financial asset and liability are shown below.

**Weighted Average Effective Interest Rates**  
(%)

October 31, 2007	Floating Rate and								Total	
	Within 1 Month	1 to 3 Months		3 Months to 1 Year		Total Within 1 Year		1 Year to 5 Years	More than 5 Years	
		1 to 3 Months	3 Months to 1 Year	Total Within 1 Year	1 Year to 5 Years	More than 5 Years				
Assets										
Cash resources.....	4.6%	4.4%	4.4%	4.5%	4.6%	5.5%	4.6%			
Securities.....	4.4	4.3	4.5	4.5	5.0	5.6	4.7			
Loans.....	6.9	5.6	6.2	6.7	6.2	5.9	6.5			
Derivative financial instruments.....	-	4.0	4.5	4.4	4.8	-	4.5			
<b>Total.....</b>	<b>6.6</b>	<b>5.2</b>	<b>5.2</b>	<b>6.1</b>	<b>5.9</b>	<b>5.7</b>	<b>6.0</b>			
Liabilities										
Deposits.....	3.8	4.4	4.2	4.0	4.2	6.4	4.1			
Debentures.....	-	-	5.8	5.8	5.3	5.6	5.4			
Derivative financial instruments.....	4.8	-	-	4.8	-	-	4.8			
<b>Total.....</b>	<b>3.9</b>	<b>4.4</b>	<b>4.3</b>	<b>4.1</b>	<b>4.2</b>	<b>5.6</b>	<b>4.1</b>			
Interest Rate Sensitive Gap.....	2.7%	0.8%	0.9%	2.1%	1.7%	0.1%	1.9%			

**October 31, 2006**

Total assets.....	6.6%	4.6%	4.9%	6.0%	5.8%	5.7%	5.9%
Total liabilities.....	3.6	4.0	3.8	3.7	3.9	5.7	3.8
Interest Rate Sensitive Gap .....	3.0%	0.6%	1.1%	2.3%	1.9%	0.0%	2.1%

## 27. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value represents the estimated consideration that would be agreed upon in a current transaction between knowledgeable, willing parties who are under no compulsion to act. The fair value of a financial instrument on initial recognition is normally the transaction price (i.e. the value of the consideration given or received). Subsequent to initial recognition, financial instruments measured at fair value on the consolidated balance sheet that are quoted in active markets are based on bid prices for financial assets and offer prices for financial liabilities. For certain securities and derivative financial instruments where an active market does not exist, fair values are determined using valuation techniques that refer to observable market data, including discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.

Several of the Bank's significant financial instruments, such as loans and deposits, lack an available trading market as they are not typically exchanged. Therefore, these instruments have been valued assuming they will not be sold, using present value or other suitable techniques and are not necessarily representative of the amounts realizable in an immediate settlement of the instrument.

Changes in interest rates are the main cause of changes in the fair value of the Bank's financial instruments. The carrying value of loans, deposits and subordinated debentures are not adjusted to reflect increases or decreases in fair value due to interest rate changes as the Bank's intention is to realize their value over time by holding them to maturity.

The table below sets out the fair values of financial instruments (including certain derivatives) using the valuation methods and assumptions referred to below the table. The table does not include assets and liabilities that are not considered financial instruments.

	2007			2006		
	Book Value	Fair Value	Fair Value Over(Under) Book Value	Book Value	Fair Value	Fair Value Over(Under) Book Value
			Book Value			Book Value
<b>Assets</b>						
Cash resources.....(Note 3)	\$ 412,690	\$ 412,690	\$ -	\$ 438,294	\$ 438,001	\$ (293)
Securities.....(Note 4)	1,341,626	1,341,626	-	885,693	885,397	(296)
Securities purchased under resale agreements.....	206,925	206,925	-	9,000	9,000	-
Loans <sup>(1)</sup> .....	7,406,733	7,325,340	(81,393)	5,781,810	5,736,638	(45,172)
Other assets <sup>(2)</sup> .....	77,573	77,573	-	63,252	63,252	-
Derivative related .....	1,496	1,496	-	-	-	-
<b>Liabilities</b>						
Deposits <sup>(1)</sup> .....	8,256,918	8,219,463	(37,455)	6,297,007	6,274,816	(22,191)
Other liabilities <sup>(3)</sup> .....	215,798	215,798	-	188,216	188,216	-
Subordinated debentures.....	390,000	386,690	(3,310)	198,126	198,041	(85)
Derivative related .....	1,307	1,307	-	-	-	-

<sup>(1)</sup> Loans and deposits exclude deferred premiums and deferred revenue, which are not financial instruments.

<sup>(2)</sup> Other assets exclude land, buildings and equipment, goodwill and other intangible assets, reinsurers' share of unpaid claims and adjustment expenses, future income tax asset, prepaid and deferred expenses, financing costs and other items that are not financial instruments.

<sup>(3)</sup> Other liabilities exclude future income tax liability, deferred revenue, unearned insurance premiums and other items that are not financial instruments.

<sup>(4)</sup> For further information on interest rates associated with financial assets and liabilities, including derivative instruments, refer to Note 26.

The methods and assumptions used to estimate the fair values of financial instruments are as follows:

- cash resources and securities are reported on the consolidated balance sheet at the fair value disclosed in Notes 3 and 4. These values are based on quoted market prices, if available. Where a quoted market price is not readily available, other valuation techniques are based on observable market rates used to estimate fair value;
- loans reflect changes in the general level of interest rates that have occurred since the loans were originated and are net of the allowance for credit losses. For floating rate loans, fair value is assumed to be equal to book value as the interest rates on these loans automatically reprice to market. For all other loans, fair value is estimated by discounting the expected future cash flows of these loans at current market rates for loans with similar terms and risks;
- other assets and other liabilities, with the exception of derivative financial instruments, are assumed to approximate their carrying values due to their short-term nature;
- for derivative financial instruments where an active market does not exist, fair values are determined using valuation techniques that refer to observable market data, including discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants.
- deposits with no stated maturity are assumed to be equal to their carrying values. The estimated fair values of fixed rate deposits are determined by discounting the contractual cash flows at current market rates for deposits of similar terms; and
- the fair values of subordinated debentures are determined by reference to current market prices for debt with similar terms and risks.

Fair values are based on management's best estimates based on market conditions and pricing policies at a certain point in time.

The estimates are subjective and involve particular assumptions and matters of judgment and, as such, may not be reflective of future fair values.

## 28. RISK MANAGEMENT

As part of the Bank's risk management practices, the risks that are significant to the business are identified, monitored and controlled. The most significant risks include credit risk, liquidity risk, market risk, insurance risk, operational risk and litigation risk. The nature of these risks and how they are managed is provided in the commentary on pages 51 to 56 of the MD&A.

Information on specific measures of risk, including the allowance for credit losses, derivative financial instruments, interest rate sensitivity, fair value of financial instruments and liability for unpaid claims are included elsewhere in these notes to the consolidated financial statements.

## 29. SEGMENTED INFORMATION

The Bank operates principally in two industry segments – banking and trust, and insurance. These two segments differ in products and services but are both within the same geographic region.

The banking and trust segment provides services to personal clients and small-to-medium sized commercial business clients primarily in Western Canada. The insurance segment provides home and automobile insurance to individuals in Alberta and British Columbia.

	Banking and Trust		Insurance		Total	
	2007	2006	2007	2006	2007	2006
Net interest income (teb) <sup>(1)</sup> .....	\$ 205,867	\$ 165,249	\$ 4,792	\$ 3,435	\$ 210,659	\$ 168,684
Less teb adjustment .....	5,023	3,845	387	233	5,410	4,078
Net interest income per financial statements.....	200,844	161,404	4,405	3,202	205,249	164,606
Other income <sup>(2)</sup> .....	47,506	37,791	15,315	15,295	62,821	53,086
Total revenues .....	248,350	199,195	19,720	18,497	268,070	217,692
Provision for credit losses .....	10,200	10,200	–	–	10,200	10,200
Non-interest expenses <sup>(3)</sup> .....	113,456	93,711	8,478	8,338	121,934	102,049
Provision for income taxes.....	36,185	30,217	3,469	3,219	39,654	33,436
Net income .....	\$ 88,509	\$ 65,067	\$ 7,773	\$ 6,940	\$ 96,282	\$ 72,007
Total average assets (\$ millions) <sup>(4)</sup>	\$ 8,014	\$ 6,287	\$ 164	\$ 147	\$ 8,178	\$ 6,434

<sup>(1)</sup> Taxable Equivalent Basis (teb) – Most banks analyze revenue on a taxable equivalent basis to permit uniform measurement and comparison of net interest income. Net interest income (as presented in the consolidated statements of income) includes tax-exempt income on certain securities. Since this income is not taxable, the rate of interest or dividends received is significantly lower than would apply to a loan or security of the same amount. The adjustment to taxable equivalent basis increases interest income and the provision for income taxes to what they would have been had the tax-exempt securities been taxed at the statutory rate. The taxable equivalent basis does not have a standardized meaning prescribed by GAAP and, therefore, may not be comparable to similar measures presented by other banks.

<sup>(2)</sup> Other income for the insurance segment is presented net of claims, adjustment costs and policy acquisition costs (see Note 20) and also includes the gain on the sale of securities.

<sup>(3)</sup> Amortization of intangible assets of \$293 (2006 – \$292) is included in the banking and trust segment and \$250 (2006 – \$250) in the insurance segment. Amortization of land, buildings and equipment total \$4,365 (2006 – \$3,683) for the banking and trust segment and \$1,109 (2006 – \$1,023) for the insurance segment while additions amounted to \$6,010 (2006 – \$7,957) for the banking and trust segment and \$1,002 (2006 – \$1,371) for the insurance segment. Goodwill of \$3,679 (2006 – \$3,679) is allocated to the banking and trust segment and \$3,254 (2006 – \$3,254) to the insurance segment.

<sup>(4)</sup> Assets are disclosed on an average daily balance basis as this measure is most relevant to a financial institution and is the measure reviewed by management.

<sup>(5)</sup> Transactions between the segments are reported at the exchange amount, which approximates fair market value.

## 30. SUBSIDIARIES

### Canadian Western Bank Subsidiaries<sup>(1)</sup>

(annexed in accordance with subsection 308 (3) of the Bank Act)

October 31, 2007

	Address of Head Office	Carrying Value of Voting Shares Owned by the Bank <sup>(2)</sup>
Canadian Western Trust Company	Suite 2300, 10303 Jasper Avenue Edmonton, Alberta	\$ 37,960
Canadian Direct Insurance Incorporated	Suite 600, 750 Cambie Street Vancouver, British Columbia	47,698
Valiant Trust Company	Suite 310, 606 4th St. S.W. Calgary, Alberta	12,859
Canadian Western Financial Ltd.	Suite 2300, 10303 Jasper Avenue Edmonton, Alberta	893
Canadian Western Bank Capital Trust <sup>(3)</sup>	Suite 2300, 10303 Jasper Avenue Edmonton, Alberta	1,000

<sup>(1)</sup> The Bank owns 100% of the voting shares of each entity.

<sup>(2)</sup> The carrying value of voting shares is stated at the Bank's equity in the subsidiaries.

<sup>(3)</sup> In accordance with accounting standards, this entity is not consolidated as the Bank is not the primary beneficiary.

## **31. FUTURE ACCOUNTING CHANGES**

### *International Financial Reporting Standards*

The CICA plans to transition Canadian GAAP for public companies to International Financial Reporting Standards (IFRS) over a transition period expected to end in 2011. The impact of the transition to IFRS on the Bank's consolidated financial statements is not yet determinable.

### *Capital and Financial Instrument Disclosures*

The CICA issued new accounting standards that require the disclosure of both qualitative and quantitative information that enables financial statement users to evaluate the objectives, policies and processes for managing capital as well as enhanced disclosure regarding financial instruments. These new standards are effective for the Bank beginning November 1, 2007.

## **32. COMPARATIVE FIGURES**

The October 31, 2006 balance sheet was adjusted to correct the classification of certain amounts within deposit liabilities. As a result of this correction, deposits payable after notice increased \$45,582 and deposits payable on demand decreased \$45,582.

Certain other comparative figures have been reclassified to conform to the current period's presentation.

# Board of Directors and Senior Officers



Back row: (L – R) Larry Pollock, Arnold Shell, Gerald McGavin, Alan Rowe, Robert Phillips, Robert Manning

Front row: Charles Allard, Albrecht Bellstedt, Jack Donald, Wendy Leaney, Allan Jackson, Howard Pechet

## BOARD OF DIRECTORS

**Charles R. Allard**  
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Edmonton, Alberta

**Albrecht W.A. Bellstedt, Q.C.**  
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A.W.A. Bellstedt Professional  
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Canmore, Alberta

**Jack C. Donald (Chairman)**  
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**Allan W. Jackson**  
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Vancouver, British Columbia

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La Jolla, California, USA

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R.L. Phillips Investments Inc.  
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Canadian Western Bank  
Edmonton, Alberta

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Partner  
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and Crown Realty Partners  
Toronto, Ontario

**Arnold J. Shell**  
President  
Arnold J. Shell Consulting Inc.  
Calgary, Alberta

### DIRECTORS EMERITUS

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Peter M.S. Longcroft  
Alma M. McConnell  
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Eugene I. Pechet  
Dr. Maurice M. Pechet

## SENIOR OFFICERS

### Executive Officers

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Chief Executive Officer

#### **William J. Addington**

Executive Vice President

#### **Tracey C. Ball**

Executive Vice President and  
Chief Financial Officer

#### **Randy W. Garvey**

Executive Vice President,  
Corporate Support

#### **Brian J. Young**

Executive Vice President

#### **Chris H. Fowler**

Senior Vice President,  
Credit Risk Management

#### **Jack C. Wright**

Senior Vice President

### Corporate Office

**Lars K. Christensen**  
Vice President and  
Chief Internal Auditor

**Richard R. Gilpin**  
Vice President,  
Credit Risk Management

#### **Ricki L. Golick**

Treasurer

**Carolyn J. Graham**  
Vice President and  
Chief Accountant

**Gail L. Harding, Q.C.**  
Vice President,  
General Counsel and  
Corporate Secretary

**Uve Knaak**  
Vice President,  
Human Resources

**Peter K. Morrison**  
Vice President,  
Marketing and Product  
Development

**David R. Pogue**  
Vice President,  
Corporate Development

**Michael Vos**  
Chief Technology Officer

### Commercial and Retail Banking

#### **William A. Book**

Vice President  
and Regional Manager,  
Northern Alberta Region

#### **James O. Burke**

Vice President,  
Equipment Financing Group

#### **Michael N. Halliwell**

Vice President  
and Regional Manager,  
Prairies

#### **Gregory J. Sprung**

Vice President  
and Regional Manager,  
British Columbia

### Canadian Western Trust Company

**Adrian M. Baker**  
Vice President and  
Chief Operating Officer  
Trust Services

### Canadian Direct Insurance Incorporated

**Brian J. Young**  
President and  
Chief Executive Officer

**Susannah M. Bach**  
Vice President,  
Corporate and Strategic  
Operations

**Colin G. Brown**  
Chief Operating Officer

**Michael Martino**  
Chief Financial Officer

**Vince M. Muto**  
Vice President,  
Claims

### Valiant Trust Company

**Matt K. Colpitts**  
General Manager

### Ombudsman

**R. Graham Gilbert**

# Shareholder Information

## Canadian Western Bank & Trust

### Head Office

Suite 2300, Canadian Western Bank Place  
10303 Jasper Avenue  
Edmonton, Alberta T5J 3X6  
Telephone: (780) 423-8888  
Fax: (780) 423-8897  
Website: [www.cwbankgroup.com](http://www.cwbankgroup.com)

### Subsidiary Regional Office

**Canadian Western Trust Company**  
Suite 600, 750 Cambie Street  
Vancouver, BC V6B 0A2  
Telephone: (800) 663-1124  
Fax: (604) 669-6069  
Website: [www.cwt.ca](http://www.cwt.ca)

### Canadian Direct Insurance Incorporated

Suite 600, 750 Cambie Street  
Vancouver, BC V6B 0A2  
Telephone: (604) 699-3678  
Fax: (604) 699-3851  
Website: [www.canadiandirect.com](http://www.canadiandirect.com)

### Valiant Trust Company

Suite 310, 606 – 4th Street S.W.  
Calgary, Alberta T2P 1T1  
Telephone: (403) 233-2801  
Fax: (403) 233-2857  
Website: [www.valianttrust.com](http://www.valianttrust.com)

### Stock Exchange Listing

The Toronto Stock Exchange  
Share Symbol: CWB

### Transfer Agent and Registrar Mailing Address

**Valiant Trust Company**  
Suite 310, 606 – 4th Street S.W.  
Calgary, Alberta T2P 1T1  
Telephone: (866) 313-1872  
Fax: (403) 233-2857

### Corporate Secretary

Gail L. Harding, Q.C.  
Vice President,  
General Counsel and Corporate Secretary  
Canadian Western Bank  
Suite 200, 606 – 4th Street S.W.  
Calgary, Alberta T2P 1T1  
Telephone: (403) 268-7829  
Fax: (403) 264-1619

### Inquiries From Shareholders

Any notification regarding change of address or change in registration of shares should be directed to the Transfer Agent. Any inquiries other than change of address or change in registration may be directed to the Senior Manager, Investor and Public Relations.

### Annual Meeting

The annual meeting of the common shareholders of Canadian Western Bank will be held on March 6, 2008 at the Delta Bessborough Hotel, Saskatoon, Saskatchewan, at 3:00 p.m. Central Time (2:00 p.m. MT).

### Investor Relations

For further financial information, contact:  
Kirby Hill  
Senior Manager, Investor and Public Relations  
Canadian Western Bank  
Toll-free: (800) 836-1886  
Fax: (780) 423-8899  
E-mail: [InvestorRelations@cwbank.com](mailto:InvestorRelations@cwbank.com)  
or visit our website at [www.cwbankgroup.com](http://www.cwbankgroup.com)

### Online Investor Information

Additional investor information, including supplemental financial information and a corporate presentation, is available on our website at [www.cwbankgroup.com](http://www.cwbankgroup.com)

### Complaints or Concerns regarding Accounting, Internal Accounting Controls or Auditing Matters

Please contact either:  
Tracey C. Ball  
Executive Vice President and Chief Financial Officer  
Canadian Western Bank  
Telephone: (780) 423-8855  
Fax: (780) 423-8899  
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or  
Robert A. Manning  
Chairman of the Audit Committee  
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Edmonton, AB T6H 4J8  
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Fax: (780) 438-2632  
E-mail: [rmanning@shawbiz.ca](mailto:rmanning@shawbiz.ca)



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# Locations

## Canadian Western Bank

### REGIONAL OFFICES

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Greg Sprung

#### NORTHERN ALBERTA

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Bill Book

#### PRAIRES

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Michael Halliwell

#### EQUIPMENT FINANCING

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Jim Burke

#### ALBERTA

##### EDMONTON

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Keith Wilkes

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Jake Muntain

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Donna Austin

##### South Edmonton Common

2142 – 99 Street  
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Wayne Dosman

##### St. Albert

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Jeff Suggitt

##### West Point

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Kevin MacMillen

##### CALGARY

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Doug Crook

##### Calgary Chinook

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Lew Christie

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Ron Baker

##### COURTENAY

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Alan Dafoe

##### CRANBROOK

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(250) 426-1140  
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#101 – 1505 Harvey Avenue  
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Bob Granger

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Barb Apps

#### MANITOBA

WINNIPEG  
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Robert Bean

## Canadian Western Financial Ltd.

#### EDMONTON

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(780) 423-8888

## Canadian Western Trust Company

#### VANCOUVER

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(604) 685-2081

#### BURLINGTON

201A-3190 Harvester Road  
(905) 631-5342

#### CALGARY

Suite 200, 606 4 St. S.W.  
(403) 717-3145

#### WINNIPEG

230 Portage Avenue  
(204) 956-4669

#### REAL ESTATE LENDING

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Vancouver  
(604) 669-0081

#### OPTIMUM MORTGAGE

Edmonton  
Suite 2300, 10303 Jasper Avenue  
(780) 423-9748

#### Calgary

2810 – 32 Avenue N.E.  
(403) 720-8958

#### Coquitlam

310, 101 Schoolhouse Street  
(604) 523-5250

#### Park Place

Suite 100 – 666 Burrard Street  
(604) 602-2773

## Canadian Direct Insurance Inc.

#### VANCOUVER

Suite 600 – 750 Cambie Street  
(604) 699-3678

#### EDMONTON

11th Floor, 10250 – 101 Street  
(780) 413-5933

## Valiant Trust Company

#### CALGARY

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#### EDMONTON

Suite 2300, 10303 Jasper Avenue  
(780) 423-8888

#### VANCOUVER

Suite 600, 750 Cambie Street  
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